## **REPUBLIC OF KENYA**



**Ministry of Health** 

## HEALTH SECTOR WORKING GROUP REPORT

MEDIUM TERM EXPENDITURE FRAMEWORK FOR THE PERIOD 2017-18 to 2019-20

September, 2016

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## FOREWORD

TheVision 2030 expresses the commitment to provide an efficient and high quality health care system with the best standards focusing on public health, and by this reduce health inequalities and improve infant, child and maternal health.

Faced with scarcity of financial resources in the midst of increasing demand for health services, attention of most governments especially in the developing countries has focused on ensuring efficiency of the expenditures on health. Consequently, greater attention is being placed on ensuring that the available health resources are allocated on targeted interventions that address main health conditions, and that the management of the expenditures of the resources is done in ways that guarantee the effectiveness of the interventions, and their impact on improving health status of the population.

Consistent with the efficiency and effectiveness concerns, increased attention has been placed on ways of measuring and documenting the resource flows, allocation and management of resources. Public expenditure review provides one source of information for measuring:

- a) the structure and composition of health expenditures;
- b) allocation of the expenditures;
- c) efficiency and effectiveness of expenditures;
- d) impact of the expenditures; and
- e) Areas that need strengthening in order to increase the efficiency of health expenditures (i.e. institutional mechanisms).

The Health SectorMedium Term Expenditure Framework (MTEF) for the period 2017/18 - 2019/20 is guided by; The Second Medium Term Plan (2013 - 2017) of Vision 2030;The Kenya Health Policy 2014 - 2030;The Health Sector Strategic Plan 2013 - 2017 and; The Constitution of Kenya 2010.

The main purpose of the report is to provide legislators, policy makers, donor agencies and other stakeholders with key information and government programmes within the sector for the MTEF period that will enable them to make appropriate policies and funding decisions.

## ACKNOWLEDGEMENTS

The preparation of the Health Sector Working Group (SWG) Report for Medium Term Expenditure Framework (MTEF) 2017/18 - 2019/20) would not have been possible without the support, hard work, and endless efforts of a large number of individuals and institutions. The Team worked tirelessly to ensure the Report was completed on time.

The public Health Sector comprises of the Ministry of Health and seven Semi-Autonomous Government Agencies (SAGAs) namely, Kenyatta National Hospital (KNH), Moi Teaching and Referral Hospital (MTRH), Kenya Medical Research Institute (KEMRI), Kenya Medical Supplies Authority (KEMSA), Kenya Medical Training College (KMTC), National Aids Control Council (NACC), and National Health Insurance Fund (NHIF).

The compilation of this Report would not have been successful without the professional input and dedication on the part of those involved. The MTEF preparation process was coordinated by the Offices of the Chief Finance Officer (Division of Finance and Accounts) and the Chief Economist (Division of Policy and Planning). We are particularly grateful to the entire MTEF Report Writing Team whose members were drawn from the National Treasury, Ministry of Devolution and Planning (State Department of Planning) and National Ministry of Health and its SAGAs. Members of the secretariat were ?provide the names

I wish to thank all those who participated in the preparation of this sector report and whose diverse contributions made this exercise a success.

Dr.Nicholas Muraguri,

#### PRINCIPAL SECRETARY

### LIST OF ABBREVIATIONS

ACT	Artemisinin combination treatment		
AIA	Appropriation in Aid		
AIDS	Acquired Immune Deficiency		
AIE	Authority to incur expenditure		
ALOS	Average Length Of stay		
AMREF	African Medical and Research Foundation		
ANC	Ante Natal Care		
ART	Antiretroviral Treatment		
ARVs	Antiretroviral ( drugs)		
ASAL	Arid And Semi-Arid Lands		
ASEOWA	African Union support to Ebola outbreak in West Africa		
B	Billion		
BMI	Body Mass Index		
BOPV	Bivalent oral polio vaccine		
BSC	Bachelor of Science		
CASPs	County-specific HIV and AIDS Plans		
CBA	Collective Bargaining Agreement		
CBOs	Community Based Organizations		
CPR	Contraceptive Prevalence Rate		
CRWFP	Central Radioactive Waste Processing Facility		
CSOs	Civil society Organizations		
CSSD	Central supplementary services division		
DALYs	Disability Adjusted Live Years		
DANIDA	Danish International Development Agency		
DANIDA         Danish International Development Agency           DNA         Deoxyribonucleic Acid			
DNDI	Drug and Neglected Disease initiative		
EAKI     East Africa Kidney Institute			
EMTCT	Elimination of Mother to Child Transmission		
ENT	Ear nose and throat		
EOC	Emergency Obstetric Care		
EPI	Extended Program of Immunization		
FBOs	Faith Based Organizations		
FP	Family Planning		
FY	Financial Year		
GAIN	Global Alliance for Improved Nutrition		
GAVI	Government contribution for vaccines under		
GoK	Government of Kenya		
HISP	Health Subsidy Insurance Programme		
HIV	Human Immunodeficiency Virus		
HPT	Health Products and Technologies		
HRH	Human Resources for Health		
HSSF	Health Sector Service Fund		
ICT	Information and Communication Technology		
ICU	Intensive care unit		
IDP	Internally displaced people		
IGF	Intergovernmental forums		
IHIMS	Integrated Hospital Information Management System		
IPPD	Integrated Personnel Payroll Database		
IPR	Institute of primate research		
IPT	Intermittent Prophylactic Treatment		
IPV	Inactivated Polio Vaccine		
IRS	Indoor Residual Spraying		
ITNs	Insecticide Treated Nets		
JICA Japanese International Corporation Agency			

KASF	Kenya AIDS Strategic Framework		
KDHS	Kenya Demographical Health Survey		
KEHPCA	Kenya Hospices and Palliative Care Association		
KEML	Kenya Essential Medicines List		
KEMRI	Kenya Medical Research Institute		
KEMSA	Kenya Medical Supplies Authority		
KHHEUS	Kenya House Hold Expenditure Utilization Survey		
KHSSP	Kenya Health Sector Strategic plan		
KIDDP	Kenya Italy for Development Programme		
KIPPRA	Kenya Institute of Public Policy Research and Analysis		
КМТС	Kenya Medical Training College		
KNBS	Kenya National Bureau of Statistics		
KNESWS	Kenya National Electronic Single Window System		
KNH	Kenyatta National Hospital		
KSh	Kenya Shillings		
LLITNs	Long Lasting Insecticide Treated Nets		
LMIC	Lower Middle Income Country		
LMIS	Logistic Management and Information System		
M	Million		
M&E	Monitoring and Evaluation		
MDGs	Millennium Development Goals		
MDRTB	Multi-drug resistant tuberculosis		
MES	Managed Equipment Services		
MOH	Ministry of health		
MTEF			
MTP	Medium Term Expenditure Framework Medium Term Plan		
MTRH	Moi Teaching and Referral Hospital		
NACC	National Aids Control Council		
NACOSTI	National Aids Control Council           National Council for Science, Technology and Innovation		
NASCOP	National Council for Science, Technology and Innovation           National AIDS and STDs Control Programme		
NBTS	National Blood Transfusion Services		
NCDs	Non-communicable diseases		
NGOs	Non-Governmental Organizations		
NHIF	Non-Governmental Organizations National Health Insurance Fund		
NMR	neonatal mortality rate		
NPHL	National Public Health Laboratories		
NQCL	National Quality Control Labs		
NSSF	National Social Security Fund		
NTDs	Neglected Tropical Diseases		
O & M	Operations and Maintenance		
OBA	Out-put Based Approach		
ODF	Open Defecation Free		
OOP	Out of Pocket		
P.E			
PAS			
PBB			
POEs	Program Based Budgeting Points of Entry		
RDTs	Rapid diagnostic test kits		
RMNCAH			
SAGAs			
SAGAS	Spinal Cord Injuries		
SDGs			
SLDP	Sustainable Development Goals		
SLDP	Strategic Leadership Development program Specific Measurable Assignable Peolistic and Time related		
SRC	Specific Measurable Assignable Realistic and Time related		
	Salaries and Remuneration Commission		
SWG	Sector Working Group		
TB	Tuberculosis		

THE	Total health expenditures
TOPV	Trivalent oral polio vaccine
UHC	Universal Health Coverage
UNICEF	United Nations Children's Fund
USAID	United States Agency for International Development
WB	World Bank
WFP	World Food Programme
WHO	World Health Organization
WRA	Women of Reproductive Age

## **Table of Contents**

FO	REV	WORD	iii
]	Execi	cutive Summary	xii
1	CH	HAPTER ONE: INTRODUCTION	1
	1.1	Background	1
	1.1	1.1 Health and national development	1
	1.1	1.2 Health sector and PBB	1
	1.2	General Health Sector Profile	3
	1.3	Vision, Mission and Mandate of the Health Sector	7
-	1.4	Strategic Objectives of the Sector	
	1.4	4.1 Ministry of Health Mandate	8
-	1.5	Autonomous and Semi-Autonomous Government Agencies	
	1.5	5.1 Kenyatta National Hospital (KNH)	9
	1.5	5.2 Moi Teaching and Referral Hospital (MTRH)	9
	1.5	5.3 Kenya Medical Training College (KMTC)	10
	1.5	5.4 Kenya Medical Supplies Authority (KEMSA)	11
	1.5	5.5 National Hospital Insurance Fund (NHIF)	11
	1.5	5.6 Kenya Medical Research Institute (KEMRI)	12
	1.5	5.7 National AIDS Control Council (NACC)	13
	1.6	Role of Sector Stakeholders	13
2	CH 16	HAPTER TWO: HEALTH SECTOR PERFORMANCE REVIEW 2013	/14 - 2015/16
2.1	Р	Performance of Sector Programmes –Delivery of Outputs	16
2.1	.1	PREVENTIVE & PROMOTIVE HEALTH PROGRAM	16
2.1	.1.1	HIV and AIDS control	16
2.1	.1.2	Malaria control	
2.1	.1.3	Tuberculosis control	
2.1	.1.4	Non Communicable Diseases	
2.1	.1.5	Disease Surveillance and Outbreak Response	19
2.1	.1.6	Environmental Health	20
2.1 HE		REPRODUCTIVE, MATERNAL, NEW-BORN CHILD AND AI TH (RMNCAH) PROGRAMME	
2.1	.2.1	Maternal and Child health	20
2.1	.2.2	Immunization	20
2.1	.2.3	Nutrition	21
2.1	.2.4	Deworming of School Age Children	21
2.1	.3	CURATIVE & REHABILITATIVE HEALTH PROGRAM	22

2.1.3.1 (MTRH)	Specialized National referral hospitals; Moi Teaching and Referral Hospitals	spital
2.1.3.2	Specialized National referral hospitals; Kenyatta National Hospital (KNH)	22
2.1.3.3	Health Infrastructure	25
2.1.3.4	Model Level 4 Hospitals	26
2.1.3.5	Health Infrastructure upgrading in Slum Areas	26
2.1.4	GENERAL ADMINISTRATION AND PLANNING PROGRAM	27
2.1.4.1	Leadership and Governance	27
2.1.4.2	Health care Financing	27
2.1.4.3	Training	29
2.1.4.4	Health Products and Technologies (HPT)	31
2.1.5 H	IEALTH RESEARCH & DEVELOPMENT PROGRAMME	32
2.1.5.1	Research and Innovations	32
2.1.5.2	Capacity Building & Training	32
2.2 R	Review of key indicators of sector performance	33
2.3 E	Expenditure Analysis	40
2.3.1	Expenditure Analysis by Programmes for FY 2013/14 – 2015/16	44
2.3.2	Analysis of programmes for FY, 2015/16	45
2.3.3 2015/16	Expenditure Analysis of Programmes by Economic Classification 2013/ 5 FY	
2.4 P	Pending Bills	49
2.5 A	Analysis of capital projects by programme	53
2.5.1 MINIST	SUMMARY OF CAPITAL PROJECTS IN FRY/DEPARTMENT/AGENCY	THE 54
	PTER THREE - MEDIUM TERM PRIORITIES AND FINANCIAL PLAN EF PERIOD 2017/18 -2019/20	
3.1 Prio	oritization of programmes and sub- programmes	73
3.2 P	Programmes and their objectives	73
3.3 Ana	alysis of Resource Requirement versus Allocation	81
3.4 Pro	grammes by order of ranking	99
3.5 Crit	teria for programme prioritization	99
3.6 Res	source Allocation criteria	100
	PTER FOUR: CROSS-SECTOR LINKAGES, EMERGING ISSUES	
4.1 Intr	ra Sectoral Linkages within the Health Sector	.101
4.2 Lin	ks to other sectors	.101
4.2.1 E	Energy, Infrastructure and ICT Sector	.101
4.2.2 E	Environmental Protection, Water and Natural Resources Sector	.102

4.2.3	Social Protection, Culture and Recreation Sector102			
4.2.4	Public Administration and International relations			
4.2.5	Education Sector			
4.2.6	Governance, Justice, Law and Order Sector			
4.2.7	General Economic and commercial affairs	103		
4.2.8	Agriculture, Rural and Urban Development	103		
4.3 E	merging Issues	104		
4.4 C	hallenges for the Health sector	105		
5 CH	APTER FIVE: CONCLUSION	110		
6 CHAPTER SIX: RECOMMENDATIONS				
7 REFERENCES				
List of Officers who participated in the Health Sector Report writing114				
ANNEX	II: PROJECT CONCEPT NOTE	116		
ANNEX I	I: PROJECT CONCEPT NOTEPROJECT CONCEPT NOTES	155		
ANNEX II: PROJECT CONCEPT NOTE				
MOH	МОН			
MOI TEA	MOI TEACHING AND REFERRAL HOSPITAL			

## List of Figures

Figure 1: Breakdown of Recurrent versus Development for FY 2013/14 – 2015/1640
Figure 2: Breakdown of MOH Actual Expenditure by Economic Classification, 2013/14 – 2015/16
Figure 3: analysis of budget execution42
Figure 4: Programme Percentage Breakdown 2013/14 – 2015/1645
List of Tables
Table 1: The Core Mandates of the Ministry of Health
Table2: Key performance indicators for the sector
Table 2: Analysis of MOH Budgetary Trends 2013/14 – 2015/1640
Table 3: Analysis of MOH Budgetary Trends by Economic Classification 2013/14 -2015/16
Table 4: Expenditure Analysis by Programmes45
Table 5: Expenditure Analysis of Programmes by Economic Classification           46
Table 6: Pending Bills
Table 7: Analysis of Performance of Capital Project    54
Table 13: Programmes and their Objectives    73
Table 14: Programmes and Sub-programmes    74
Table 15: Summary of Programmes, Key Outputs, Performance Indicators and targets for FY      2015/16 - 2018/19
Table 16: Ministry of Health Vote 1081 Analysis of Recurrent Resource requirement Vs      Allocation
Table 20: Resource Allocation Criteria- Health Sector, Mombasa retreat 4-15 September, 2016

#### **Executive Summary**

The preparation of the Health Sector Working Group (SWG) Report for MTEF period 2017/18 - 2019/20 was undertaken by a team comprising the Ministry of Health and its seven SAGAs namely; Kenyatta National Hospital (KNH), Moi Teaching and Referral Hospital (MTRH), Kenya Medical Research Institute (KEMRI), Kenya Medical Supplies Authority (KEMSA), Kenya Medical Training College (KMTC), National Health Insurance Fund (NHIF), and National Aids Control Council (NACC). The Report spells out the Sector performance, achievements, key priorities and the resource requirements for the period 2017/18 - 2019/20.

The general Health Sector goal is, 'attaining the highest possible health standards in a manner responsive to the population needs'. The Sector aims to achieve this goal through supporting provision of equitable, affordable and quality health and related services at the highest attainable standards to all Kenyans. In terms of health impact indicators, the Sector has made progressive achievement overtime. The Under Five Mortality rate dropped from 72 per 1,000 live births in 2009 to 52 per 1,000 live births in 2014, Infant Mortality from 52 per 1000 live births to 39 per 1000 live births in the same period and Maternal Mortality ratio from 488 per 100,000 live births in 2008/09 to 350 per 100,000 live births in 2014. Birthsattended by skilled health personnel increased from 43% in 2008/09 to 62 percent in 2014 (KDHS 2014) and thenumber of deliveries in public health facilities increased from 676,100 deliveries in 2013 to over one million deliveries in 2016(DHIS2). This is attributed to the free maternal services program in all public health facilities. The Contraceptive Prevalence Rate (CPR) increased from 46% in 2008 to 58% in 2014. Immunization coverage for basic vaccines improved from 71 percent in 2014 to 75 percent in 2016. Currently, it is estimated that 1.51 million people are living with HIV in Kenya, out of whom 947,000 are on life saving ARVs. HIV prevalence rate realized a significant drop from 6.3% to 6% while stunting levels among children under five years have decreased from 35.3% in 2008/09 to 26% in 2014. Malaria control program registered a reduction in number of confirmed malaria cases and low prevalence of 8% in 2015 compared to 11% in 2010 (KMIS). Tuberculosis (TB) cases have also declined from 85,289 in 2014/15 to 78,394 cases in 2015/16.

In terms of the key strategic interventions, the Managed Equipment Services (MES), a total of 66 hospitals in 42 counties were fully installed with targeted specialised medical equipment while 11 portable clinics were installed and 8 are operational. Under Health Insurance Subsidy Program (HISP) a total of 21,546 households were enrolled, an increase of 30% over the previous year while the program for the elderly and persons with disability (PWD) registered 219,200 members.

Analysis of the Health Sector Financial Landscape indicates that during the FY2017/18, a total of KES 60,889 Billion was allocated to the sector representing a 20% increase in resource allocation to the sector between the FY 2013/14 and 2017/18 period.

Despite the achievements realized in the health sector, the Sector continues to be confrontedwith many challenges that include; increasing cases of non-communicable diseases, recurring pending bills attributed to inadequate funding of health interventions including some flagship projects. In addition, several issues have emerged due to social determinants of health and devolution of healthcare services placing huge financial demands on the Sector.

The Sector has been allocated KES 60.1 billion by the National Treasury for 2017/18 financial year.. This is an increase of 2% between the FY 2016/17 and FY 2017/18 budget. The Recurrent Expenditure was allocated Kshs 29,609.1 million while the Development Expenditure was allocated Kshs31,279.8 million. Development expenditure took the lion'sshare of the total sector budget in the FY2017/2018 at 51 per cent. In the Recurrent Expenditure ,a total of KES8,626.4 million was allocated to the Ministry of Health and rest shared among the SAGAs thus; KNH KES6.805B, KEMRI KES 1.846B, KEMSA KES 0.395B, MTRH KES 4.818B, NACC KES 0.606B and KMTC KES 2.533B The GoK component of the development expenditure has been allocated a total of 11.5 billion for capital projects in the FY2017/18 of which strategic interventions received 9.5B while 2.013B was shared between government counterpart funding and the other fully funded government projects. Overall, the government financing towards capital projects remain at 37% whereas donor financing stand at 63%.

## **1 CHAPTER ONE: INTRODUCTION**

## 1.1 Background

#### 1.1.1 Health and national development

Under the national long-term development agenda, Vision 2030, the Health Sector committed to contribute to ensuring Kenya becomes a globally competitive, industrialized and prosperous middle income country with high quality of life. This is premised on the fact that healthy population is a prerequisite for accelerated national development with higher and sustainable growth, employment generation and poverty reduction. The Constitution of Kenya further guarantees every citizen the right to the highest attainable standards of healthcare including reproductive health.

In order to ensure realization of right to healthcare, the national and county governments have been assigned specific functions and mandates which must effectively and efficiently be executed with the limited resources in an effort to fulfill the constitutional requirement. The medium term strategies and plans, guided by the Jubilee Manifesto, provide the framework for prioritization and implementation of the health sector priorities. The goal of the current Medium-Term-Plan 2013-2017 is to ensure an "*Equitable, Affordable and Quality Health Care of the Highest Standard*".

The mandates of the national health sector include referral facilities, policy formulation, capacity building, regulations and technical support, while service delivery is assigned to the county governments. The national government functions are further elaborated in the Executive Order No 1 of 2016. The County Governments are responsible for: County health services, including, in particular: County health facilities and pharmacies, ambulance services, promotion of primary health care, licensing and control of undertakings that sell food to the public, veterinary services (excluding regulation of the profession), cemeteries, funeral parlours and crematoria and refuse removal, refuse dumps and solid waste disposal

To enhance synergy, these roles of both levels of government are undertaken through consultation and cooperation using the structures and mechanisms established by the two levels of governments.

#### **1.1.2 Health sector and PBB**

The health sector strategies and interventions targeting poverty reduction are organized along transformative priority programmes to ensure scaling up the required level of investments in the sector. Further these interventions are designed to ensure that the sector addresses the health commitments under Sustainable Development Goals (SDGs) and maintaining the momentum gained in pursuit to attain the Millennium Development Goals (MDGs). There are 17 SDGs and the 3<sup>rd</sup> SDG is to: **Ensure healthy lives and promote well-being for all at all ages. It has several targets to be achieved by 2030 including:** 

- Reduce maternal mortality ratio to less than 70 per 100,000 live births;
- end preventable deaths of new-born and children under 5 years of age, reduce neonatal mortality to 12 per 1,000 live births and under-5 mortality to 25 per 1,000 live births;

- end the epidemics of AIDS, tuberculosis, malaria and neglected tropical diseases and combat hepatitis, water-borne diseases and other communicable diseases;
- reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being;
- Strengthen the prevention and treatment of substance abuse, including narcotic drug abuse and harmful use of alcohol;
- halve the number of global deaths and injuries from road traffic accidents;
- ensure universal access to sexual and reproductive health-care services, including for family planning, information and education, and the integration of reproductive health into national strategies and programmes;
- Achieve universal health coverage, including financial risk protection, access to quality essential health-care services and access to safe, effective, quality and affordable essential medicines and vaccines for all.

Full realization of the health goals are also anchored in the Jubilee Administration Transformative Agenda in terms of Key flagship projects. Synergy and close collaborative efforts by both the national and county governments taking into account the respective constitutionally assigned roles and mandates. Considering the huge financial outlay for implementing the priorities from the public sector, efforts will be made to ensure the sector leverage on untapped private sector resources.

Three years into Programme Based Budgeting (PBB), the sector has realized significant progress in maternal and under five mortalities which currently stand at 39/100,000 live births and (52/1000 live births) respectively. Health financing reforms undertaken resulted in increased number of people enrolling for insurance, besides improved access to health services to the under-served through the Beyond Zero Campaign.

#### **Rationale for the Health Sector Report**

This Health Sector Working Group (SWG) Report for MTEF period 2017/18 - 2019/20 presents an analysis of the Sector performance and achievements of the period 2013/14-2015/16 and the resource requirements for the period 2017/18 - 2019/20. For the purposes of this document, the Health Sector comprises of the Ministry of Health (Vote 108) and seven Semi-Autonomous Government Agencies (SAGAs) namely, Kenyatta National Hospital (KNH), Moi Teaching and Referral Hospital (MTRH), Kenya Medical Research Institute (KEMRI), Kenya Medical Supplies Authority (KEMSA), Kenya Medical Training College (KMTC), National Health Insurance Fund (NHIF), and National Aids Control Council (NACC).

This 2017/2018 Sector report is organized into six chapters. Its **mainpurpose** is to provide legislators, policy makers, donor agencies and other stakeholders with key information and government programmes within the sector for the MTEF period that will enable them to make appropriate policies and funding decisions.

The **specific objectives** of the Health SWG report are to provide an analysis of:

- Sector mandate
- Public health sector performance (Health outputs and Outcomes);
- Expenditure and performance of the health sector budget.

- Linkage between sector policies and priorities and public health sector expenditures;
- Identify constraints and challenges facing the sector and key recommendations
- Sector priorities and key outputs to the implemented in the 2017-2018 in the medium budget
- Budget proposals and resource sharing for FY 2017/18.

#### **1.2 General Health Sector Profile**

#### Status of key health indicators

The sector has made tremendous improvement in communicable diseases control, maternal and child health through deliberate targeted initiatives which has shown significant improvement in the key health indicators as per the latest report of Kenya Health and demographic survey 2014. The Infant mortality rate is 39 deaths per 100,000 live births and under-five mortality rate is 52 deaths per 1,000 live births. Although delivery in a health facility stands at 61% of births, there is however significant reduction in maternal mortality ratio to 362/100,000 live births from 488/100,000 live births; 70% of children received full immunization, 26% of children under 5 are stunted (too short for age). 48% of Kenyan household population has access to an Insecticide treated net(ITN). The HIV/AIDS prevalence rate currently stands at 5.6 % showing a downward trend. More than 70% of Kenyan population live in malaria risk areas including the most vulnerable to the disease such as children and pregnant women however the country has put in place intervention reducing malaria prevalence rate tremendously over the period. The country recorded a high treatment rate among multi drug resistant(MDR) TB cases at 83%. Reports have also showed an increase in non- communicable diseases and injuries contributing significantly to the disease burden in the country.



#### Figure: Key Maternal and Child Health Indicators for Kenya

#### Source: KDHS various releases



#### **Risk factors to health**

Risk factors to good health in Kenya include unsafe sex<sup>1</sup>, suboptimal breastfeeding, undernutrition, alcohol and tobacco use, obesity and physical inactivity, among others. Whereas 5 percent of all deaths from non-communicable conditions and 55 percent of deaths from cancers of the trachea, bronchitis and lungs are attributable to tobacco use, and above or about 2.5 million persons were using tobacco products in 2014. The same pattern is seen in the use of alcohol products among sexes, with the impure and unhealthy alcohol products found more in the rural areas and urban slums. The STEPs-wise report showed that 1.9 Kenyans were diabetic while the percentage of Tobacco smoking among men is 20 and less than 1 percent among women.

Alcohol consumption among Kenyans was at 19% with significant difference between sexes; 34% of men and 5% of women. Further, it is estimated that 25 per cent of all persons in Kenya are overweight or obese, with the prevalence being highest among women in their mid- to late 40s and in urban areas.

#### Social determinants of health

<sup>&</sup>lt;sup>1</sup>Kenya Health Policy 2014-2030

Other determinants of health include the literacy levels of women; nutrition; and access to safe water, adequate sanitation, and proper housing, roads and infrastructure among others. The literacy level of women has a strong correlation with a child's health and survival. According to KDHS 2014, 93 % of women had at least primary school education.

Nutrition is a vital building block in the foundation of human health and development. The right nutrition early in life, particularly in the first 1,000 days between a woman's pregnancy and her child's second birthday helps ensure healthy growth and cognitive development, leading to a lifetime of health and economic benefits. Nutrition is not just a social determinant of health, but has a direct relationship with health status. According to the Demographic and Health Surveys 2014, stunting, wasting and underweight have improved from 35%, 7% and 16% in 2008/09, to 26%, 4% and 11% in 2014 respectively.

Overweight and obesity are major risk factors for non-communicable diseases such as cardiovascular, diabetes and some forms of cancer. 9% of the general population have a BMI above 30 (obese) while 19% are overweight. Current data shows that 39% of women are overweight or obese compared with 18% of men.

There were improvements in availability of safe water sources and sanitation facilities. Population with access to safe water increased from 59% in 2008 to 62% in 2013, with rural areas registering 55% access in  $2013^2$ . However, some regions, such as arid and semi-arid areas, still have poor access to safe water.

The proportion of the population in active employment grew marginally from 28.3% in 2009 to 32.4% in 2013<sup>3</sup>; however, there has been an associated increase in the absolute numbers of the unemployed population. Migration from rural to urban areas, most noted among people ages 20–34 years, has contributed to an increase in the urban population and their associated health risks mostly affecting the urban informal settlements in the country.

#### Health sector financing Landscape

As repeatedly reported in National Health Accounts reports, Household Out of Pocket Expenditure (OOPs) are a major source of financing for health services in Kenya. The direct OOPs are charged for health services in both the public (cost-sharing, user fees) and private sector. The Household Out of Pocket Expenditure accounted for 26.6% of Total Health Expenditure (THE) in 2012/13, an increase from 24.5% reported in 2009/10.

The level of donor funding is relatively high, with a significant share of this funding being 'off-budget'. External financing for the health sector accounted for 25.6% of THE in 2012/13 up from 16.4% in 2001/02, but down from 34.5% in 2009/10. In absolute terms, the funding available for health has increased since 2001/02, but in relative terms the donor contribution has been declining since 2009/10. A significant share of the donor funding is for key programmes such HIV/AIDS, TB, malaria, reproductive health and immunization.

The KHHEUS showed mixed results of the incidence of catastrophic health spending. In 2012/13, households who utilized healthcare services experienced catastrophic expenditure. As shown, 6.2 percent of households were at risk of impoverishment as a consequence of

<sup>&</sup>lt;sup>2</sup>Ministry of Health: Global Adult Tobacco Survey 2014

<sup>&</sup>lt;sup>3</sup>Rapid Assessment of Drug and Substance Abuse

spending on health care in comparison to 11.4 percent and 5.2 percent in 2007 and 2003, respectively<sup>4</sup> depleting household savings.

Whilst the total national government budget expanded by 12 percent from FY 2013/14 to FY 2014/15 and by a further 27 percent between FY 2014/15 and FY 2015/16, the total MOH allocation expanded favourably by 31 percent and 25 percent respectively over the same period. This depicts an annual average growth of 28% for the health budget as compared with 20% for the national government budget as shown in Table 1.

	KSh Million			% Increase between
	2013/14	2014/15	2015/16	FYs 2014/15 and
				2015/16
МОН	36,219	47,363	59,184	
				25 %
National Gov't	1,057,274	1,182,432	1,505,492	27 %

#### Table 1: Growth of National and MOH Budgets FY 2013/14-2015/16

#### Human Resources

The health workforce constitutes those persons recruited primarily for health and related service provision and management in the state and non-state sectors, who have undergone a defined, formally recognised training programme. An adequate, productive, and equitably distributed pool of trained health workers who are accessible is necessary for the effective delivery of healthcare.

The World Health Organisation recommends 21.7 doctors per 100,000 population and 228 nurses per 100,000 population. Kenya had 22 doctors per 100,000 population and only 173 nurses per 100,000 respectively in 2015<sup>5</sup>. Devolution of service delivery in Kenya has enhanced the health worker population ratio especially in hard to reach areas.

The distribution of workforce has tended to favour regions perceived to have high socioeconomic development, leaving marginalised and hard-to-reach areas at a disadvantage, despite the contribution of faith based organizations (FBO) sector health workers in hard-to-reach areas. There is a skewed urban-rural distribution of health workers, with the urban areas having the highest proportions at the expense of rural and remote areas where 70% of the population lives. Moreover, specialized medical care is mostly available in urban areas.

Lack of essential tools and medical and non-medical supplies in health facilities, and a poor and unsafe working environment contribute to low morale and productivity of health workers. Other challenges that affect performance and motivation include uneven remuneration and disparities in the terms of service among the same cadres of staff in the public sector. Training of specialised is a key priority area for the sector.

#### Health infrastructure

<sup>&</sup>lt;sup>4</sup>Kenya Household Expenditure and Utilization Survey, 2013

<sup>&</sup>lt;sup>5</sup>Economic Survey 2016

Health infrastructure relates to all the physical infrastructure, non-medical equipment, transport, and technology infrastructure (including ICT) required for effective delivery of services by the national and county governments and other health service providers. The goal of this policy is to have adequate and appropriate health infrastructure. The network should be functional, efficient, safe, and sustainable health infrastructure based on the needs of the clients. Different facilities have different levels of infrastructure.Currently there are 9,630 registered and functional health facilities<sup>6</sup>, Most of these facilities have inadequate and dilapidated equipment and don't meet the required norms and standards. WHO recommends increasing access to health services, there should be a health facility within a 5km radius. The average population in Kenya meeting this norm is about 62%. The health sector has prioritized more investments in health infrastructure by focusing on establishment of specialized centres of excellence for the East African region. Other concerted efforts include access to specialised services through provision of specialised equipment (MES).

### 1.3 Vision, Mission and Mandate of the Health Sector

#### Vision

"A healthy, productive and globally competitive Nation."

#### Mission

To build a progressive, responsive and sustainable health care system for accelerated attainment of the highest standard of health to all Kenyans.

#### Goal

To attain equitable, affordable, accessible and quality health care for all.

### 1.4 Strategic Objectives of the Sector

The following strategic objectives aim towards the realization of the Health Sector Vision:

- **a.** Eliminate communicable conditions: The Health sector will achieve this by forcing down the burden of communicable diseases, till they are not of major public health concern.
- **b.** Halt, and reverse the rising burden of non-communicable conditions by setting clear strategies for implementation to address all the identified non communicable conditions in the country.
- **c.** Reduce the burden of violence and injuries. Through directly putting in place strategies that address each of the causes of injuries and violence at the time.
- **d. Provide essential health care** that are affordable, equitable, accessible and responsive to client needs.

<sup>&</sup>lt;sup>6</sup>Kenya Health SARAM 2013

- e. Minimize exposure to health risk factor by strengthening the health promoting interventions, which address risk factors to health, plus facilitating use of products and services that lead to healthy behaviours in the population.
- **f.** Strengthen collaboration with private and other sectors that have an impact on health. The health sector will achieve this by adopting a 'Health in all Policies' approach, which ensures it interacts with and influences design implementation and monitoring processes in all health related sector actions.

#### **1.4.1** Ministry of Health Mandate

Schedule 4 of the Constitution assigns the National Government the following functions:

- 1. Health Policy;
- 2. National referral health facilities;
- 3. Capacity building and technical assistance to counties.

The Government has also outlined the core mandates of the Ministry of Health through Executive Order No 1 of 2016, as shown in **Error! Reference source not found.**:

#### Table 1: The Core Mandates of the Ministry of Health

Health Policy and Standards Management	Coordination of campaign against HIV/AIDs	
Registration of Doctors and Para-medics	Cancer Policy	
Training of Health Personnel	Nutrition Policy	
National Medical Laboratories Services	KEMSA (KEMSA Act 2013)	
Pharmacy and Medicines control	KEMRI, science and technology(amendment	
Public Health and Sanitation Policy	act 1979)	
Management	KMTC legal notice no.14 of 1990	
Medical Services Policy	NHIF(NHIF act 1998)	
Reproductive Health Policy	KNH(Legal notice No.109 of 1987)	
Preventive, Promotive and Curative Health	MTRH(legal notice no.78 of 1998)	
Services	Government Chemist (health act)	
National Health Referral Services	Pharmacy and Poisons Board(cap 244)	
Health Education Management	Radiation Protection Board(cap 243)	
Health Inspection and other Public Health	Referral Hospitals Authority	
Services	National Aids Control Council (legal notice	
Quarantine Administration	No.170 of	
	1999)	

### 1.5 Autonomous and Semi-Autonomous Government Agencies

The sector has seven Semi-Autonomous Government Agencies (SAGAs) which complements it in discharging its core functions through specialized health service delivery; medical research and training; procurement and distribution of drugs; and financing through health insurance. These SAGAs are the Kenyatta National Hospital; Moi Teaching and Referral Hospital; Kenya Medical Training College; Kenya Medical Supplies Authority, Kenya Medical Research Institute, National Hospital Insurance Fund; National AIDS Control Council.

#### 1.5.1 Kenyatta National Hospital (KNH)

Kenyatta National Hospital (KNH) was established in 1901 to provide referral and specialized services in Kenya and beyond. Over the years the bed capacity of the Hospital has grown to 2,000. The Hospital provides specialized health care services to Kenyans and the wider East African region. As a result of the pressure occasioned by inadequate public health facilities in Nairobi and the environs, the hospital provides primary and secondary level of care. Annually, about 600,000 outpatients and 84,000 in-patients access health care services at KNH.

Further, the Hospital is the training facility for University of Nairobi (College of Health Sciences) and Kenya Medical Training College (KMTC). Kenyatta National Hospital also works closely with the Kenya Medical Research Institute (KEMRI), Government Chemist, National Radiation Protection Board, National Public Health Laboratories (NPHL), National AIDS and STDs Control Programme (NASCOP), National AIDS Control Council, National Blood Transfusion Services (NBTS) and African Medical and Research Foundation (AMREF).

The hospital relies heavily on the Government funding which currently stands at over 60% of the total budget, while the balance of about 40% is funded through generated cost sharing.

The Hospital, under legal Notice No. 109 of 1987 has the following mandate:

- 1. Receive patients on referral from other hospitals or institutions within or outside Kenya for specialized health care;
- 2. Provide facilities for medical education for the University of Nairobi Medical School, and for research either directly or through other co-operating health institutions;
- 3. Provide facilities for education and training in nursing and other health and allied professions;
- 4. Participate as a national referral hospital in national health planning.

#### **1.5.2** Moi Teaching and Referral Hospital (MTRH)

Moi Teaching and Referral Hospital (MTRH) was established as a State Corporation through Legal No. 78 of 1998. It is the second National Referral Hospital in Kenya after Kenyatta National Hospital (KNH). The Hospital is located along Nandi Road in Eldoret town, Uasin Gishu County, in the North Rift region of Western Kenya. The Hospital is the training facility for Moi University College of Health Sciences, Kenya Medical Training College (KMTC) and University of Eastern Africa Baraton.

#### Mandate

The functions of the Hospital as enumerated in the Legal Notice No. 78 of 12<sup>th</sup> June 1998 are:

- i. Receive patients on referral from other hospitals or institutions within or outside Kenya for specialized health care;
- ii. Provide facilities for medical education for the Moi University College of Health Sciences and for research either directly or through other co-operating health institutions;
- iii. Provide facilities for education and training in nursing and other health and allied professions;
- iv. Participate as a national referral hospital in national health planning.

The overall Goal of the Hospital is to provide Preventive, Promotive and Curative Health Care for all Kenyans through the following Strategic objectives;

- i. To provide specialized, quality and accessible health care services to all clients.
- ii. To provide an enabling environment for teaching and conducting co-ordinated research activities in order to contribute towards enhancing competent healthcare professionals
- iii. To maintain and diversify a stable and sustainable financial base of the Hospital
- iv. To increase the capacity of the institution to recruit, develop and retain a competent human resource that is able to provide excellent service delivery to its customers.
- v. To strengthen and maintain strategic leadership, governance and ethical practices.
- vi. To develop and maintain an efficient and effective Integrated Hospital Information Management System (IHIMS) that is compatible and robust in ICT connectivity and networking in delivery of specialized service by the Hospital.
- vii. To position the Hospital to play its role in the attainment of Kenya Vision 2030 objectives.
- viii. To ensure the risks in the Hospital are managed effectively.

#### 1.5.3 Kenya Medical Training College (KMTC)

Kenya Medical Training College was established as a state corporation through an Act of Parliament (Legal notice no.14 of 1990) vide Cap.261, of 1991. The mandate of KMTC as stipulated in the Act Cap 261 of the laws of Kenya is;

- i. To provide facilities for college education for national health manpower requirements
- ii. To play an important role in the development and expansion of opportunities for Kenyans wishing to continue with their education
- iii. To provide consultancy services in health related areas
- iv. To develop health trainers who can effectively teach, conduct operational research, develop relevant and usable health learning materials
- v. To conduct examinations for and grant diplomas
- vi. To determine who may teach and what may be taught and how it may be taught in the College
- vii. To examine and make proposals for establishment of constituent training centres and faculties.

#### **KMTC Strategic Objectives**

- i. To sustain quality in training and learning
- ii. To expand training opportunities
- iii. To enhance institutional research capacity
- iv. To institutionalize consultancy services
- v. To attract, develop and retain qualified staff
- vi. To strengthen internal processes
- vii. To integrate ICT in management of college operations
- viii. To improve KMTC corporate image
  - ix. To establish appropriate resource mobilization mechanisms
  - x. To strengthen financial and resource management system.

#### 1.5.4 Kenya Medical Supplies Authority (KEMSA)

Kenya Medical Supplies Authority was established under the Kenya Medical Supplies Authority Act No. 20 of 25<sup>th</sup>January 2013 as a successor to the Kenya Medical Supplies Agency established as a State Corporation under Legal Notice No. 17 of 3<sup>rd</sup>February, 2000.

It is mandated as a medical logistics provider with the responsibility of supplying quality and affordable essential medical commodities to health facilities in Kenya through an efficient medical supply chain management system.

Specific mandates include:

- i. Procure, warehouse and distribute drugs and medical supplies for prescribed public health programs, the national strategic stock reserve, prescribed essential health packages and national referral hospitals.
- ii. Establish a network of storage, packaging and distribution facilities for the provision of drugs and medical supplies to health institutions.
- iii. Enter into partnership with or establish frameworks with County Governments for purposes of providing services in procurement, warehousing, distribution of drugs and medical supplies.
- iv. Collect information and provide regular reports to the National and County Governments on the status and cost effectiveness of procurement, the distribution and value of prescribed essential medical supplies delivered to health facilities, stock status and on any other aspects of supply system status and performance which may be required by stakeholders.
- v. Support County Governments to establish and maintain appropriate supply chain systems for drugs and medical supplies.

#### 1.5.5 National Hospital Insurance Fund (NHIF)

National Health Insurance Fund was set up in 1966 under Cap 255 of the Laws of Kenya as a department under the Ministry of Health. Its establishment was based on the recommendation of Sessional Paper no. 10 of 1965: African Socialism and its Application to Planning in Kenya. The original Act was revised and currently, the Fund derives its mandate from the NHIF Act No. 9 of 1998.

The mandate of the NHIF is to provide accessible, affordable, sustainable and quality social health insurance through effective and efficient utilization of resources to the satisfaction of contributors. The core activities of NHIF include registering and receiving contributions; processing payments to the accredited health providers; carry out regular internal accreditation of health facilities and contracting health care providers as agents to facilitate the Health Insurance Scheme.

#### Mandate

- 1. To effectively and efficiently register members, collect contributions and pay out benefits
- 2. To regulate the contributions payable to the Fund and the benefits and other payments to be made out of the Fund;
- 3. To enhance and ensure adherence and conformity to international standards in quality service delivery
- 4. To ensure prudent management of resources
- 5. To contract service providers and provide access to health services
- 6. To protect the interests of contributors to the Fund
- 7. To advise on the national policy with regard to national health insurance and implement all Government policies relating thereto.

#### 1.5.6 Kenya Medical Research Institute (KEMRI)

Kenya Medical Research Institute is a State Corporation established through the Science, Technology and Innovation (Amendment) Act of 2013, as the national body responsible for carrying out health research in Kenya.

Mandate of KEMRI includes; conducting research aimed at providing solutions for the reduction of the infectious, parasitic and non-infectious diseases and other causes of ill-health in Kenya;

- i. To carry out research in human health.
- ii. To cooperate with other research organizations and institutions of higher learning on matters of relevant research and training.
- iii. To work with other research bodies within and outside Kenya carrying out similar research.
- iv. To cooperate with the Ministry of Health, the National Council for Science, Technology and Innovation (NACOSTI) and the Medical Sciences Advisory Research Committee in matters pertaining to research policies and priorities.
- v. To do all things as appear to be necessary, describe or expedient to carry out its functions.

#### **KEMRI** strategic objectives

- i. To develop tools and strategies for reduction of disease burden
- ii. To strengthen relationships with stakeholders, research partners and collaborators for disease diagnosis, prevention, control and surveillance
- iii. To strengthen research infrastructure
- iv. To strengthen human resource capacity
- v. To strengthen programme management and coordination

- vi. To promote research and product innovation
- vii. To promote products and services provided by the Institute
- viii. To implement Quality Management Systems.

#### **1.5.7** National AIDS Control Council (NACC)

National AIDS Control Council (NACC) was established in November 1999 under the State Corporations Act and Legal Notice No. 170 with a mandate to coordinate the national response to HIV and AIDS.

The overriding mandate of NACC is national coordinating for HIV and AIDS. Specific mandates includes:-

i. Provision of policy and a strategic framework,
ii. Mobilization of resources,
iii. Prevention of HIV transmission, and
iv. Coordination of care and support for those infected and affected.

#### **Strategic Objectives of NACC**

The strategic objective of the NACC is to develop policies, strategies and guidelines to the prevention of HIV and AIDS and; mobilize resources for AIDS control and prevention. The ultimate goal is to reduce the spread of HIV, improve the quality of those infected and affected and mitigate the socio-economic impact of the epidemic. Households divert resources from productive use to cater for HIV and AIDS. Containing the spread of the epidemic will contribute significantly to increased investments that will guarantee steady income of Kenyans as envisioned in the Vision 2030.

### 1.6 Role of Sector Stakeholders

The Kenya Constitutional dispensation a two tier health service delivery system has been introduced whereby the national level deals with Health policy, National Referral Hospitals, Capacity Building and Technical Assistance to counties.

The Health Sector has a wide range of stakeholders with interests in the operational processes and outcomes. Some of the stakeholders who play important roles in the Sector include the following:

#### National level institutions

- (i) The National Treasury plays a major role as a stakeholder by providing the budgetary support for investments, operations and maintenance of the Sector's ministries besides the remuneration of all employees within the Sector;
- (ii) The Ministry of Devolution and Planning plays a crucial role in coordination in planning, policy formulation and tracking of results in the sector.
- (iii) The Ministry of Public Service, Gender and Youth Affairs, provides the relevant schemes of service for career development under the directorate of Public Service Management.

- (iv) Kenya National Bureau of Statistics (KNBS) and Kenya Institute of Public Policy Research and Analysis (KIPPRA); conduct surveys and provide information for planning purposes.
- (v) The National Assembly and The Senate plays key role in legislating on matters relating to health including law enactment and budgetary approval.
- (vi) Other stakeholders are the Ministry of Environment and Natural Resources, Ministry of Water & Irrigation; Ministry of Agriculture, Livestock and fisheries, Ministry of Labour & East Africa Affairs, Ministry of Information, Communication and Technology, Ministry of Interior and Coordination of National Government, Ministry of Transport and Infrastructure and Ministry of Education through intersectoral collaboration in promotion of health services and disease prevention.

#### **County level institutions**

#### County governments.

The Counties focuses on County health facilities; County health pharmacies; Ambulance services; Promotion of primary health care; licensing and control selling of food in public places; veterinary services; cemeteries, funeral parlours and crematorium; enforcement of waste management policies in particular refuse dumps and solid waste.

#### Non-state actors in health

These are implementing partners that play a role in health service delivery. They include the private sector, FBOs, NGOs and CSOs. This report recognises the strengths of these actors in mobilising resources for health service delivery, designing and implementing development programmes, and organising and interacting with community groups. The implementing partners have also been a critical source of human and monetary resources that would be critical in the implementation of health policies. In addition, this report acknowledges the range of interventions implemented by these partners in addressing risk factors to health in the areas of education, sanitation, food security, and water sectors, among others.

Other non-state actors include firms involved in the manufacturing, importation, and distribution of Health Products and Technologies and health infrastructure, as well as health insurance companies.

#### **Development partners**

Health services require significant financial and technical investment in a context of limited domestic resources. Development Partners and international nongovernmental organisations have traditionally played a key role in providing resources for the health sector. This role has been structured around principles of aid effectiveness, which place emphasis on government ownership, alignment, harmonisation, mutual accountability, and managing for results of programmes in the health sector. Development Partners play a critical role in providing financial support for various programmes within the sector.

International collaboration on matters of public health is a critical component in driving the process forward in prevention of diseases, sharing and partnering on public health best

practices. Towards this effect Health Sector collaborates with some international bodies whose mandates is to contain, research, or disseminate findings on health matters.

#### Academic institutions

Universities in the Health Sector and the private sector also play crucial roles in augmenting sector research, training and funding;

#### **Clients/consumers**

Households, and communities have a role in resource mobilization and management of the sector programmes at all levels of care as well as to implement locally appropriate and innovative interventions, participate in local health care systems. Individuals and Households play a role of adopting good health practices and care seeking behaviours as the Policy outlines and also taking responsibility of own health, participate in local health care systems.

# 2 CHAPTER TWO: HEALTH SECTOR PERFORMANCE REVIEW 2013/14 - 2015/16

This chapter examines performance review for the 2013/14– 2015/16period for the health sector. It provides an analysis of the program performance; and on-budget resources (allocations and expenditures) that were allocated to the health sector by both the National Treasury as well as Development Partners who are on-budget. In the period under review, there were five programmes under the Ministry: Preventive and Promotive Health Services, Curative Health Services, Health Research and Development, General Administration, Planning and Support Services and Maternal and Child Health. The programmes are envisaged to be undertaken within the mandate of the Ministry as outlined in its Kenya Health Sector Strategic and Investment Plan and the Ministerial Strategic Plan. This section will therefore highlight the key achievements by programmes and the budget execution over the review period.

## 2.1 Performance of Sector Programmes – Delivery of Outputs

## **2.1.1PREVENTIVE & PROMOTIVE HEALTH PROGRAM**

The achievements of this programme are dependent on both national and county governments allocating resources and delivering fully on their respective mandates through the five sub-programmes: Communicable Diseases Prevention and Control, Health Promotion, Non-Communicable Diseases Prevention and Control, Government Chemist and Radiation Protection.

### 2.1.1.1 HIV and AIDS control

The HIV prevalence for the period under review has stabilized at 6% from the peak of 10.5% in 1996. The number of people living with HIV (PLHIV) averaged 1.5 million Kenyans for the period under review. New HIV infections among adult population has declined from 95,000 (2007) to 71,034 (2015) and that of children from 23,000 (2007) to 6,613 (2015). However, new infections vary geographically, for instance, 65% of new infections are coming from 9 counties. The Ministry has rolled out *"Test& Treat HIV Guidelines"* that will ensure that the PLHIV are enrolled on Anti-Retroviral therapy (ARVs), this is in line with the UHC under the WHO Guidelines. Due to increased use of ARVs, the number of AIDS-related deaths reduced from 58,000 (2013) to 35,821 (2015). The number of PLHIV under ART increased from 425,000 (2013) to 947,000 (2015). The government financial contribution for the period under review has increased from 18% (2013) to 25% (2015) according the Kenya National AIDS Spending Assessment survey. There has been a 44% reduction in mother – to – child transmission of HIV with the current rates standing at 6% at the first test and 13% at the end of breastfeeding; these gains have been made due to high acceptability of HTC in ANC and ARV prophylaxis of 88%.

The development partners average financial contribution has averaged 70% for the period under review. The challenge as we forge ahead is that donors are scaling down their financial

support this requires government contribution to increase significant. For the period under review, the NACC achieved the following:

- NACC in partnership with stakeholders has continued to launch mobile clinics in the hard-to-reach areasthrough the Beyond Zero Campaign; this has increased access to health care services by mothers and children.
- NACC in partnership with stakeholders have continued to assist countiesdevelop and launch county specific HIV and AIDS Plans (CASPs) in line withKenya AIDS Strategic Framework (KASF 2014/15-2018/19)
- NACC in partnership with stakeholders has started Maisha League campaigns (football competition) that target the youth and adolescents in passing HIVprevention messages), this age group is now leading in new HIV infections.
- NACC has partnered with stakeholders to assist counties develop HIV and AIDSbudget proposals that will feed into county MTEF process, this is a sustainableway of raising resources for HIV response at county levels. Donors are scalingdown their financial support.
- NACC partnered with stakeholders and launched a Research Hub in order to increase access to HIV and AIDS data by the various researchers.
- NACC has partnered with stakeholders in developing an on-line reporting systemfor the various HIV, including provision of TV screens at strategic areas(Governor's office and State House); this has improved on policy formulation atboth national and county levels.
- NACC in partnership with UNAIDS and WHO and carried out a study on theimpact of rebasing the economy on HIV and AIDS. Kenya transitioned from apoor country to a Lower Middle Income Country (LMIC), the implications arethat the country will procure ARVs at market prices in 2017/18; Future GlobalFund monies will only cater for the Key population only (MARPs/ vulnerablepopulation); government contribution for vaccines under GAVI will increase from5% to 15%; country will no longer access cheap credit from World Bank/ IDA,country will borrow at market prices; the government contribution to HIV andAIDS will have to increase significantly (currently government contribution isestimated at 25%).
- NACC partnered with UNAIDS and carried out Gap analysis survey to informHIV programming at both national and county levels.
- Initiated research on Actuarial estimations on how much it will cost to insurePLHIV (including paediatrics) under NHIF, this will be in line with WHOrecommendation of "Test and Treat" under the UHC.
- NACC partnered with Global Fund in initiating Kenya National AIDS SpendingAssessment in order to estimate expenditure on HIV and AIDS. The assessmentwill show contribution from the various sources, the interventions beingimplemented and who is benefiting. This will assist in resource mobilization andpolicy formulation at both national and county levels.
- NACC in partnership with AVRIL and procured a consultant to review efficiencysavings that can be realized by optimizing on HIV programme implementation. There are strong feelings that the country can save a lot by streamliningoperations especially from ARVs and commodities procurement and distribution.

## 2.1.1.2 Malaria control

Malaria remains a significant public health problem in Kenya. More than 70% of the population live in malaria risk areas, including the most vulnerable to the disease: children and pregnant women.

During the period under review, tremendous efforts were made to combat malaria with prevention and treatment interventions such distribution of long lasting insecticide treated nets (LLINs), with 0.6million, 6 million and 6 million LLINs being distributed in FY 2013/14, 2014/15 and 2015/16 respectively. This translated to about 25 million Kenyans sleeping under a LLIN (63% households). In addition, the following interventions such as intermittent preventive treatment for malaria during pregnancy, and parasitological diagnosis and management of malaria cases have been ramped up with procurement and distribution of 14 million arthemether – combination therapy (ACT) doses in FY 2015/16, this represented an extra 2 million ACT doses which were sent to counties as part of El – Nino preparations. Due to these concerted efforts, the prevalence of malaria in children under 15 years fell from 11% (2010) to 8% (2015).

## 2.1.1.3 Tuberculosis control

Tuberculosis (TB) is a key priority communicable disease and a major public health problem. Kenya is currently ranked 15th among the 22 high TB burden countries of the world. There has been a notable decline in TB over the years with 91013; 85289 and 78394 TB cases notified in 2013/14, 2014/15 and 2015/16 respectively. On the other hand, the treatment success rate among TB patients plateaued at 89% during the period under review. Testing for HIV in TB patients has remained relatively stagnant at 94%, which is above the global average of 48% and 76% for the African region. Uptake of antiretroviral therapy among TB/HIV co- infected patients has greatly increased from 80% in 2013/14to 83% in 2015/16.

The number of multidrug resistant tuberculosis cases detected was 302, 305 and 433 in FY 2013/14, 2014/15 and 2015/16 respectively. There was a 45% increase in the cases detected between FY 2014/15 and 2015/16 that matched the distribution of 100 Gene Xpert machines across all 47 counties. The country recorded a high treatment success rate among multi-drug resistant tuberculosis (MDRTB) cases at 83%, higher than the World Health Organization (WHO) target of 75%.

## 2.1.1.4 Non Communicable Diseases

Kenya is experiencing an epidemiological transition in its diseases burden from infectious to non-communicable conditions resulting in a double burden of disease. Non – communicable diseases (NCDs)like obesity, cancer, diabetes, heart diseases, hypertension, mental disorders, violence and injuries, are a major public health concern with significant social and economic implications in terms of health care-needs, lost productivity and premature death. NCDs are thus a serious setback to our attainment of social, health and economic targets if no proper interventions are put in place. Areas of focus: health promotion and health education, tobacco control, nutrition policy including promotion of health diets and physical activity, Cancer

Control Policy, screening for treatable non-communicable diseases, violence and injury prevention.

The Kenya national strategy for the prevention and control of non– communicable diseases, 2015–2020, gives directions to ensure there is constant significant reduction of preventable burden of NCDs in Kenya.

In the FY 2015/16, the STEP survey was undertaken and provides baseline data on prevalence of NCDs. Twenty-seven percent of Kenyan adults are either overweight or obese. Cervical cancer screening coverage in the country among women of reproductive age decreased to 117,000 against a target of 325,000. This is attributed to the fact that this intervention was largely donor driven and when they changed the focus for the use of their funds, the intervention therefore suffered. The STEPS survey 2015 showed that 23.8% of Kenyans are hypertensive.

## 2.1.1.5 Disease Surveillance and Outbreak Response

Infectious diseases outbreaks can be devastating as they spread rapidly and can result in many deaths within a short period of time. Control of disease outbreak should be considered a national security issue and should be handled by the national government in collaboration with affected county governments. As witnessed in the period under review, the country has grappled with Cholera outbreaks in various counties across the country with 17,000 cases reported. Further, the country was on high alert due to the Ebola Virus Disease outbreak in West Africa.

The Ministry established and operationalized Emergency Operations Centre (EOC) in quarter 4 FY 2015/16 to develop, strengthen and maintain the capacity to respond promptly and effectively to public health risks and public health emergencies. This is part of the global health security agenda which focuses on improving health globally through partnerships with Ministries of Health. The purpose is to support immediate response efforts for infectious disease outbreaks or health threats and public health emergencies of international concern (PHEICS). It is intended to build capacities to prevent, detect, respond and control infectious disease outbreaks, strengthen border security and mitigate PHEICS and other health threats.

This is envisaged to improve coordination of players from various sectors in planning, preparedness and response to public health emergencies. Public Health Emergency management is a shared essential role of both national and county governments. The County Health Departments are the primary responders during Public Health Emergencies. The national government assumes a secondary role, and it comes in when the emergency is beyond the capacity of the county to respond. The EOC will be very instrumental for the two levels of government as it will provide a link for effective communication, coordination and joint decision making during preparedness and effective response to public health emergencies. The EOC will key in coordinating multi-sectoral and multi-agency response.

## 2.1.1.6 Environmental Health

The National Health Care Waste Management strategic plan 2015 - 2020 was launched in the period under review, together with the National Health Care Waste Management training manual and the National Health Care Waste Management on job training manual. This has led to better coordination of services and actors, reduced wastage of resources, improved service delivery and improved productivity of labour.

Integration of the e-portal for Port Health services with the Kenya National Electronic Single Window System (KNESWS) to facilitate issuance of electronic import and export health certificates at JKIA Airport in Nairobi and Kilindini Port, Mombasa was done in the period under review. In addition, there was an increase the number of Points of Entry (POEs) contributing to trade facilitation by on-line processing of Import and Export Health Certificates from 3 to 8. Further, 180 Port Health Services staff were trained on Kenya Trade-Net System. This has led to improved trade facilitation along the northern corridor, reduced cost of doing business and lower cost of goods and services to the consumers.

## 2.1.2REPRODUCTIVE, MATERNAL, NEW-BORN CHILD AND ADOLESCENT HEALTH (RMNCAH) PROGRAMME

## 2.1.2.1 Maternal and Child health

In July 2013, the government committed KSh3.8 billion to fund the free maternal health care program and amount considered by observers from within the health system as being inadequate to meet the additional demand placed on facilities and staff due to the free maternity health policy. Subsequently, the budgetary allocation to fund free maternal health care program has progressively increased over the years with recent reimbursements to County Governments being KSh 4.3 billion in FY 2015/16.

During the period under review, free maternity services realized significant progress, maternal utilization (proportion of pregnant mother who sought ANC services who delivered in health facilities), and delivery uptake increased from 69% (2013/14) to 77% (2015/16). Finally, the proportion of women of the reproductive age (WRA) receiving family planning commodities increased from 40% to 47% during the period under review.

## 2.1.2.2 Immunization

The proportion of fully immunized under 1 year remained stagnant around 70% during the period under review. This can be attributed to the introduction of new vaccines that need at least two fiscal years to have a good coverage.

The government funds the Extended Program of Immunization (EPI) for traditional vaccines of polio, tetanus, BCG and measles 100%, while funds 10% pentavalent (DPT/HepB and HiB), pneumococcal vaccine 10, rota virus and yellow fever (Baringo and Elgeyo Marakwet) vaccines.

Further, the government is to finance 100% anti – snake venom, anti – rabies, Hepatitis B and yellow fever (Port Health) vaccines.

In the period under review, vaccine clearance was outsourced and contracted to professional firm reducing clearance delays. In addition, electronic temperature monitoring devices and electronic stock monitoring tools were introduced to further strengthen cold chain system.

Among the key milestones in the period under review, Inactivated Polio Vaccine (IPV) and rota virus vaccines were introduced into the routine immunization. The Ministry also successfully switched from trivalent oral polio vaccine (tOPV) to bivalent oral polio vaccine (bOPV) during National Immunization Days, as part of the global Polio Endgame Strategy, and introduced measles rubella during Supplementary Immunization Activity and the acceptance was high. These are geared to reduce the infant mortality rate.

Challenges included late co-financing payments due to Public Finance Management issues due to different financial cycles between GAVI and the government, but these were addressed. The country also faced challenges of increase in number of unvaccinated children especially in underserved populations of urban informal settlements, nomadic, border populations and security challenged areas. Further, vaccine hesitancy due to a wide range of reasons e.g. adverse publicity & religious reasons was noted, despite high levels of awareness of its benefits.

## 2.1.2.3 Nutrition

During the period under review, 26% of the children below five years are stunted while 11% are underweight and 4% are wasted. The Kenya STEPs wise Survey Report also pointed out the increasing rates of non-communicable diseases of which nutrition has a key role to play. This indicates that Kenya is facing a double burden of malnutrition, where there is a significant number who are underweight while over a quarter of Kenyans are overweight/obese. Vitamin A plays a vital role in bone growth, reproduction and boosting of immunity. Vitamin A, key for child development and growth, had a coverage increase of 41% during the period under review against the global target of 80%.

## 2.1.2.4 Deworming of School Age Children

The Ministry of Health launched a strategic plan geared towards the prevention and control of all neglected tropical diseases in Kenya. The majority of people affected by the tropical diseases are the marginalized and vulnerable groups exposing them to worsening of the poverty situation in the country. Deworming is key for optimal child development leading to better learning outcomes and productivity in children. During the period under review, over 6 million school age going children were dewormed.

## **2.1.3CURATIVE & REHABILITATIVE HEALTH PROGRAM**

To improve curative health services there has been increased access to curative and rehabilitative emergency care. Several programs have also been undertaken to improve the health care services to the public. In the period under review, the following achievements were made;

# 2.1.3.1 Specialized National referral hospitals; Moi Teaching and Referral Hospital (MTRH)

During the 2015/16 financial year, the Hospital targeted an average length of stay (ALOS) of 6.3 days and achieved 7.0 days. The negative variance observed was attributed to the management of chronically ill patients in Mental Health, Orthopaedics and Alcohol and Drug Abuse Rehabilitation Centre who take longer time to recover. In addition, a total of 366,768 patients were attended to against a baseline of 327,946 patients who were attended to during 2014/15 Financial Year.

A total of 50,750 Radiological Examinations were conducted against a target of 62,556 radiological examinations during 2015/16 financial year. The negative variance observed is attributed to the breakdown of Diagnostic equipment during the period. It is however envisaged that improvement will be observed in 2016/17 financial year due to acquisition of new radiology equipment. In Laboratory Services, a total of 608,385 investigations were done against a target of 531,238 investigations. Effective diagnostic services determine timeliness of interventions.

A total of 11,233 Theatre Operations Orthopaedic, Ophthalmic, ENT, Cardiac, Plastic, and Neuro-Surgery) were conducted against a target of 9,302 operations during 2015/16 financial year.

A total of 10 Kidney Transplants were conducted against a target of 12 Kidney Transplants during 2015/16 financial year. The negative variance is attributed to the eligibility criteria subjected to the patients during the assessments.

# 2.1.3.2 Specialized National referral hospitals; Kenyatta National Hospital (KNH)

The hospital realized a number of achievements in the financial year 2015/2016 compared to 2014/2015. The number of outpatients seen increased from 566,109 to 566,524, while the number of in-patients increased from 80,321 to 84,784, respectively, a rise of 6%. Further, the hospital Mortality rate slightly reduced from 10% in 2014/2015 to 9.9% in 2015/2016 against a target of 9.5%. due to increase in severe trauma, burns cases and lack of inadequate critical care facilities. lack of implants contributed to prolonged hospital stay and increased morbidity and mortality. In the specialized paediatric unit, case fatalities amongst admitted children reduced as follows; Neonatal mortality from 28% to 21%, Infant mortality from 18% to 15.2% and Under 5 mortality from 20% to 15.8% this is partly attributed to the establishment of a Neonatal Intensive care unit. However, the mortality attributed to the referred neonates has increased, the neonatal
unit runs at a capacity of 250%, (2 to 3 babies per incubator). The mother to child 'HIV transmission rates at 9 months' reduced from 1.3% to 0.8%

The turnaround time at the Accident and Emergency reduced from 7.8 hours in 2014/15 to 5.8 hours in 2015/2016 as result of the implementation of the lean-six sigma and process reengineering. The average length of stay for the hospital (ALOS) decreased from 9 days to 8.9 in 2015/2016 against a target of 8.55%. The target was not met due to inadequate critical care facilities to treat head injuries, severe trauma and burns. There was an increase of 2% in Deliveries due to the increased uptake of Free Maternity Services. KNH continues to be the hospital of choice for many potential mothers due to the client confidence for better outcome.

The hospital improved diagnostic services ----increased Digital Fluoroscopy examinations to 6 per day after the installation of Digital Fluoroscopy machine; increased number of CT scan from 600 in 2014/2015 to 1,235 per month as a result of installation of a second CT-Scan machine. On surgical services, minimally invasive surgeries increased by 29% from 531 in 2014/15 to 684 in 2015/16 from a target of 3,539 patients per annum. The target was not met due to the frequent breakdown of equipment, especially the Laparoscopy equipment. On cancer treatment, waiting time for radiotherapy reduced from 1 year in 2014/15 to 8 months in 2015/16 after commissioning of the Linear Accelerator. Linear Accelerator is the modern technology in terms of accuracy of treatment for Cancer.

#### **Specialized Spinal Injury Services**

Specialized Spinal Injury Service Hospital is a specialized referral facility that offers health care to persons with Spinal Cord Injuries (SCI) and is the only hospital in Eastern and Central Africa that offers rehabilitation services to the persons with spinal cord injuries.

The Hospital was founded in 1944, as a facility to care for the World War II soldiers who had spinal cord injuries and was known as Amani Chesire Home and later in 1950s was donated to the government of Kenya. The 68 years old building is old and dilapidated and requires major renovation for effective service delivery. The hospital has a bed capacity of 33 available beds with an average occupancy of 33 patients, i.e. 100% occupancy, since the hospital cannot accommodate more patients than its capacity its forced to turn away need patients. The Average length of stay is 6 months. The total number of patients receiving rehabilitation service in 2014/15 was 111 while in 2015/16 was 122, this was against the target of 200 and 250 patients in the two financial years respectively. The Hospital did not manage to achieve its target due to inadequate funding to expand facilities at the hospital which currently has a bed capacity of 33 patients with 100% occupancy and could not admit more patients than the capacity allows.

#### **Specialised Mental Health Services**

Psychiatric services have been expanding rather slowly in Kenya mainly due to lack of trained staff and funds for expanding the services however, there has been efforts by the schools medical and nursing to train students to meet the national needs of our manpower r requirements. There are 8 psychiatric units established and some of them have qualified psychiatrists running these

services. These are in Nakuru, Nyeri, Murang'a, Machakos, Kisumu, Kakamega, Mombasa and Kisii.

Mathari hospital remains the hub of the psychiatric services.it acts as the major referral Hospital in Kenya. Mathari Hospital is a mental hospital operating under the Mental Health Act Chapter 248 of the Laws of Kenya with a mandate of providing specialized mental health care including drug rehabilitation services, integrated preventive and curative services, forensic services for legal purposes, offer training and conduct research in mental health.

The hospital has a bed capacity of 700 and 650 available beds. In the last 3 years 2013/14 - 2015/16, the average daily inpatient was 730 patients and 266,551 patients annually, translating to 126% bed occupancy. The average annual outpatient workload for the last 3 years 2013/14 - 2015/16 was 64,842 patients.

Mental health services have been integrated into the health care system however the funding is very low.

#### National Blood Transfusion Services

Kenya National Blood Transfusion Service (KNBTS) is mandated under the National Government to ensure provision of adequate safe blood for the country. In order to achieve this KNBTS carries out its mandate through a network of Regional and satellite blood transfusion centres strategically located in the country. KNBTS currently operates six regional and seventeen satellite centres.

The country's total blood need is estimated to be 400,000 units annually of which KNBTS in its present state only managed to collect an average of about 48% (approximately 180,000 units) in the last 3 years, while the rest were collected by hospitals and used at source, a scenario that has been proven to compromise safety. KNBTS is not able to collect all the blood needed by the country due to its limited capacity in human resource, infrastructure and finances. Kenya has approximately 480 transfusing facilities (GOK, Faith based and Private) of which about 350 do get blood from KNBTS; however, KNBTS is only able to meet 52% of their total needs. We are therefore proposing that with adequate support in capacity building, resources and political good will, KNBTS should be able to progressively upscale its activities and meet the County's blood in the next three years.

#### **Forensic and Diagnostic Services**

#### Forensic, Pathology and Mortuary Services

Forensic is scientific test or techniques used in the detection of crime. It links medical knowledge and legal processes. In Kenya the institution that is charged with this mandate is the Ministry of Health through Forensic and pathology service and Government Chemist.

#### **Forensic and Pathology Services**

The services provided under forensic, pathology and mortuary include; clinical and forensic Autopsies and generate reports for legal processes, expert witness testimony in court of law, guidance on forensic and mortuary service in the country; examination of victims of assault, including sexual and gender violence; provision of referral services on histology and cytology and perform exhumation and visit to crime scenes

Category of cases where autopsy is mandatory include; maternal deaths, sudden unexpected deaths, accidental, suicidal, homicidal deaths, medical misadventure, death in custody. However, these autopsies have not been possible due to various challenges.

The main challenges affecting effective and efficient provision of this crucial service include; infrastructure; there is very poor work environment in most mortuaries leading to; increased missing persons and bodies being disposed as unknown; poor autopsy outcomes due to decomposition from poor storage and facilities; poor infection control practices leading to risk of infection to the staff and general population and inadequate human resource capacity in terms of numbers and level of competence. According to international best practice a pathologist should conduct 3 autopsies per day. In Kenya a pathologist does an average of 15 autopsies per day leading poor outcomes and staff burn out.

Inadequate laboratory services for histology and cytology resulting to accumulation of unprocessed sample and poor patient management, long turnaround time for results.

Poor facilitation of pathologists and other medical service providers to attend court cases leading to reduced determined cased.

Over the last 3 years, the following were the achievements at the national level (City Mortuary) 2256 autopsies were performed in 2014/5, and in 2015/16 a total of 2534 were performed. Targets for the previous years were not set due to lack of funding and lack a national reporting system.

## 2.1.3.3 Health Infrastructure

During the review period, the Ministry of health undertook the following infrastructure projects: Construction and equipping of a Maternity block at Likoni District Hospital, Construction of a 30 bed Maternity ward and Theatre at Ngong District Hospital, Equipped 40 Hospitals under Managed Equipment Services Project, Constructed 98 classroom (MTC), constructed Central Radioactive Waste Processing Facility (CRWPF), Upgrading of the Health facilities in the slum areas, initiating the construction of the East Africa's Centre of excellence for skills & tertiary Education and construction of the burns unit at Kenyatta National Hospital amongst others . The budget allocations for the three years were MES Kshs7.7b, Kenya Italy Debt for Development Project (KIDDP) KSh233m, Slum Upgrading and Central Radioactive Waste Processing Facility (CRWPF) KSh420m. These undertakings aim at enhancing the quality of health services in addition to improving access of the health facilities to Kenyans. Some of the funding is from

previous loans that were given to the National government and the donors agreed to write them off by way of debt swap (instead of repaying the loan they identified some projects within counties to be funded under the arrangement).

## 2.1.3.4 Model Level 4 Hospitals

#### **Equipping of Public Hospitals**

The Government of Kenya through the Ministry of Health and in conjunction with county governments embarked on a comprehensive programme to upgrade 98 hospitals, 2 in 47 Counties (94) and 4 National hospitals with a view to improving access to specialized services countrywide. The upgrading was through equipping each of the facilities with critical equipment through a Managed Equipment Services (MES) arrangement and human resource capacity building.

The equipment under this project is categorized into 7 Lots; Lot 1 Theatre, targeted 98 hospitals; Lot 2 surgical and CSSD targeted 98 hospitals, Lot 5 renal, targeted 49 hospitals; Lot 6 ICU, targeted former 11 national and provincial hospitals and Lot 7 Radiology, targeted 86 hospitals.

In the first year of the project 2014/15, preparatory works in most facilities had been started and by the end of the year, the Ministry had only fully equipped one hospital; Machakos level 5.

In 2015/2016 the Ministry had completed about 76% of the project, managing to fully equip 40 hospitals. For each 5 categories which included; LOT 1: Theatre equipment, 69 hospitals had been installed; LOT 2: 87 hospitals had been equipped with surgical instruments and 86 CSSD machines; LOT 5: 26 hospitals equipped with Renal equipment; LOT 6: 3 hospitals equipped with ICU equipment and LOT 7: 84 hospitals equipped with Radiology equipment.

## 2.1.3.5 Health Infrastructure upgrading in Slum Areas

Health infrastructure upgrading in informal settlements which is one of the flagship projects in the Ministry was started in 2013/14 to address social and economic challenges in these underserved areas. This flagship project is being implemented in collaboration with the Ministries of Devolution and Planning, Interior and Coordination of National Government in consultation with the relevant county governments.

The Ministry target is to procure, install and commission 100 fully kitted portable clinics in slum areas in Mombasa, Kisumu, Nairobi, Nyeri, Uasin Gishu, Nakuru, and Kiambu counties in the current financial year 2015/16.

During the financial year 2014/15, eleven (11) clinics were established in the Kibera slum to provide basic primary health care services out of which eight (8) are operational.

In 2015/16, the Ministry was allocated KSh. 1 Billion, from which 100 fully equipped portable clinics were procured awaiting site preparation and placement. Specific milestones achieved in the 2015/16; i). Conducted a feasibility survey and mapping in 12 major towns to determine

appropriate sites and number of clinics to be placed prior to the placement; ii) procured 100 fully equipped portable clinics ready for placement in the identified sites.

The other requirements that need to be addressed for a fully functional clinic include; mix of human resource, medical supplies (drugs and other consumable) and utilities such as water, electricity and security.

## 2.1.4 GENERAL ADMINISTRATION AND PLANNING PROGRAM

## 2.1.4.1 Leadership and Governance

In the period under review, the Ministry was ISO 9001:2008 certified. Further, the Ministry established Intergovernmental Consultative Forum and intergovernmental technical committees to effectively address specific health concerns between the two levels of government. In addition, a total of 2994 officers were trained on governance and financing.

#### Health sector policy, regulatory frameworks, health planning and monitoring processes

Among the activities undertaken during the period under review included development of a new Kenya Health Policy framework (2014-2030) and development of the Health Bill. In addition, the Kenya Food & Drug Administration and the Reproductive Maternal Neonatal Child & Adolescent Health Bills were developed. The final draft of Health Policy is currently under discussion with the Cabinet.

#### Health Care Financing policy and Legal Framework improved

A draft healthcare financing policy has been developed to provide a framework for Universal Health Coverage to offer social health protection, promote equity, and improve access to healthcare services.

#### Health Workforce

Guidelines addressing issues affecting Health workers in both levels of the government was developed by Guidance of Public Service Commission. The Ministry has reviewed nine (9) schemes of service under the year under review. Further, Training Needs Assessment Guidelines was developed and published.

## 2.1.4.2 Health care Financing

Successive Kenya Household Expenditure and Utilization Surveys showed varying incidences of catastrophic health spending. In 2012/13, households who utilized healthcare services experienced catastrophic expenditure and were at risk of impoverishment.2.6 million Kenyans (6.2 percent of households) were at risk of impoverishment as a consequence of spending on

health care compared to 5.2 percent and 11.4 percent in 2003 and 2007, respectively depleting household savings and were at a risk of falling into poverty.

Poor households in Kenya are likely not to afford health care and are often serviced with lower quality care than the non-poor. As a result, the poor are less likely to seek necessary treatment. Over the last 10 years, the number of households not seeking health care during an episode of illness ranged from 23 percent to 13 percent in 2003 and 2013 respectively. One of the major reasons for not seeking care is high cost of services accounting to 21 percent of those who did not seek care in 2013.

Health insurance coverage in Kenya is low, with about 17.1% of households reported to be in some form of prepayment health schemes.

.High OOP expenditure on health continues to push poor households further into poverty. As a result the Government through the Ministry of Health initiated several programmes to ensure households are protected from incurring catastrophic expenditure and ensure access to quality health services.

#### Health Subsidy Insurance Programme (HISP)

Social protection is one of the main priorities for the Government of Kenya as outlined in the National Social Protection policy 2011 and it is also a major goal towards realizing Universal health coverage for the country. Within the policy, the Ministry of Health has been mandated with provision of social health insurance in order to protect the poor and vulnerable from incurring catastrophic expenditure which may further push them into poverty. The Ministry of Health with financial support from the World Bank embarked on implementing a Health insurance subsidy programme, which aims to provide health insurance cover for the poor, through NHIF in the year 2015 targeting to enrol a total of 21,525 poor households. The pilot was launched in April 2015 and in the financial year 2015/16 a total of 21,546 households were registered up from 16,474 in 2014/15 and are accessing care in various NHIF accredited health facilities. The Ministry also allocated a total of 500 million shillings in FY 2015/16 an increase from 365 million in the FY 2014/15 to provide health insurance for the elderly and persons with disabilities through NHIF and has been able to enrol a total of 219,200 beneficiaries against a target of 210,000 in 2015/16 up from 189,717 against a target of 200,000 in the year 2014/15. In order for the Ministry to continue to provide health insurance for the elderly and persons with disability, a total of KSh. 500 million will be required for the FY 2017/18.

#### **Free Primary Health Care**

Charging user fees and other out-of-pocket payments have negatively affected the use of health care services in Kenya. To address the barriers to access caused by out-of-pocket payments and to facilitate progress towards universal health coverage, the government removed user fees in dispensaries and health centres, effective June 1, 2013. During the period under review, the Government of Kenya through the Ministry of Health has incrementally disbursed over 700

million Kenya shillings as conditional grants to all 47 County Governments across the Country as a refund for forgone user fees. The realized increase in utilization of health care services patterns to 77% by sick persons implies a positive impact on equity.

#### **Output Based Approach (OBA)**

With financial support from the German government, the Ministry of Health has been implementing OBA voucher project since the year 2006. The project aims to provide subsidized vouchers to poor populations in the counties of Kisumu, Kilifi, Kiambu, Kitui and Nairobi's informal settlements of Korogocho and Viwandani. These vouchers enable the beneficiaries to access safe deliveries, family planning and gender based violence treatment services in pre-accredited facilities.

In the year 2013/14 and 2014/15 a total of 67,986 and 104,657 were able to access care respectively. In the financial year 2015/16 a total of 79,734 women were able to access safe motherhood, family planning and GBV treatment services in the various accredited facilities.

Distribution of health vouchers was suspended on 19<sup>th</sup> November 2015 due to a funding gap from the development partner. This resulted in reduced beneficiaries of the project from the projected 100,000 to 79,743 in the financial year 2015/16. The project is expected to close in October 2016.

#### .Results based financing

To improve maternal and child health in the arid and semi-arid land (ASAL) counties, additional financing of US\$ 25 million was provided by the Health Results Innovation Trust Fund (HRITF) in 2013 to scale-up the RBF program in 21 counties. Based on lessons learned from the pilot in Samburu County, the MOH introduced RBF in Lamu County and one sub-county in West Pokot. However, the planned scale-up in all 21 counties did not take place due to longer than envisaged time taken for reaching agreement on implementation arrangements between the two levels of government.

Pending the finalization of a national framework for Conditional Grants, the MOH proposed an interim funds flow arrangement developed in consultation with ASAL counties and in January 2016, the MOH disbursed KSh 508 million (equivalent to projected RBF funds for four quarters) to the County Revenue Fund in the Central Bank of Kenya (CBK) in accordance with the National Treasury guidelines (2015) on the transfer of conditional grants to county governments.

## 2.1.4.3 Training

Training of all health facilities Management Committees, Health care workers and CHMTs from all the 20 ASAL and Migori Counties took place from February 2016. Progress has been made and Counties are appreciating the implementation process albeit the different stages due to diverse challenges and also different implementation dynamics in the different Counties. During the period under review; KMTC grew existing campuses by 14 from 42 in 2013/14 to 56 in 2015/16. This growth in the establishment of new campuses increased student population from 25481 to 26000 respectively. New training programmes were also started on need basis in

various areas namely Kapenguria, Mosoriot, Kaptumo, Iten, Nyandarua, Nyahururu, Molo, Gatundu, Othaya, Chuka, Rachuonyo, Makindu, Mwingi and Wajir. An online student application process was commenced to enhance service delivery. Further staff produced 12 publications from 4 in 2013/14 to 8 in 2014/15

#### Health Workforce

In the period under review, Human Resource Management and Development division achieved the following;

The national government was able to pay Personnel Emolument (P.E) of both the 2,688 national officers plus 216 Registrars. The Ministry still manages Pension benefits of officers at National level and those who were seconded to county Governments. 1,144 officers were issued with retirement notices at least one year before expected date of retirement and their benefit documents processed and submitted to the National Treasury for payment.

A total of KSh.3.6 billion was paid as salaries to 2,668 officers at the Ministry, plus Registrars. A total of 1268 Interns successfully completed their training. Within the same year the Ministry obtained an approved establishment to accommodate (accommodate) 490 interns with an additional financial implication of KSh. 359,676,520 million to cater for the four months within the year. In addition, the Ministry was able to pay the recommended allowances by SRC to Government Chemist (Arrears) in extraneous allowance KSh. 24,113,800, Gratuity to HSSF Accountants plus Doctors who were on Contract KSh. 40million and KSh. 1.8 million to guides for PWD.The Ministry also oobtained approval from Public Service Commission to introduce 32 officers in.to the national payroll with financial implication of KSh. 58 million.

The Ministry oversaw the review of 9 schemes of service for Health workers namely Doctors; Pharmacists; Dental Officers, Medical Laboratory Personnel, Radiation Protection Officers, Inspector of Drugs, Pharmaceutical Personnel, Clinical Officers, and Physiotherapist Personnel. The Ministry also developed a draft rewards and sanctions framework and guidelines to enhance service performance in the health sector.

A total of 1,268 intern Doctors, Dentist, Pharmacist, BSC Nurses and BSC Clinical officers successfully completed the internship program and transited to employment. Internship/attachment programs for other cadres in 2015/16 were at 27.

The Ministry facilitated; 107 Officers were recommended for various courses during July MTC Meeting while 74 Officers were recommended in October 2015. In group training, 23 officers attended a seminar on medical health system operation in China from 11th to 30th August 2015. 34 Officers were inducted at Kenya School of Government, Embu while 16 officers attended strategic leadership development programme course at Kenya School of Government.

## 2.1.4.4 Health Products and Technologies (HPT)

Availability of safe, affordable, efficacious and quality health products and technologies is a key element of health care. Therefore, investments in terms of regulation, manufacture, and supply and distribution system need to be made in the sector in order to ensure proper use of medicines, improve utilization, quality and health outcomes.

KEMSA's core mandate as per the Act is to procure, warehouse and distribute drugs and medical supplies for the prescribed public health programmes, the national strategic reserve stock reserve, prescribed essential health packages and national referral hospitals both for the counties and the National government.

In order to achieve the mandate as a medical logistics provider, through an efficient medical supply chain management system; KEMSA has managed to achieve the following:

KEMSAs order fill rate has improved over the years under review through the use of the ERP and LMIS. The order fill rate is the rate at which the facilities orders are fulfilled without delays or stock outs which lead to backorder and loss of sales. The trend has moved from 50% in 2013/14 and 60% in 2014/15, to the current target of 85%. The management plans to maintain the same target of 85% in 2016/17 with the confidence that all Government facilities will continue to use the LMIS platform. The management hope of improve this target to 98% by 2018/19 through the improved efficiency in automation of all operation activities.

The order turnaround time has increased customer satisfaction. Training of over 3,000 health facilities workers on the Logistics Management Information System (LMIS) has boosted medical commodities order turnaround and has helped KEMSA address the challenges experienced in inaccuracy of quantity ordered, forecasting, reduced paper work and building a data bank where facilities quantify volumes of drugs they consume. As a result, the order turnaround time has reduced from 12 days in 2013/14, 10 days in 2014/15 to 9 days in 2015/16 with a target of 7days in 2018/19.

Key major program that KEMSA is running with collaboration with its strategic partners are;

- The supply Chain Management of US Government products; HIV, Family Planning, Nutrition and Malaria Drugs, a contract worth KSh 65 Billion. This is a landmark in the US Government support to Kenya in the health Sector and is a major boost to Kenya's capacity to deliver healthcare to the most vulnerable.
- KEMSA has also partnered with the Government of Japan and UNICEF to procure and distribute Ready to Use Therapeutic Foods to marginalized areas. This partnership is earmarked to reach over 60,000 children suffering from severe malnutrition in those areas.

• There is a partnership with World Food Programme (WFP) for the provision of Supply Chain Services to West Pokot and Baringo. This will involve warehousing and distribution of nutrition commodities to the two counties.

## 2.1.5HEALTH RESEARCH & DEVELOPMENT PROGRAMME

## 2.1.5.1 Research and Innovations

The Kenya Medical Research Institute has achieved the following during the period under review; Launched the KEMRI research complex in Mkuyuni in Kilifi county to strengthen clinical trials and research in collaboration with the Welcome Trust of the United Kingdom; Production and distribution of HIV <sup>1</sup>/<sub>2</sub> rapid testing kit KEMCOM and HEPCELL kit for Hepatitis B & C testing; developed the Particle Agglutination (P.A) kit for the diagnosis of HIV and the HLA tissue typing techniques for kidney transplants; the registered number of graduate students increased from 40 for masters and 18 PhD students in the 2013/14 financial year to 69 Masters and 25 PhD graduate students during 2014/15 financial year. In year FY 205/16, a total of 56 were enrolled for Masters training and 16 for PhD training.

The number of completed research projects increased from 6 in the 2013/14 financial year to 9 in the 2014/15 financial year. In FY 2015/16 the number of completed research projects was 10, while there were 8 Policy briefs originating from research within the period. This contributed in the formulation and review of policies and practice guidelines for improved health systems delivery.

Developed KEMRI's Text IT' a text messaging platform designed to improve early infant testing for HIV in Kenya as a strategy to deliver HIV-related information and encourage increased attendance for prevention programmes.

## 2.1.5.2 Capacity Building & Training

During the period under review; KMTC grew existing campuses by 14 from 42 in 2013/14 to 56 in 2015/16. This growth in the establishment of new campuses increased student population from 25481 to 26000 respectively. New training programmes were also started on need basis in various areas namely Kapenguria, Mosoriot, Kaptumo, Iten, Nyandarua, Nyahururu, Molo, Gatundu, Othaya, Chuka, Rachuonyo, Makindu, Mwingi and Wajir. An online student application process was commenced to enhance service delivery. Further staff produced 12 publications from 4 in 2013/14 to 8 in 2014/15

The college similarly received KSh. 65 Million for capacity building among health workers and areas of HIV/AIDS and mental health through collaboration with development partners such as Funzo Kenya, JHPIEGO, Capacity Kenya and WHO.

## 2.2 Review of key indicators of sector performance

Table2: Key performance indicators for the sector

Sub program	Key Output	КРІ	Planned Tar	gets		Achieved Ta	rgets		Remarks
			2013	2014/	2015	2013	2014/15	2015/16	
			/14	15	/16	/14			
Name of the Prog	gram: Preventive, Promo	tive and RMNCAH							
Program Outcom	e: Reduced morbidity an	d mortality due to	preventable ca	auses					
SP.1.1: Communicable disease control	Access to ARVs by HIV + clients	No of PLHIV on ARVs	425,000	750,000	1,000,000	642,472	850,000	947,000	
	Coordinated response to HIV & AIDS	Proportion of counties implementing County specific HIV&AIDS Strategic Plans, in line with KASF	NA	NA	32%	NA	N/A	100%	
	Access to TB treatment increased	Number of First Line anti-TB medicine doses distributed	90,100	89,247	88,355	91,013	85,289	78,394	A projection of 1% reduction in the burden of TB at the population level (use to determine the targets)
	Access to prompt malaria treatment increased	Number of Artemether Combination Therapy (ACT) doses distributed to the public sector.	12 million	12million	12.1 million	11 million	11.4 million	14.6 million	It is a pull system as per the County requests. In Q3 2015/16 medicines were sent for El-Nino preparations thu the high number of Medicines distributed
	Acute flaccid	Number of AFP	NA	2.5	3.0	NA	1.5	3.18	

Sub program	Key Output	КРІ	Planned Tar	gets		Achieved Ta	argets		Remarks
	paralysis (AFP) detection rate increased (polio surveillance)	per 100,000 population under 15years of age							
SP.1.2: Non Communicable disease prevention & control	Cancer prevention interventions enhanced	No. of Women of Reproductive Age (WRA) screened for cervical cancer	150,000	200,000	325,000	178,747	291,318	117,000	Cervical cancer screening removed from the PEPFAR Country Operation Plan 2015 due to reprogramming to focus on HIV interventions exclusively.
SP1.3: Radioactive waste management	Radioactive waste managed	Percentage of Radiation sources monitored for safety	NA	NA	100 %	NA	NA	100%	
SP.1.4: RMNCAH	Access to and uptake of FP services improved	Proportion of WRA receiving FP commodities	40%	45%	43%	40.1 %	40.7%	47.4%	
	Deliveries conducted by skilled birth attendants	% of deliveries conducted by skilled birth attendants in public health facilities	61%	70%	78%	69%	74%	77.4%	
	Immunization coverage increased	Proportion of fully immunized children	80%	80%	80%	69%	71%	69%	
	Vitamin A supplements coverage increased	Proportion of Children aged 6-59months given 2 doses of Vitamin A	64%	80%	60%	32%	25%	41%	

Sub program	Key Output	КРІ	Planned Tar	gets		Achieved Ta	irgets		Remarks
		supplement							
		annually							
SP.1.5:	Environmental	Number	NA	47	47	NA	23	47	
Environmental	Health strengthened	of counties							
Health		implementing							
		The Kenya							
		Open							
		defecation free							
		(ODF) strategy							
Name of the Prog	gram: National Referral a	nd specialized heal	th Services						
Program Outcom	e: Strengthened referral	health services		Γ	Г	1		T	1
SP2.1: National	Access to national	ALOS for	31	29	13	35.6	34.6	35.9	Target not met
Referral Health	referral health	Trauma	51	25	15	55.0	54.0	55.5	due to delay by
Services	services improved	patients at KNH							clients to pay for
Services	services improved								implants
									resulting in use
									of tractions
									which take
									longer to heal
		Number of	48	60	167	40	58	48	Reduction due to
		Open heart							inadequate
		surgeries done							Theatre space
		KNH							and lack of a
									dedicated ICU.
		Number of	26	28	30	25	24	20	Reduction due to
		renal							inadequate
		transplants							Theatre space
		done KNH							and lack of a
									dedicated ICU
		Number of	421	1,554	3537	447	531	684	Breakdown and
		minimally							lack of
		invasive							replacement of
		surgeries done KNH							laparoscopy
		Average	17months	7 months	6months	18months	12 months	8 months	Inadequate space
		waiting time							and equipment
		for oncology							breakdown

Sub program	Key Output	КРІ	Planned Tar	gets		Achieved T	argets		Remarks
		treatment including radiotherapy KNH							
		No. of Kidney Transplants undertaken MTRH	-	-	12	-	-	10	Preparation process of patient and donors took longer time than expected.
		Average Length of Stay (ALOS)	6.5	6.4	6.3	6	6.3	7	Specialized services for critically ill patients take longer admission time
		Number of Theatre Operations	7,687	8,456	9,302	8,541	9,600	11,233	Surgical Camps e.g. Kidney Transplant, Neurosurgery, ENT has improved number of surgeries done
SP2.2: Specialized Health Services	Access to specializes health services improved	No of patients receiving mental health services	200,000	250,000	260,000	243,254	276,359	280,410	
		No of patients receiving spinal services	NA	200	250	NA	111	122	
SP2.3: Specialized Medical Equipment	Access to specialized diagnostic and treatment services	No of Public hospitals with specialized equipment	NA	98	98	NA	5	40	
		Proportio n of installed machines functional	NA	NA	100 %	NA	100%	100%	
SP2.4: Forensic and Diagnostic	Availability of safe blood	No of blood units secured	NA	214,000	250,00	NA	187,925	155,000	Reduced partner support (financia

Sub program	Key Output	KPI	Planned Tar	gets		Achieved Ta	argets		Remarks
services									and staff) hence the low achievement
SP2.5: Health Products &Technologies	Availability of Health Products & technologies	% order refill rate for HPTs	40%	50%	85%	50%	60%	87%	
		Order turnaround time	15	12	10	12	10	9	
	gram: Health Research an				4				
	e: Increased knowledge a						1	-1	-1
SP3.1: Pre- Service and In- Service Training	Trained Health Professionals	No of Middle level health professionals graduating	7,000	8,000	7501	12,000	13,000	15,000	
SP3.2: Health Research	Research translated into policy dialogues	No of briefs informing health policy	NA	8	9	NA	7	8	
		No. of completed research projects	NA	7	10	NA	9	13	
Name of the Prog	ram: General Administra	tion & Support Se	rvices						•
Program Outcom	e: Ministry's leadership a	and management i	mechanisms st	trengthened					
SP4.1: General Administration	Customer satisfaction index	Customer satisfaction index	NA	1	1	NA	1	NA	
	23 Schemes of services that need reviewed	No of Schemes of services reviewed	2	2	3	7	3	9	
	Enhanced capacity building & competency development	Number MoH staff projected and trained	NA	NA	NA	329	287	180	
	ICT Services strengthened	Ratio of staff to computers (Technical % Non-Technical).	NA	1:3 & 1:13	1:1 & 1:10	NA	1:1 & 1:10	1:1& 1:10	

Sub program	Key Output	КРІ	Planned Tai	rgets		Achieved Ta	rgets		Remarks
	Intergovernmental affairs coordinated	% of forums planned and held	NA	4	4	NA	4	4	
SP4.2: Financing and planning	Efficient and effective utilization of financial resources	% of resources mobilized and utilized as per plan		100	100	100	90	89%	
	Planning processes strengthened	No. of strategies, plans and guidelines developed	2	3	2	2	3	3	
		No. of performance review reports developed	2	2	2	2	2	2	
Name of Program	: Health policy, standard	and regulation							
S.P 5.1: Health Policy	Development of Health Policies enhanced	No. of policies	NA	2	2	NA	2	1	
S.P 2: Social protection in health	Increased access to health services through subsidies	No of vulnerable persons accessing subsidized health insurance	NA	200,000	210,000	NA	189,717	219,200	
	Policy framework developed for UHC	Health Financing Strategy	NA	NA	Policy	NA	NA	Draft policy	
	Free Primary Health Care enhanced	Amount of funds disbursed		700million	900 million	700 million	900million	900million	
SP5.3: Health Standards & regulations	Quality standardized care is provided by all health facilities and	No of Health Laws and regulations developed	NA	NA	1	NA	1	2	Draft Kenya Food and Drug Authority bill Draft RMNCAH

Sub program	Key Output	KPI Planned Targets				Achieved Targ		Remarks	
	registered/licensed								bill
	health professionals								
		No of	NA	8	8	NA	8	0	
		Counties who							
		are capacity							
		built on agreed							
		quality							
		management							
		system							

## 2.3 Expenditure Analysis

This Section analyses the recent trends of approved budget and the actual expenditures. Specifically, it provides a detailed assessment of the revised and actual expenditure of the sector during the Financial Years 2013/14 to 2015/16. Expenditure can be broadly categorized into recurrent and development expenditure. Recurrent expenditure mostly comprise of expenditures on personnel emoluments, supply of Medical drugs and non-pharmaceuticals, goods and services (O&M). Development expenditure involves non-recurrent expenditure on physical assets and infrastructure.

As shown in the table below, the approved estimates for national Ministry of health was at KSh. 60.7 Billion which represented a 20 percent increase from KSh. 50.8 Billion in 2013/14. The actual expenditures for the same period was at KSh. 31 billion, KSh 37 billion and KSh 41.5 billion respectively for the years 2013/14, 2014/15 and 2015/16.

VOTE by Economic	Approved I	Estimates (K	Sh) Million	Actual Expenditures(KSh) Million				
Classification	2013/14	2014/15	2015/16	2013/14	2014/15	2015/16		
Total Recurrent	23,706	29,482	29,194	17,864	23,934	25,047		
% of Total	47%	54%	48%	57%	65%	60%		
Total Development	27,067	24,847	31,480	13,211	13,118	16,496		
% of Total	53%	46%	52%	43%	35%	40%		
Total Expenditure	50,773	54,329	60,674	31,075	37,052	41,543		

Table 3: Analysis of MOH Budgetary Trends 2013/14 - 2015/16

#### Breakdown of Recurrent versus Development trends FY 2013/14 - 2015/16

Analysis of the breakdown of recurrent and development budgetary allocations and actual expenditures for the Ministry of health shows that the recurrent vote had been consuming over two thirds of the resources. Figure below shows the breakdown of recurrent and development expenditures for the period between 2013/14 and 2015/16.

#### Figure 1: Breakdown of Recurrent versus Development for FY 2013/14 - 2015/16



## Breakdown of MOH Actual Expenditure by Economic Classification, 2013/14-2015/16

Economic classification distinguishes between various categories of current and capital expenditure in nature. Analysis of expenditures by Economic classification indicates that prior to 2013/14 financial years i.e. before Kenya implemented a two tier government, compensation to employees consumed the largest share of the funds for the health sector; followed by use of goods and services. (See figure below).



## Figure 2: Breakdown of MOH Actual Expenditure by Economic Classification, 2013/14 - 2015/16

Figure below shows analysis of budget execution by the Ministry of health for financial year 2013/14 to 2015/16. Overall, budget execution levels for the ministry of health was at 61 percent, 68 percent and 69 percent respectively for the FY 2013/14, 2014/15 and 2015/16 respectively.



Figure 3: analysis of budget execution

#### MOH Budget Execution by Economic Classification, 2013/14 - 2015/16

Figure below shows analysis of budget execution by the Ministry of health for financial year 2013/14 to 2015/16 by economic classifications. The data analysis reveals major variations in spending the allocated funds. Analysis by economic classifications depicts an overall declining trend in budget execution.



#### Figure: MOH Budget Execution by Economic Classification, FY 2013/14 - 2015/16

#### MOH Budget Execution by Programmes, 2013/14 - 2015/16

Figure below shows analysis of budget execution by the Ministry of health for financial year 2013/14 to 2015/16 by programmes.



Figure: MOH Budget Execution by Programmes, 2013/14 - 2015/16

Table 4: Analysis of MOH Budgetary Trends by Economic Classification 2013/14 - 2015/16

43

Expenditure Classification	Approved Million	•••		Actual Million	Expendi	tures(KSh)
	2013/14	2014/15	2015/16	2013/14	2014/15	2015/16
Current Expenditure						
Compensation to Employees	2,315	5,130	5,327	1,805	5,025	5,045
Use of Goods and Services	1,830	2,064	1,740	1,780	1,436	1,698
Subsidies	-	500	500	-	500	400
Current transfers to Govt Agencies	18,966	21,182	20,177	14,098	16,685	16,480
Social Benefits	394	104	100	3	28	100
Non-financial Assets	201	502	88	178	260	298
Total Current Expenditure	23,706	29,482	27,932	17,864	23,934	24,020
Capital Expenditure						
Compensation to Employees	123	173	769	102	104	176
Use of Goods and Services	11,060	14,350	13,671	5,239	4,503	7,441
Capital transfers to Govt Agencies	10,185	8,056	7,017	7,453	7,430	2,867
Non-financial Assets	5,699	2,268	12,008	417	1,081	8,970
Total Capital Expenditure	27,067	24,847	33,465	13,211	13,118	19,453
Recurrent and Capital						
Compensation to Employees	2,438	5,303	6,096	1,907	5,129	5,221
Use of Goods and Services	12,890	16,414	15,411	7,019	5,939	9,139
Subsidies	-	500	500	-	500	400
Transfers to Govt Agencies	29,151	29,238	27,193	21,551	24,115	19,346
Social Benefits	394	104	100	3	28	100
Acquisition of Non-Financial Assets	5,900	2,770	12,096	595	1,341	9,267
Total Expenditure for the health vote	50,773	54,329	61,396	31,075	37,052	43,473

The table below shows spending for the FY 2015 by programmes. In summary, Curative Health (Clinical) programme utilized 36 percent of all resources, followed by General Administration and planning at 27 percent. The absorption of PE under development vote in financial year 2015/16 was low due to the challenge in recruitment of Health Workers in the two levels of Government after the services were devolved and the expiry of service contracts. The other three programmes utilized between 11 percent and 15 percent of all the resources. A breakdown of spending by programmes is provided in the table that follows.

## 2.3.1 Expenditure Analysis by Programmes for FY 2013/14 - 2015/16

This section shows the breakdown of actual expenditures in 2014/15 FY disaggregated by programmes.

Programme	Approved Budget (KSh. Millions)			Actual Expenditure (KSh. Millions)			
	2013/14	2014/15	2015/16	2013/14	2014/15	2015/16	
Preventive and Promotive health	18,149	10,456	7,855	9,722	5,457	4,142	
Curative Health (Clinical)	25,552	19,412	23,945	16,051	13,202	19,264	
Health Research and	4,423	5,251	5,486	3,603	4,560	4,661	
Development							
General Administration &	2,649	14,629	15,705	1,699	9,851	8,717	
Support Services							
Reproductive Health (Maternity,	-	4,581	7,683	-	3,982	4,758	
Immunization and FP Services)							
Total	50,773	54,329	60,674	31,075	37,052	41,543	

#### Table 5: Expenditure Analysis by Programmes





## 2.3.2 Analysis of programmes for FY, 2015/16

Figure below shows the analysis of programmes by the Ministry of Health for financial year 2015/16. Curative health programme consumed the largest share of the resources in the health

sector at 46 per cent, general administration at 21 per cent, reproductive health at 12 per cent, health research and development at 11 per cent and preventive and promotive at 10 per cent.



# 2.3.3 Expenditure Analysis of Programmes by Economic Classification 2013/14 – 2015/16 FY

This section shows the breakdown of actual expenditures in 2014/15 FY disaggregated by Economic classifications. The programmes are not in any way ordered in this section.

Program	nme 1: Preve	entive and P	romotive H	ealth			
Expenditure Classification	Approved	Budget (KSł	. Millions)	Actual Expenditure (KSh. Millions)			
	2013/14	2014/15	2015/16	2013/14	2014/15	2015/16	
Current Expenditure							
Compensation to Employees	338	599	453	332	410	370	
Use of Goods and Services	786	825	654	795	552	649	
Current transfers to Govt Agencies	975	914	695	274	532	659	
Non-financial Assets	129	1	(0.21)	120	-	0.19	
Total Current Expenditure	2,228	2,339	1,801	1,521	1,494	1,678.35	
Capital Expenditure							
Compensation to Employees	123	165	308	102	25	176	
Use of Goods and Services	7,492	6,191	4,310	2,612	3,002	1,660	
Capital transfers to Govt Agencies	7,607	990	1,152	5070	830	524	
Non-financial Assets	699	771	285	417	106	104	
Total Capital Expenditure	15,921	8,117	6,054	8,201	3,963	2,464	
Total Expenditure for the programme	18,149	10,456	7,855	9,722	5,457	4,142	

Table 6: Expenditure Analysis of Programmes by	y Economic Classification
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46

Programme 2: Curative Health (Clinical)							
Expenditure Classification	Approved Budget			Actual Expenditure			
	2013/14	2014/15	2015/16	2013/14	2014/15	2015/16	
Current Expenditure	Current Expenditure						
Compensation to Employees	902	743	855	889	234	794	
Use of Goods and Services	328	293	476	329	186	430	
Current transfers to Govt Agencies	13,379	13,849	14,754	10,122	10,893	11,881	
Social Benefits	100	100	100	-	25	100	
Non-financial Assets	20	22	58	20	14	43	
Total Current Expenditure	14,729	15,007	16,243	11,360	11,352	13,247	
Capital Expenditure							
Compensation to Employees	-		364	-			
Use of Goods and Services	3,555	2,814	5,777	2,618	825	4,675	
Capital transfers to Govt Agencies	2,268	405	504	2,073	180	504	
Non-financial Assets	5,000	1,186	1,057	0	845	837	
Total Capital Expenditure	10,823	4,405	7,702	4,691	1,850	6,016	
Total Expenditure for the programme	25,552	19,412	23,945	16,051	13,202	19,264	

Programme 3: Health Research and Development							
Expenditure Classification	Approved Budget			Actual Expenditure			
	2013/14	2014/15	2015/16	2013/14	2014/15	2015/16	
Current Expenditure							
Compensation to Employees	20	0	99	19	203	74	
Current transfers to Govt Agencies	4,080	4,617	4,896	3,265	3,752	4096	
Non-financial Assets		224	224		224	224	
Total Current Expenditure	4,100	4,841	5,219	3,284	4,179	4,394	
Capital Expenditure							
Compensation to Employees							
Use of Goods and Services	13			9			
Capital transfers to Govt Agencies	310	410	267	310	381	267	
Non-financial Assets							
Total Capital Expenditure	323	410	267	319	381	267	
Total Expenditure for the	4,423	5,251	5,486	3,603	4,560	4,661	
programme							

Expenditure Classification	Ap	& Support Services Approved Budget			Actual Expenditure		
	2013/14	2014/15	2015/16	2013/14	2014/15	2015/16	
Current Expenditure							
Compensation to Employees	1,055	3,725	3,920	565	4,178	3,806	
Use of Goods and Services	716	916	610	656	677	619	
Interest							
Subsidies		500	500		500	400	
Current transfers to Govt Agencies	532	1,802	834	437	1,508	834	
Social Benefits	294	4		3	3		

Other Expense						
Non-financial Assets	52	31	31	38	22	31
Financial Assets						
Total Current Expenditure	2,649	6,978	5,894	1,699	6,888	5,691
Capital Expenditure						
Compensation to Employees		8	97		79	
Use of Goods and Services		5,121	4,155		674	1,105
Interest						
Subsidies						
Capital transfers to Govt Agencies		2,211	5,094		2,080	1,572
Non-financial Assets		311	464		130	349
Financial Assets						
Total Capital Expenditure	-	7,651	9,810	-	2,963	3,027
Total Expenditure for the programme	2,649	14,629	15,705	1,699	9,851	8,717

Programme	e 5: Repro	ductive Health (N	Maternity, Immu	nization and FP	Services).	
Expenditure Classification		Approved Bu	dget	Actu	ual Expenditure	9
	2013/	2014/15	2015/16	2013/14	2014/15	2015/16
	14					
Current Expenditure						
Compensation to		63	5			
Employees		05	5		-	4
Use of Goods and Services		30	32		21	32
Current transfers to Govt						
Agencies						
Non-financial Assets		224				224
Total Current Expenditure	0	317	37	0	21	260
Capital Expenditure	•			C C		
Compensation to						
Employees						
Use of Goods and Services		224	3038		2	206
Capital transfers to Govt		1.0.10			2.050	
Agencies		4,040	4,608		3,959	4,516
Non-financial Assets						
Total Capital Expenditure	0	4,264	7,646	-	3,961	4,722
Total Expenditure for the						
programme	0	4,581	7,683	-	3,982	4,982

# 2.4 Pending Bills MOH PENDING BILLS

The Table below present a summary of pending bills by nature and type during the period under review. The main reason for the substantial amount in pending bills is the lack of liquidity (Exchequer) especially in the 4th quarter of the FY 2015/16.

#### **Table 7: Pending Bills**

a)	Recurrent	Pending	Bills
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Entity	Due to Lack of Liquidity					
Entity	2013/14 (KSh Million)	2014/15 (KSh Million)	2015/16 (KSh Million)			
MOH(HQ)	357	1,800	1,770			
KMTC	-	317	572			
KEMRI	-	-	2,670			
KNH	-	-	3,224.6			
MTRH	-	-	208			
KEMSA	1.67	1.32	0.77			
NACC	-	-	-			
TOTAL	359	2,118	8,445.6			

#### b) Development Pending Bills

Entity	Due to Lack of Liquidity				
Entity	2013/14(KSh Million)	2014/15(KSh Million)	2015/16(KSh Million)		
MOH(HQ)	428.7	-	13.6		
KMTC	-	129	98.0		
KEMRI	-	-	86.0		
KNH	292	-	-		
MTRH	-	-	-		
KEMSA	-	-	-		
NACC	-	-	-		
TOTAL	720.7	129	97.6		

#### 6.1 N

#### 6.1.1 Ministry of Health (MOH)

Analysis of the pending bills on the recurrent budget shows MOH headquarters- is at KSh. 1,783 Million. The recurrent pending bills are mostly on on-going service contracts, and transfers Semi-Autonomous Government Agencies (SAGAs) while the development pending bills are mostly on the purchase of medical equipment, construction transfers to Counties for Free Maternity Program and rehabilitation of buildings.

The MOH has taken various initiatives aimed at addressing the problem of pending bills they include;

- 1) Early and timely approvals of yearly work plans;
- 2) Strengthening projects and procurement committees;
- 3) Initiating early disbursements of funds to spending units;

#### **Recommendations to reduce pending bills**

The following measures have been mooted to reduce pending bills;

- 1) Disbursements should be accompanied by implementation guidelines;
- 2) Processing disbursement requests and authority to incur expenditures (AIE) should be on time e.g. by the 1st quarter of the FY.
- 3) Increasing monies for O&M expenditures e.g. utilities

#### 6.1.2 Kenya Medical Research Institute (KEMRI)

#### a) Staff Pension

The institute owes the staff pension scheme a total of **KSh1.4 billion**. The institute has therefore requested the government to bail it out by injecting a total of **KSh 1.4 billion** to save the staff pension scheme from total collapse.

#### b) Emergency Call and Extraneous Allowances

The government in  $14^{th}$  September 2015 issued a circular from Salaries and Remuneration Commission (SRC) Ref: No. SRC/TS/CGOVT/3/61 Vol.III / (136) that health professionals working in government institution be given an Emergency call and extraneous allowance. The institute has up to date not been able to pay the medical professionals for lack of additional funds. The Institute therefore requesting the Government to provide **KSh 67million** to enable the Institute pay them and avoid further expenses on legal costs.

#### c) Rehabilitation of the stalled project in Busia and drilling of a Borehole

In the year 2000, the PIC recommended that the institute be allocated funds for the completion of its two major stalled projects, namely, the staff housing project along the Mbagathi road and the abandoned project in our Alupe Busia Centre. The institute was allocated KSh. 492 million for the completion Mbagathi housing project which has since been completed. The Institute requires an initial funding of **KSh 86 Million** to enable it to start the construction of the stalled projects in Alupe. It's important to note that the Alupe station which used to serve during the East African community has no sewer posing a health hazard to the community around.

#### d) <u>CDC debts</u>

After the close out the institute was left with the following debts:

	KSh(Millions)
Vender debt CoAg	189.5

Vendor debt Collaborative	33.4
Negative Balances CoAg	463
Negative Balances Collaborative	517
	1,202.9

#### 6.1.3 Kenyatta National Hospital

#### **Recurrent Budget**

#### a) NSSF outstanding arrears KSh 311 Million

This amount relates to contribution arrears for the period with effect from April 2001 to November 2009 when the Hospital had sought for an exemption (from complying with NSSF Act) from the Ministry of Labour and Human Resource Development. This is because the Hospital had a better Pension Scheme and there was an assumption on the part of the Hospital that the exemption would be granted. The Ministry delayed in making the decision and NSSF moved to court in 2008. The court directed the Minister to give direction and in 2011, the Ministry gave direction where it declined the request for exemption on the basis that NSSF was a universal Social Security pillar and thus was mandatory. The Hospital had by then accumulated arrears totalling to KSh 310, 830,280 excluding penalties. NSSF are willing to consider some waiver of the penalties once the arrears are settled. The amount is still outstanding and the Hospital is not able to repay this obligation without affecting service delivery. The Hospital is appearing to the National Treasury to take over the repayment of NSSF arrears.

#### b) Pension Deficit Kshs.2.8 billion

The latest valuation in record was at 30 June 2014 with a benefits liability of Sh.8.6 billion against the schemes assets of Sh.5.8 billion equivalent to 67% with an underfunding thereon of 33% equivalent to Sh.2.8 billion. The scheme was closed to new members and the accrual of future benefits on 30 June 2011 when the sponsor discontinued payment of contribution and the entry for new members to the scheme in compliance to the notice of discontinuance and adoption of the amended scheme. Members who were over 45 years at the time of closure of the DB scheme and who had been contributing to the DC scheme were given the option to transfer their benefits to the DB scheme and continue contributing in this scheme. The scheme is in the process of executing a deed of closure with the Retirement benefit Authority (RBA). Complete approval for the deed of closure will be done on presentation of a deficit funding proposal. The hospital requires support towards this end.

#### c) Shortfall on personnel emoluments support 2015/2016 Kshs.113.6 million

The hospital did not receive its total recurrent disbursement from the Ministry of Health in June 2016. On 30<sup>th</sup> June 2016, KSh. 447,655,128 was received instead of the Monthly disbursement of KSh 561,255,128.45. This recurrent grant is used for staff salaries.

#### **Development Budget kshs.292 million**

In the Financial Year 2012/2013, the hospital had a printed estimate a development budget of KSh 630 million. This was decreased by KSh. 22.6 million to a revised figure of Kshs.607 million. The hospital received kshs.315 million in the first half of 2012/2013 and the balance of Kshs.292 million was to be received in the second half of 2012/2013. The same was not received even after follow up due to lack of exchequer liquidity. The hospital had already committed the procurement of the capital items and lack of disbursement has caused a great stain on cashflow of the Hospital and affected the relationship with suppliers due to delayed payments. The funds are still required in keeping with the spirit of using the printed estimates as the guide to allocation.

#### 6.1.4 Kenya Medical Training College (KMTC)

KMTC pending bills are due to lack of funds

Financial Year	<b>Recurrent</b> (KSh Millions)	<b>Development (KSh Millions)</b>
2014/2015	317	129
2015/2016	572	98
Total	889	227

#### 6.1.5 Moi Teaching and Referral Hospital (MTRH)

The Hospital has an outstanding amount of KSh. 208 Million owed to the MTRH Pension Fund. This is attributed to inadequate allocation for personnel emoluments in the financial year 2014/15. On Development, the Hospital has no pending bills.

#### 6.1.6 Kenya Medical Supplies Agency (KEMSA)

The Agency has an outstanding amount of KSh. 3,767,337 Million. This is attributed to inadequacy of funding in compensation of employees and in procurement, distribution and warehousing of medical commodities.

Financial Year		Recurrent (KSh Millions)	Development (KSh Millions)
	Procurement/distributi	1,673,300	
	on/warehousing of		
2013/2014	medical commodities		-
	Procurement/distributi	1,327,762	
	on/warehousing of		
2014/2015	medical commodities		-
	Compensation of	27,884	
	Employees		-
	Procurement/distributi	738,391	
	on/warehousing of		
2015/2016	medical commodities		-

Total	3,767,337	

#### 2.5 Analysis of capital projects by programme

The Ministry had various capital projects at various rates of completion, some of the projects have had lack of or insufficient funding hence leading to delays in their completion. Procurement bureaucracy coupled with legal issues has led to project commencement being a challenge.

Of the KSh 31.3 Billion reserved in the FY 2017/18 for capital projects, donor financing accounted for 63% or KSh 19.8 Billion. Government financing amounted to KSh 11.5 Billion (37%), which comprised of counterpart financing, strategic interventions and capital projects fully financed by the government. The strategic interventions funded by the government were leasing of medical equipment, the slum-upgrading project, free maternity services and the regional cancer centers. In total, the strategic interventions were allocated KSh 9.5 Billion in the financial year.

Amount that was available for sharing from the government funds was amounting to KSh 2.013 Billion, which was allocated to counterpart financed (KSh 1.31 Billion), and to projects fully funded by the Government (KSh 682 Million). One capital project was indicated as having been faced off, i.e. the Output Based Approach (OBA) Voucher Project.

The Ministry of Health received the highest allocation out of the government sharable financing at KSh 1.6 Billion, while the Moi Teaching and Referral Hospital received KSh 170 Million. The National Aids Control Council, Kenya Medical Training College, and Kenya Medical Research Institute were allocated KSh 75.5 Million, 83 Million, and 15 Million each respectively for capital projects.

## 2.5.1 SUMMARY OF CAPITAL PROJECTS IN THE MINISTRY/DEPARTMENT/AGENCY

## Table 8: Analysis of Performance of Capital Project

Project Code & Project Tittle	Est.	Financing		Timeline		Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocation for 2016.17 Budget		Projection 2017.18		Projection 2018.19		Projection 2019.20		Proj ect Stat us
	Cost of Project or Contrac t Value (a)	Foreign	GOK	tart Date	E xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
		KSh					KSh					KSh				
PROGRAMM E 1 PREVENTIVE ,PROMOTIO N & R.M.N.C.A.H																
0401010 SP.1.1 Health Promotion																
1081103200 Nutrition	3,170,0 00,000	3,170,0 00,000		/11/ 2011	7 /11/2 020	1,326,0 00,000	1,844,0 00,000	860,00 0,000		960,00 0,000		700,00 0,000		860,00 0,000		ngoi ng
1081103300 Environment al Health Services	644,375 ,000	644,37 5,000		/11/ 2011	7 /11/2 018	193,31 0,000	451,06 5,000	95,000, 000		265,00 0,000		95,000, 000		95,000 ,000		ngoi ng
1081103400 Food and Nutrition Support for Vulnerable Populations	1,621,5 00,000	1,621,5 00,000		/11/ 2010	7 /11/2 016	540,50 0,000	1,081,0 00,000	324,30 0,000 54		324,30 0,000		324,30 0,000				ngoi ng

	Est. Cost of Project or	Financing		Timeline		ActualOutstaCumulOutstaativendingExpeProjectup toCost as30that 30thJuneJune20162016E		Allocation for 2016.17 Budget		Projection 2017.18		Projection 2018.19		Projection 2019.20		Proj ect Stat us
Project Code & Project Tittle	Contrac t Value (a)	Foreign	GOK	tart Date	Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G ОК	Foreign	GOK	Foreig n	GOK	
Affected by HIV							, , , ,	0								
0401020 sp.1.2 Non- communica ble Diseases Prevention & Control																
1081102100 East Africa Public Laboratory Networking Project	3,486,0 00,000	3,486,0 00,000		/11/ 2010	7 /11/2 017	1,743,0 00,000	1,743,0 00,000	734,96 5,000		734,96 5,000		734,96 5,000				ngoi ng
0401040 SP.1.4 Radiation Protection																
1081104200 Construct a Radioactive Waste				(10)	4	107.05			<u> </u>		50.005		100.05			
Managemen t Facility	747,000 ,000		747,00 0,000	/10/ 2012	/10/2 018	497,00 0,000	250,00 0,000		60,000, 000		60,000, 000		100,00 0,000			ngoi ng

	Est. Financi		Financing Time		Timeline		Outsta nding Project Cost as at 30th June 2016	nding Project Cost as at 30th June Allocation for		Projection 2017.18		Projection 2018.19		Projection 2019.20		Proj ect Stat us
Project Code & Project Tittle	& Project t Value Tittle (a)	Foreign	GOK	tart Date	xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
(CRWFP)- Ololua																
0401050 SP.1.5 Communica ble Disease Control																
1081100200 National Aids Council	106,500 ,000			/7/2 016	3 0/6/2 019	-	106,50 0,000		35,500, 000		35,500, 000		35,500, 000		35,500, 000	
1081102200 HIV/AIDS Round 7	4,503,6 76,965	4,503,6 76,965		/1/2 013	6 /30/2 019	3,002,4 50,000	1,501,2 26,965	1,501,2 25,655		1,501, 225,65 5		1,501,2 25,655		1,501, 225,65 5		ngoi ng
1081102300 Tuberculosis Round 6 1081102400	6,063,0 00,000	4,860,0 00,000	1,203,0 00,000	/1/2 013	/30/2 019	5,053,3 80,000	1,009,6 20,000	605,39 6,474	403,00 0,000	338,30 7,541	403,00 0,000	605,39 6,474		605,39 6,474		ngoi ng
Malaria Round 10- Speed Global Fund	3,235,9 42,983	3,235,9 42,983		/1/2 013	/30/2 019	2,157,3 00,000	1,078,6 42,983	1,078,6 47,661		1,078, 647,66 1		1,078,6 47,661		1,078, 647,66 1		ngoi ng

	Est.	Financing		Timeline		ActualCumulOutstaativendingExpeProjectup toCost as30that 30thJuneJune20162016		Allocation for 2016.17 Budget		Projection 2017.18		Projection 2018.19		Projection 2019.20		Proj ect Stat us
Project Code & Project Tittle	Cost of Project or Contrac t Value (a)	Foreign	GOK	tart Date	rp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
1081102900 National Aids Control Council 1081105200	40,137, 429	40,137, 429		/1/2 013	6 /30/2 019	26,760, 000	13,377, 429	13,379, 143		13,379 ,143		13,379, 143		13,379 ,143		ngoi ng
Procuremen t of Anti TB Drugs Not covered under Global fund Tbprogramm e	700,000 ,000		700,00 0,000	/8/2 015	7 /8/20 19	120,00 0,000	580,00 0,000		110,00 0,000		110,00 0,000		160,00 0,000		200,00 0,000	ngoi ng
1081107500 Situation Room for real time data and information on HIV&AIDS-	180,000		180,00	/8/2	7 /8/20		180,00		40,000,		40,000,		270,00		270,00	ngoi
NACC	,000		0,000	015	17	-	0,000		000		000		0,000		0,000	ng

	Est.	Financing		Timeline		Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocation for 2016.17 Budget		Projection 2017.18		Projection 2018.19		Projection 2019.20		Proj ect Stat us
Cost of Project or Project Code & Project t Value Tittle (a)	Foreign	GOK	tart Date	E xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig	GOK		
PROGRAMM E 2 NATIONAL REFERRAL &SPECIALISE D HEALTH SERVICES																
0402010 SP.2.1 National Referral Services 1081101600																
Wajir District Hospital	1,000,0 00,000	750,00 0,000		/7/2 012	/30/2 019	500,00 0,000	500,00 0,000	250,00 0,000		250,00 0,000		250,00 0,000		250,00 0,000		ngoi ng
1081101700 Kenyatta National Hospital 1081101900	530,110 ,000	530,11 0,000		/4/2 012	6 /30/2 019	-	530,11 0,000	150,00 0,000		258,00 0,000		272,11 0,000				ngoi ng
Moi Teaching and Referral Hospital: Academic Model providing	1,092,0	1,092,0		/7/2	6 /30/2	728,04	364,02	364,02		364,02		364,02		364,02		ngoi
access	65,688	65,688		013	019	0,000	5,688	1,896		1,896		1,896		1,896		ng
	Est.	Final	ncing	Time	eline	Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocat 2016.17	ion for Budget	-	ection 7.18	-	ection 8.19	-	ection 9.20	Proj ect Stat us
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Project Code & Project Tittle	Cost of Project or Contrac t Value (a)	Foreign	GOK	tart Date	xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
1081102600 Kenyatta National Hospital	835,940 ,000	509,72 0,000	326,22 0,000	/4/2 012	6 /30/2 019	-	835,94 0,000	150,00 0,000		150,00 0,000		209,72 0,000	128,00 0,000			ngoi ng
1081102800 Kenyatta National Hospital	672,840 ,000	672,84 0,000		/4/2 012	6 /30/2 019	300,00 0,000	372,84 0,000	150,00 0,000		150,00 0,000	50,000, 000	72,840, 000				ngoi ng
1081104800 Modernize Wards & Staff house- Mathari Teaching & Referral Hospital	220,000 ,000		90,000, 000	/30/ 2013	6 /30/2 019	20,000, 000	200,00 0,000		30,000, 000		50,000, 000		50,000, 000		5,000,0 00	ngoi
1081104900 Construct a Wall & Procure Equipment at National Spinal Injury	25,000,		12,000,	/30/	e /30/2	8,000,0	17,000,		4,000,0		6,000,0				00	ng
Hospital 1081106000 Critical and Acute care	000 720,600 ,000		000 720,60 0,000	2014	018	-	000		00		-		500,00 0,000		500,00 0,000	ng ew

	Est.	Finar	ncing	Time	eline	Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocat 2016.17	ion for Budget		ection 7.18	Proje 201	ction 8.19		ection 9.20	Proj ect Stat us
Project Code & Project Tittle	Cost of Project or Contrac t Value (a)	Foreign	GOK	tart Date	xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
1081106100 Cancer Institute	870,000 ,000		870,00 0,000			_			200,00 0,000		200,00 0,000		270,00 0,000		200,00 0,000	ngoi ng
1081106800 Construction of 300 bed private hospital-Hire of Technical Advisor	3,000,0 00,000		3,000,0 00,000			-			0,000		-		21,000, 000		20,000, 000	ew
1081106900 Accommoda tion and Conference facility-Hire of Technical Advisor	5,000,0 00,000		5,000,0 00,000			-					-		24,000, 000		30,000, 000	ew
1081107000 Cancer and Chronic Disease Managemen t Centre- MTRH 1081107100	660,000 ,000		660,00 0,000			-			20,000, 000		-		370,00 0,000			
Children Hospital	120,000 ,000		120,00 0,000	/7/2 016	/7/20 19	-	120,00 0,000		40,000, 000		-		40,000, 000			ngoi ng

	Est.	Final	ncing	Time	eline	Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocat 2016.17			ection 7.18	-	ection 8.19	Proje 201	ection 9.20	Proj ect Stat us
Project Code & Project Tittle	Cost of Project or Contrac t Value (a)	Foreign	GOK	tart Date	E xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
1081107200 Equipping Maternity Unit (Mother and Child Unit)	-					-										
1081107300 Expansion and Equipping of ICU	90,000, 000		90,000, 000	/7/2 016	1 /7/20 19	-	90,000, 000		30,000, 000		170,00 0,000		30,000, 000			ngoi ng
0402040 SP.2.4 Forensic and Diagnostics																
1081100900 Kapenguria Hospital (debt swap) 1081101000	50,000, 000	50,000, 000		/7/2 015	7 /7/20 17		50,000, 000	24,000, 000		26,000 ,000						ngoi ng
Usenge Dispensary 1081101100	60,000, 000	60,000, 000		/7/2 015	/7/20 17		60,000, 000	33,000, 000		27,000 ,000						ngoi ng
Kigumu Hospital (debt swap)	50,000, 000	50,000, 000		/7/2 015	/7/20 17		50,000, 000	26,000, 000		24,000 ,000						ngoi ng

	Est.	Final	ncing	Time	eline	Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocat 2016.17		-	ection 7.18	-	ection 8.19	-	ection 9.20	Proj ect Stat us
Project Code & Project Tittle	Cost of Project or Contrac t Value (a)	Foreign	GOK	tart Date	xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
1081101200 National Technical Assistance to Moh-Kiddp (debt swap)	8,000,0 00	8,000,0 00		/7/2 015	7 /7/20 17		8,000,0 00	4,000,0 00		4,000, 000						ngoi ng
1081102700 Rongai Hospital Project 1081103700	500,000 ,000	200,00		/3/2	/3/20		500,00 0,000	80,000, 000		250,00		150,00 0,000				ngoi
Clinical Waste Disposal System Project	1,200,0 00,000	1,000,0 00,000	200,00 0,000	/3/2 016	3 0/6/1 8	-		40,000, 000		400,00 0,000	15,000, 000	400,00 0,000	100,00 0,000	160,00 0,000		ngoi ng
1081104000 Clinical Laboratory and Radiology Services	900,000	900,00						30,000,		500,00		270,00		100,00		ngoi
Improvemen t	,000	900,00 0,000				-		30,000, 000		0,000		270,00 0,000		0,000		ngoi ng

	Est. Cost of	Final	ncing	Tim	eline	Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocat 2016.17			ection 7.18		ection 8.19		ection 9.20	Proj ect Stat us
Project Code & Project Tittle	Project or Contrac t Value (a)	Foreign	GOK	tart Date	xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
1081104300 Government Chemist Laboratory Construction at & Nairobi (HQs)	80,000, 000		80,000, 000			53,000, 000	27,000, 000		27,000, 000							ngoi ng
1081104400 Managed Equipment Service-Hire of Medical Equipment for 98	42,000,		42,000, 000,00	/10/	7/10/2	7,782,6	34,217, 390,00		4,500,0		4,500,0		6,000,0		6,000,0	ngoi
Hospital 1081105100 Procuremen t of Equipment at the Nairobi Blood Transfusion	550,000		500,00	2013	020 7 /2/20	10,000	450,00		250,00		00,000		00,000		00,000	ng
Services 1081109500 Construction of a Cancer Centre at	,000 750,000 ,000	500,00 0,000	0,000 250,00 0,000	015 /10/ 2016	17 8 /10/2 019	-	0,000 750,00 0,000	50,000, 000	0,000	200,00 0,000	0,000	200,00 0,000	150,00 0,000	150,00 0,000	50,000, 000	ng ngoi ng

	Est.	Final	ncing	Time	eline	Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocat 2016.17			ection 7.18		ection 8.19		ection 9.20	Proj ect Stat us
Project Code & Project Tittle	Cost of Project or Contrac t Value (a)	Foreign	GOK	tart Date	E xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
Kisii Level 5 Hospital																
0402050 SP.2.5 Free Primary Healthcare																
1081102000 Kenya Health Sector Support Project (KHSSP)	13,827, 225,000	13,827, 225,00 0		/4/2 011	; /4/20 17	8,340,1 20,000	5,487,1 05,000	780,00 0,000		2,300, 000,00 0		2,287,1 05,000				ngoi ng
PROGRAMM E 3 HEALTH RESEARCH AND DEVELOPME NTS																
0403010 SP.3.1 Capacity Building & Training																

	Est.	Final	ncing	Time	eline	Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocat 2016.17			ection 7.18		ection 8.19		ection 9.20	Proj ect Stat us
Project Code & Project Tittle	Cost of Project or Contrac t Value (a)	Foreign	GOK	tart Date	xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
1081105701 Construction of Buildings- Tuition blocks at KMTC	1,000,0 00,000		1,000,0 00,000	/5/2 015	۶ /5/20 17	266,00 0,000	734,00 0,000		140,00 0,000		50,000, 000		240,00 0,000		40,000, 000	ngoi ng
1081105801 Construction and Equipping of laboratory and class	00,000		00,000			6,000	0,000		0,000							
rooms at KMTC <b>0403020</b>	560,000 ,000		560,00 0,000	/5/2 015	/5/20 17	28,000, 000	532,00 0,000		33,000, 000		33,000, 000		199,00 0,000			ngoi ng
SP.3.2 Research &Innovation s																
1081107900 Construction and upgrading of Laboratories (Nairobi,					5											
Kwale, Busia)	95,000, 000		95,000, 000	/12/ 2015	/12/2 017	44,000, 000	51,000, 000		10,500, 000		-					ngoi ng

	Est.	Final	ncing	Time	eline	Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocat 2016.17			ection 7.18		ection 8.19		ection 9.20	Proj ect Stat us
Project Code & Project Tittle	Cost of Project or Contrac t Value (a)	Foreign	GOK	tart Date	E xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
1081108100 Sample Storage Facility	68,000, 000		68,000, 000	/12/ 2015	/12/2 017	30,000, 000	38,000, 000		20,000, 000		-					ngoi ng
1081108400 Perimeter fencing around KEMRI parcels of land (Taveta and Kirinyaga) PROGRAMM E 4 HEALTH POLICY, STANDARDS & REGULATIO NS	20,000, 000		20,000, 000	/12/ 2015	/12/2 017	-	20,000, 000		5,000,0		15,000, 000					ngoi
0404010 SP.4.1 Health Policy, Planning & Financing																

	Est.	Finar	ncing	Time	eline	Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocat 2016.17		-	ection 7.18	Proje 201	ection 8.19	-	ection 9.20	Proj ect Stat us
Project Code & Project Tittle	Cost of Project or Contrac t Value (a)	Foreign	GOK	tart Date	xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
1081100500 Rehabilitatio n of Muhoroni Sub District Hospital (KIDDP)	67,274, 873	67,274, 873		/7/2 015	7 /7/20 17	30,000, 000	37,274, 873	30,000, 000			-					ngoi ng
1081101500 Program for Basic Health Insurance for Poor and Informally Employed	2,100,0 00,000	2,100,0 00,000		/7/2 016	7 /7/20 19		2,100,0 00,000	700,00 0,000		700,00 0,000						ngoi
1081102000 Kenya Health Sector Support Project (KHSSP)	5,448,0 00,000	5,448,0 00,000		/7/2 015		1,760,0 00,000	3,688,0 00,000	2,075,7 49,735		2,075, 749,73 5		2,075,7 49,735				ng ngoi ng
1081102500 East Africa's Centre of Excellence for Skills & Tertiary Education	3,674,2 75,000	3,340,2 50,000	334,02 5,000	/18'1 6	2 /18/2 019	21,602, 210	3,652,6 72,790	365,00 0,000		700,00 0,000	50,000, 000	1,905,0 00,000	60,000, 007	272,00 0,000	23,600, 007	ngoi ng

	Est.	Final	ncing	Time	eline	Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocat 2016.17	ion for Budget		ection 7.18		ection 8.19		ection 9.20	Proj ect Stat us
Project Code & Project Tittle	Cost of Project or Contrac t Value (a)	Foreign	GOK	tart Date	E xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
1081103600 Health Sector Programme Support III	2,765,0 00,000	2,765,0 00,000		/7/2 015	9 /7/20 17	1,183,0 00,000	1,582,0 00,000	1,183,0 92,496		398,90 7,504						ngoi ng
1081104600 Up Grade of Health Centers in slums (Strategic Intervention )	6,000,0 00,000		6,000,0 00,000	/9/2 013	7 /9/20 16	1,611,5 80,000	4,388,4 20,000	52,750	500,00 0,000	7,504	500,00 0,000		700,00 0,000		700,00 0,000	ngoi ng
1081109400 Rollout of Universal Health Coverage	4,000,0 00,000	4,000,0 00,000		/10/ 2016	/10/2 018	-	4,000,0 00,000	1,394,4 00,000		1,300, 000,00 0		1,100,0 00,000				ngoi ng
0404020 SP.4.2 Health Standards, Quality Assurance and Standards																

	Est.	Final	ncing	Tim	eline	Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocat 2016.17	ion for Budget	-	ection 7.18		ection 8.19		ection 9.20	Proj ect Stat us
Project Code & Project Tittle	Cost of Project or Contrac t Value (a)	Foreign	GOK	tart Date	xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
1081101800 Procuremen t of warehouse equipment for KEMSA	58,900, 000		58,900, 000	/7/2 015	0/6/2 019	4,900,0 00	54,000, 000		15,000, 000		18,000, 000		21,000, 000			% com plet e
1081102700 Maintenanc e and Renovation of KEMSA Regional warehouse	166,300 ,000		166,30 0,000	ontin uous	ontin uous	64,000, 000	102,30 0,000		30,000, 000		25,000, 000		20,000, 000		27,300, 000	n goin g proj ects
0404030 SP.4.3 National Quality Control Laboratories											-		24,000, 000			ew
1081105001 High Performanc e Liquid Chromatogr aphy Machine and													25.000			
and accessories											-		25,000, 000			ew

Project Code & Project Tittle at NQCL	Est. Cost of Project or Contrac t Value (a)	Finar	GOK	Time tart Date	eline xp Com pleti on Date	Actual Cumul ative Expe up to 30th June 2016 ( b)	Outsta nding Project Cost as at 30th June 2016 ( a)-(b)	Allocat 2016.17 F oreign			ection 7.18 G OK		ection 8.19 GOK		ection 9.20 GOK	Proj ect Stat us
0405010 SP.5.1 Family																
Planning Services																
1081101400 Health Sector Developmen t (Rep. Health and HIV/AIDS)- Commodity	1,540,0 00,000	1,540,0 00,000		/13/ 2014	8 /13/2 018	385,00 0,000	1,155,0 00,000	385,00 0,000		385,00 0,000		385,00 0,000		500,00 0,000		ngoi
1081105300 Procuremen t of Family Planning & Reproductiv e Health	00,000	00,000			8			0,000		0,000		0,000		0,000		ng
Commoditie s 0405020	525,000 ,000		525,00 0,000	/13/ 2014	/13/2 017	170,00 0,000	355,00 0,000		52,000, 000		72,500, 000		220,00 0,000		220,00 0,000	ngoi ng

	Est. Cost of	Final	ncing	Time	eline	Actual Cumul ative Expe up to 30th June 2016	Outsta nding Project Cost as at 30th June 2016	Allocat 2016.17		-	ection 7.18	Proje 201	ection 8.19	-	ection 9.20	Proj ect Stat us
Project Code & Project Tittle	Project or Contrac t Value (a)	Foreign	GOK	tart Date	xp Com pleti on Date	( b)	( a)-(b)	F oreign	G OK	F oreign	G OK	Foreign	GOK	Foreig n	GOK	
SP.5.2 Maternity																
1081104500 Free Maternity Program(Str ategic Intervention )	21,000, 000,000		21,000, 000,00 0	/10/ 2013	7 /10/2 018	10,354, 000,00 0	10,646, 000,00 0		4,298,0 00,000		4,298,0 00,000		5,316,0 00,000		5,500,0 00,000	ngoi ng
0405030 SP.5.3 Immunizatio n																
1081103500 Health System Managemen t	10,300, 000,000	7,800,0 00,000		/2/2 015	7 /2/20 18	2,600,0 00,000	7,700,0 00,000	2,600,0 00,000		2,600, 000,00 0		2,600,0 00,000		2,600, 000,00 0		ngoi ng
1081105500 (Vaccines and Immunizatio ns)	3,000,0 00,000		2,500,0 00,000	/2/2 016	7 /2/20 20	410,00 0,000	2,590,0 00,000		703,00 0,000		703,00 0,000		703,00 0,000		703,00 0,000	ngoi ng
Total	161,697 ,662,93 8	68,772, 117,93 8	89,076, 045,00 0			51,453, 552,21 0	97,893, 510,72 8	16,077, 178,06 0	11,556, 000,00 0	# VALUE !	11,554, 000,00 0	17,594, 460,56 4	15,776, 500,00 7	8,549, 670,82 9	14,524, 400,00 7	

# 3 CHAPTER THREE - MEDIUM TERM PRIORITIES AND FINANCIAL PLAN FOR THE MTEF PERIOD 2017/18-2019/20

# 3.1 Prioritization of programmes and sub-programmes

The financial year 2017/18-2019/20 Budget will prioritize scaling up of policy interventions aimed at enhancing equitable access to high impact healthcare services. For the last five years the sector has recorded improvement in maternal and child health and decline in infectious conditions. However, the burden of communicable and non-communicable diseases and maternal mortality are still major challenges for the sector. Significant disparities by county, sex and gender will also have to be addressed. The Sustainable Development Goals (SDGs) also call for efforts to move beyond meeting basic human needs in order to promote dynamic, inclusive and sustainable development and wellbeing for all at all ages by 2030. The emphasis will therefore be the reduction of the burden to the households and attainment of the highest standards care for sustained long-term growth and development it will include the following areas

- a. Improving reproductive, maternal, neonatal, child and adolescent Health (RMNCAH) through increased immunization, improved nutrition, increased access to family planning services and improved quality of health services.
- b. Scaling up Universal Health Coverage (UHC) initiatives including free Maternity Health services, Subsidies for the poor and vulnerable groups and reducing out of pocket/catastrophic health expenditures.
- c. Equipping and Developing of specialized medical equipment in 98 hospitals (2 per county and 4 at national level) on a Managed Equipment Service (M.E.S) contract framework that will give emphasis to Critical and Specialized care equipment e.g. Renal, Cancer and Diagnostics.
- d. Increase access to national referral health facilities and specialised services through increased investment in Human resource for health and medical equipment.
- e. Building capacity on preventive, promotive and palliative care for Non-Communicable Diseases.
- f. Reducing morbidity and mortality from Malaria, HIV/AIDs, Tuberculosis and Non Communicable Diseases
- g. Strengthening health research for improved quality of healthcare
- h. Increased quality of health services through availability of norms and standards, and enhanced regulations.
- i. Building capacity in human resources for health.

## 3.2 Programmes and their objectives

The Sector will implement the Following 5 programs and Sub programs in the Financial Years 2016/17 to 2018/19:

Programme Outcomes Programme objectives	Programme objectives	
Program 1. Preventive, Reduced morbidity and mortality To increase access to quality Pro	orbidity and mortality To increase access to quality Promotive	and

## Table 9: Programmes and their Objectives

Programme	Outcomes	Programme objectives
Promotive and RMNCAH	due to preventable causes	Preventive health care services.
Services		
Program 2. National	Quality specialized health services	To improve provision of quality specialized
Referral and Specialized		healthcare services
health Service		
Program 3. Health	Increased knowledge and	To provide stewardship and oversight on Health
Research and	innovation through capacity	Training and Research
Development	building and research	
Program 4. General	Ministry's leadership and	To strengthen leadership, management and
Administration and	management mechanisms	administration in the sector
Support Services.	strengthened.	
Program 5. Health	Strengthened Health Policy,	To attain universal health coverage.
Policy, Standards and	Standards and Regulations	
Regulations		

The above programmes are aligned and consistent with the MTPII strategic objectives and flagship projects to achieve the Kenya Vision 2030, The Ministerial Strategic Plan, 2013-2017, the Sustainable Development Goals (SDGs) and the core mandates of subsectors. Overall, these programs aim at achieving improved accessibility, affordability of health services, reduction of health inequalities and optimal utilization of health services across the sector.

### Programmes and sub-programmes, Expected Outcomes, Outputs and Key Performance Indicators for the sector

The following are the programmes and respective sub-programmes to be implemented during the period, 2016/2017 to 2018/2019

Program	Sub Programs
Preventive, Promotive and	SP 1.1 Communicable Disease Control
RMNCAH	SP1.2 Non Communicable diseases prevention and control
	SP1.3 Radioactive Waste Management
	SP1.4 RMNCAH
	SP1.5 Environmental Health
National Referral &	SP2.1 National Referral Health Services
Specialised +*-services	SP2.2 Specialized Health Services
	SP2.3 Specialized Medical Equipment
	SP2.4 Forensic and Diagnostic services
	SP2.5 Health Products and Technologies
Health Research and	SP3.1 Pre-Service and In-Service Training
Development	SP3.2 Health Research
General Administration &	SP4.1 General Administration
Support Services	SP4.2 Finance and planning
Health Policy, Standards and	SP5.1 Health Policy
Regulations.	SP5.2 Social Protection in Health
	SP5.3 Health Standards and Regulations
	SP5.4 National Cancer Program

### Table 10: Programmes and Sub-programmes

### Table 11: Summary of Programmes, Key Outputs, Performance Indicators and targets for FY 2015/16 - 2018/19

Programme 1: Preventive, Promotive and RMNCAH

Programme objective : To contribute to the reduction of morbidity and mortality due to preventable conditions

Programme Outcome: Reduced morbidity and mortality due to preventable causes

	Delivery Unit	Key Outputs	Key Performance Indicators	Target 2015/16	Actual Achievemen ts 2015/16	Target (Baseline) 2016/17	Target 2017/18	Target 2018/19	Target 2019/20
SP.1.1:Communicab le disease control	NASCOP	Access to ARVs by HIV + clients increased	No of PLHIV on ARVs	750,000	950,000	1,162,783	1,234,87 5	1,302,30 3	1,369,731
		County specific HIV&AIDS Strategic Plans aligned to KASF	Number of counties implementing County specific HIV&AIDS Strategic Plans, in line with KASF	10	13	34	47	47	47
	NACC	Policies and strategies & institutional framework for HIV and AIDS formulated, operationalized	No. of policies and strategies formulated	2	2	0	35	2	3
			KASF Review report	0	0	4	4	5	5
			KASF mid and end-term review dissemination report	N/A	N/A	2			
		County support to HIV and AIDS control provided	No. of counties implementing county specific HIV and AIDS resourced strategic plans	N/A	N/A	13	34	47	47
			No. of counties <i>with mobile</i> Beyond Zero Campaign clinics	47	42	5	47	47	47
			Situation room system rolled out	13	28	29	20	27	47
		Research on HIV and AIDS undertaken	No. of Policy briefs	N/A	N/A	0	5	5	5
		Maisha County League fully unimplemented	No of youths reached with HIV prevention and education (million)	N/A	N/A	0	1	2.5	3
		Domestic financial support to HIV/AIDS control increased	% of HIV and AIDS control funding coming from domestic source	18	20	25	35	40	50

	T.B Program Leprosy and Lung Diseases Unit	Access to TB treatment increased	Number of First Line anti-TB medicine doses distributed	88,355	78,394	89,247	88,355	87,471	86,597
	National Malaria Program	Access to prompt malaria treatment	Number of Artemether Combination Therapy (ACT) doses distributed to the public sector.	12,000,000	11,400,000	12,000,00 0	12,000,0 00	12,000,0 00	12,000,000
	Division of Disease Surveillance and Epidemic Response	Acute flaccid paralysis (AFP) detection rate increased (polio surveillance)	Number of AFP per 100,000 population under 15years of age	3	3.2	3	3.5	3.5	3.5
SP.1.2: Non Communicable disease prevention & control	Division of NCD Control Unit	Cancer prevention interventions in women enhanced	No. of Women of Reproductive Age (WRA) screened for cervical cancer	200,000	117,000	162,500	175,000	200,00	212,500
		Cancer prevention interventions in women enhanced	No. of Women of Reproductive Age (WRA) screened for cervical cancer	200,000	117,000	162,500	175,000	200,00	212,500
SP.1.3: RMNCH	Division of Family Health	Increased deliveries conducted by skilled birth attendants	% of deliveries conducted by skilled birth attendants in health facilities	N/A	74%	78%	79%	80%	81%
	National Vaccines and Immunization Programme	Pentavalent 3 vaccination coverage increased	Proportion of children immunized with DPT/ Hep + HiB3 (Pentavalent 3)	90%	74%	90%	90%	90%	90%
	Dietetics & Nutrition Unit	Vitamin A supplements coverage increased	Proportion of Children aged 6-59months given 2 doses of Vitamin A supplement annually	60%	41%	50%	60%	70%	75%
SP.1.5: Environmental Health	Environmental Health Unit	Environmental Health strengthened	Number of counties implementing The Kenya Open defecation free (ODF) strategy	N/A	23	47	47	47	47

			Number of villages declared ODF				
Radiation Protection Board (RPB)	Radiation Protection Board (RPB)	Improved radioactive waste management	% completion of radioactive waste management plant	N/A			

Programme 2: National Referral and specialized health Services

Programme Objective: To provide specialized health care services

Programme Outcome: provis	sion of specialized servic	es improved

SP2.1: National Referral services	КИН	Quality of specialized care services improved	ALOS for Trauma patients	13	35.9	33	29	27	25
			Average waiting time (months) for radiotherapy	6	8	7	6	5	4
		Increased specialized services.	Number of Open heart surgeries	167	48	78	108	138	168
			Number of Renal Transplant	20	12	15	20	25	30
			Number of minimally invasive surgeries done	3,537	684	720	756	794	834
	MTRH	Increased specialized services.	Number of renal transplants	12	10	12	13	14	15
			Average Length of Stay (ALOS)	6.3	7	6.8	6.8	6.8	6.8
			Number of Theatre Operations	9,302	11,233	12,356	13,592	14,951	16,446
SP 2.2 Specialized Health Services	Mathari Hospital	Access to specialized health services improved	No of patients receiving in- patient mental health services	260,000	280,410	300,120	315,126	330,882	347,427
			number of patients accessing general out- patient		61,370	64,438	67,661	71,044	74,596
		Improved infrastructure Modernized Wards & Staff house-	No of modernized wards and staff houses improved	3	0	5	7	6	3
	Spinal Injury Hospital		No of patients receiving spinal services	250	122	125	135	135	140

		improved quality of service	ALOS (months)	N/A	6	4	3	3	3
		Improved infrastructure	No of infrastructure improved				3		
SP2.3 Specialized Medical Equipment	Curative and Rehabilitative Services	Improved hospital infrastructure	No. of hospital with functional MES equipment	98	40	58	98	98	98
SP2.4 Forensic and Diagnostic services	National Blood Transfusion Services	National demand for blood and blood products met	Number of units of Blood demand met	214,000	187,925	250,00	280,000	300,000	320,000
			Percentage of whole blood units collected converted into components	75%	74%	80%	85%	90%	95%
	Forensic and pathology		No. of autopsies performed	N/A	2534	3500	3750	3800	4032
			No. of unidentified bodies disposed	N/A	300	250	200	150	100
SP2.5 Health Products &Technologies	Kenya Medical Supplies Authority	Availability of Health Products & technologies	% order refill rate for HPTs	40%	50%	85%	50%	60%	87%
			Order turnaround time	15	12	10	12	10	9

Programme 3: Health Research and Development

Programme Objective: To provide leadership on health research

### Programme Outcome: Increased knowledge and innovation for effective health delivery

SP3.1: Pre-Service and In-Service Training	Kenya Medical Training College	Health Professionals graduating from KMTCs	No Middle level health professionals graduating from KMTCs	8,000	7,501	10,000	11,000	13,000	15,000
	КМТС	Increased number of training opportunities	number of new intake	8000	7500	7500	8500	9500	10500
SP3.2 Research	КМТС	Policy documents	No. of completed research projects	6	6	8	18	20	22
	Kenya Medical Research Institute	High impact relevant research protocols approved	No. of New Research Protocols	200	215	210	220	225	230

High impact relevant research publications peer- reviewed.	No. of publications in peer-reviewed journals	207	220	216	220	226	230
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Programme 4: General Administration & Support Services

Programme Objective: To strengthen leadership and management in the sector

#### Programme Outcome: Responsive health leadership and administration

SP4.1: General Administration	General Administration	Customer satisfaction index	Customer satisfaction index	1	1	1	N/A	N/A	N/A
	Human Resource	Reviewed Schemes of service	No of Schemes of service submitted for approval	2	3	3	3	3	3
		Incentive frameworks finalized	finalized frameworks	Zero Draft	100%	2	2	N/A	N/A
		Staff sensitized on performance appraisal System	Sensitization report	N/A	N/A	1	N/A	N/A	N/A
		Staff with PWD mapped	No of staff with PWD appropriately mapped	N/A	N/A	N/A	100%	100%	100%
	Management & Development	Enhanced capacity building & competency development	% MoH staff projected and trained	100	100	100	100	100	100
		Health workers from national and county level seeking further training supported	% of health workers supported	100	100	100	100	100	
		Health workers proceeding on retirement undergo pre-retirement training	% of retirees trained	100	100	100	100	100	
	ICT Unit	ICT Services strengthened	Ratio of staff to computers (Technical % Non-Technical).	1:3 & 1:13	1:1 & 1:10	1:1 & 1:10	1:1 & 1:10	1:1 & 1:10	1:1 & 1:10
	Department of Inter-Governmental Affairs & Coordination	Major intergovernmental health system policy issues discussed	Number of health system policy issues resolved		4	4	4	4	4

SP4.2: Financing and planning	Finance division, planning and M&E	Financial resources efficiently utilized	and utilized as per plan		89.2	100	100	100	100
		Increased public health sector financial resources	Total of A-in-A collected by the Ministry (billion)	7.5	7.38	10.4	10.6	10.8	11
		Quarterly review reports	Performance review reports developed	2	2	4	4	4	4
			No. of strategies, plans and guidelines developed	3	3	2	2	2	2
			No. of performance review reports developed			2	2	2	2

Programme 5: Health Policy, Standards and Regulations

Programme Objective: To ensure development and implementation of responsive health policy, standards and regulatory frameworks

Programme Outcome: Strengthened policy and population

SP5.1: Health Policy	Division of Health Policy; Division of Health Financing	Development of Health Policies enhanced	No. of policies	2	2	2	2	2	2
	Division of Health financing	Increased access to health services through subsidies	No of vulnerable persons accessing subsidized health insurance	200,000	219,200	83,710	83300	83300	83300
		Policy framework developed for UHC (policy and legislation)	Health Financing Strategy	N/A	N/A	1	0	0	1
SP5.2: Social Protection in Health	Division of Health financing	Free Primary Health Care enhanced	Amount of funds disbursed (million)	700	900	900	900	1,000	1,000
SP5.3: Health Standards & regulations	Dept. of Health Standards, Quality Assurance and Regulation	Quality standardized care is provided by all health facilities and registered/ licensed health professionals	No of Health Laws and regulations developed	N/A	1	1	N/A	N/A	N/A
			% of health facilities meeting defined minimum standards	8	8	8	8	8	8

# 3.3 Analysis of Resource Requirement versus Allocation

The funds are to enable the ministry of health to enhance its mandate as envisaged in vision 2030 and sustainable development goals. The health sector intends to finance the budget from exchequer releases and user fee (cost sharing) development partners and donors.

The health sectors requirements in the medium term are guided by the sector policy commitment as outlines in the vision 2030 and MTP11 (2013-2017).

### 3.2. Analysis of resource requirement versus allocation:

 Table 12: Ministry of Health Vote 1081 Analysis of Recurrent Resource requirement Vs. Allocation

	Allocation	Requirement			Allocation		
			Projec	tions		Proje	ctions
Vote	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20
Recurrent	28,990	36,829	40,463	45,754	29,609	30,108	30,383
Development	31,280	34,632	37,405	39,954	31,280	31,862	32,369
Total	60,270	71,461	77,869	85,709	60,889	61,970	62,752

### 3.2.1 Analysis of recurrent requirement versus allocation

Category	Allocation (KSh. Millions)	REQUIRE	EMENT (KSh. I	Villions)	ALLOCA	TION (KSh. N	lillions)
	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20
Gross	28,990	44,336	46,648	51,507	29,609	30,108	30,383
AIA	3,978	3,978	3,978	3,978	3,978	3,978	3,978
NET	25,012	40,358	42,670	47,529	25,631	26,130	26,405
Compensation to Employees	5,721	7,281	9,466	12,104	5,892	6,069	6,251
Transfers	20,630	34,725	34,485	36,364	21,043	21,276	21,276
Other Recurrent	1,739	2,331	2,697	3,039	1,774	1,863	1,956

### Analysis of development requirement versus allocation

Category	Allocation (KSh. Millions)	REQUIR	EMENT (KSh.	Millions)	ALLOCATION (KSh. Millions)				
	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20		
Gross	31,280	40,152	43,685	44,939	31,280	31,862	32,369		
GOK	2,213	9,307	10,787	9,833	2,013	2,093	2,600		
Loans	6,737	15,422	16,193	17,003	6,737	6,737	6,737		
Grants	13,032	5,195	5,455	5,728	13,032	13,032	13,032		
Local AIA	-	-	-	-					
Other Development	9,298	10,228	11,251	12,376	9,498	10,000	10,000		

## 3.2.2 Analysis of requirement versus allocation by Programmes

Programme	Allocat ion	Require ment			Allocat ion		
	2016/	2017/18	2018/1	2019/	2017/	2018/1	2019/2
	17		9	20	18	9	0
Programme 1: Preventive, Promotive and	10,398	12,682	14,639	16,144	10,434	11,017	11,224
RMNCAH							
Programme 2: National Referrals and	25,449	30,128	31,848	33,894	25,771	25,830	26,200
Specialized services Programme							
Programme 3: Health Research and	5,597	6,658	7,146	8,472	5,706	5,750	5,798
Development							
Programme 4: General Administration and	5,742	7,246	8,985	11,148	5,881	6,031	6,131
Support Services Programme							
Programme 5: Health Policy, Regulation and	13,083	14,747	15,250	16,050	13,097	13,343	13,400
Standards Programme							
Total	60,270	71,461	77,869	85,709	60,889	61,970	62,752

### 3.2.3 Analysis of requirement versus allocation by Programmes by Economic Classifications

Programme 1: Preventive, Promotive and	Allocati	Requirem			Allocati		
RMNCAH	on	ent			on		
Economic classification	2016/1	2017/18	2018/	2019/	2017/1	2018/	2019/
	7		19	20	8	19	20
Recurrent	1,556	2,517	3,000	3,665	1,592	1,629	1,667
Acquisition Of Non-Financial Assets	-	-	-	-	-	-	-
Compensation Of Employees	506	792	849	913	521	537	553
Grants And Other Transfers	737	1,120	1,381	1,845	752	767	782
Health Subsidy	-	-	-	-	-	-	-
Social Benefits	-	-	-	-	-	-	-
Use of Goods And Services	313	605	770	906	319	325	332
Other Recurrent	0	0	0	0	0	0	0
Development	8,842	10,166	11,639	12,480	8,842	9,388	9,557
Acquisition Of Non-Financial Assets	60	77	98	120	60	65	65
Compensation Of Employees	-	-	-	-	-	-	-
Grants And Other Transfers	4,535	5,001	5,548	6,161	4,535	4,535	4,535
Use of Goods And Services	-	-	-	-	-	-	-
Other Developments	4,247	5,088	5,992	6,199	4,247	4,787	4,956
Total	10,398	12,682	14,639	16,144	10,434	11,017	11,224

Programme 2: National Referrals and Specialized services Programme Economic classification	Allocat ion 2016/1 7	Require ment 2017/18	2018/1 9	2019/2 0	Allocat ion 2017/1 8	2018/1 9	2019/2 0
Recurrent	15,622	19,508	20,581	21,633	15,943	15,982	16,021
Acquisition Of Non-Financial Assets	-	-	-	-	-	-	-
Compensation Of Employees	909	1,236	1,821	2,381	936	964	993
Grants And Other Transfers	14,224	17,572	17,925	18,284	14,508	14,508	14,508

82

Health Subsidy	-	-	-	-	-	-	-
Social Benefits	-	-	-	-	-	-	-
Use of Goods And Services	443	578	647	717	452	461	471
Other Recurrent	46	122	188	251	46	47	48
Development	9,827	10,620	11,267	12,261	9,827	9,848	10,179
Acquisition Of Non-Financial Assets	974	1,043	1,225	1,678	974	977	992
Compensation Of Employees	-	-	-	-	-	-	-
Grants And Other Transfers	90	200	340	544	90	90	90
Use of Goods And Services	-	-	-	-	-	-	-
Other Developments	8,763	9,377	9,702	10,039	8,763	8,781	9,097
Total	25,449	30,128	31,848	33,894	25,771	25,830	26,200

Programme 3: Health Research and	Allocati	Requirem			Allocati		
Development	on	ent			on		
Economic classification	2016/17	2017/18	2018/	2019/	2017/18	2018/	2019/
			19	20		19	20
Recurrent	5,388	5,845	6,244	7,478	5,497	5,537	5,578
Acquisition Of Non-Financial Assets	-	-	-	-	-	-	-
Compensation Of Employees	105	122	136	159	108	112	115
Grants And Other Transfers	5,283	5,723	6,108	7,319	5,389	5,426	5,463
Health Subsidy	-	-	-	-	-	-	-
Social Benefits	-	-	-	-	-	-	-
Use of Goods And Services	-	-	-	-	-	-	-
Other Recurrent	-	-	-	-	-	-	-
Development	209	813	903	995	209	213	220
Acquisition Of Non-Financial Assets	-	-	-	-	-	-	-
Compensation Of Employees	-	-	-	-	-	-	-
Grants And Other Transfers	209	813	903	995	209	213	220
Use of Goods And Services	-	-	-	-	-	-	-
Other Developments	-	-	-	-	-	-	-
Total	5,597	6,658	7,146	8,472	5,706	5,750	5,798

Programme 4: General Administration and	Allocat	Require			Allocat		
Support Services Programme	ion	ment			ion		
Economic classification	2016/	2017/18	2018/	2019/	2017/	2018	2019
	17		19	20	18	/19	/20
Recurrent	4,693	5,900	7,408	9,357	4,832	4,980	5,080
Acquisition Of Non-Financial Assets	-	-	-	-	-	-	-
Compensation Of Employees	3,754	4,878	6,322	8,198	3,829	3,907	3,985
Grants And Other Transfers	110	123	123	125	113	115	117
Health Subsidy	-	-	-	-	-	-	-
Social Benefits	-	-	-	-	-	-	-
Use of Goods And Services	780	846	906	966	840	907	926
Other Recurrent	49	53	57	68	50	51	52
Development	1,050	1,347	1,577	1,791	1,050	1,051	1,051
Acquisition Of Non-Financial Assets	530	641	776	939	530	530	530
Compensation Of Employees	-	-	-	-	-	-	-
Grants And Other Transfers	-	-	-	-	-	-	-
Use of Goods And Services	509	690	779	820	509	509	509
Other Developments	11	15	22	32	11	12	12
Total	5,742	7,246	8,985	11,148	5,881	6,031	6,131

Programme 5: Health Policy, Regulation and	Allocat	Require			Allocat		
Standards Programme	ion	ment			ion		
Economic classification	2016/1	2017/18	2018/1	2019/	2017/1	2018/	2019/
	7		9	20	8	19	20
Recurrent	1,731	3,059	3,229	3,622	1,745	1,981	2,038
Acquisition Of Non-Financial Assets	-	-	-	I	-	-	-
Compensation Of Employees	188	252	338	453	194	200	206
Grants And Other Transfers	1,276	1,679	1,712	1,936	1,284	1,291	1,299
Health Subsidy	252	1,000	1,050	1,103	252	474	517
Social Benefits	-	-	-	-	-	-	-
Use of Goods And Services	15	128	129	131	15	15	16
Other Recurrent	-	-	-	-	-	-	-
Development	11,352	11,687	12,020	12,428	11,352	11,362	11,362
Acquisition Of Non-Financial Assets	-	-	-	-	-	-	-
Compensation Of Employees	-	-	-	-	-	-	-
Grants And Other Transfers	10,572	10,889	11,216	11,553	10,572	10,572	10,572
Use of Goods And Services	-	-	-	-	-	-	-
Other Developments	780	798	804	875	780	790	790
Total	13,083	14,747	15,250	16,050	13,097	13,343	13,400

# 3.2.3 Analysis of requirement versus allocation by Sub Programmes

	Preventive, Promotive and RMNCAH Programme											
Sub Programme	Allocation	R	equiremen	t	Allocation							
	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20					
SP 1.1 Communicable	4,992	6,298	6,941	7,743	5,021	5,540	5,670					
Disease Control												
SP1.2 Non	1,002	1,370	1,495	1,634	1,004	1,055	1,127					
Communicable diseases												
prevention and control												
SP1.3 Radioactive Waste	179	179	215	265	181	189	192					
Management												
SP1.4 RMNCAH	4,201	4,741	5,868	6,352	4,205	4,208	4,212					
SP1.5 Environmental	24	95	120	150	24	24	24					
Health												
Total	10,398	12,682	14,639	16,144	10,434	11,017	11,224					

National Referral & Specialized services Programme										
Sub Programme	Allocation		Requirement	t		Allocation				
	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20			
SP2.1 National Referral Health Services	16,269	20,304	21,463	22,798	16,577	16,602	16,628			
SP2.2 Specialized Medical Equipment	4,500	4,800	4,900	5,000	4,500	4,500	4,500			
SP2.3 Forensic and Diagnostic services	1,555	1,724	2,000	2,415	1,568	1,585	1,706			
SP2.4 Health Products and	3,125	3,300	3,485	3,680	3,125	3,143	3,366			

Technologies							
Total	25,449	30,128	31,848	33,894	25,771	25,830	26,200

Health Research and Development Programme											
Sub Programme	Allocation		Requiremen	Allocation							
	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20				
SP3.1 Pre-Service and In- Service Training	3,762	4,435	4,628	4,838	3,835	3,840	3,850				
SP3.2 Health Research	1,835	2,223	2,518	3,634	1,871	1,910	1,948				
Total	5,597	6,658	7,146	8,472	5,706	5,750	5,798				

General Administration & Support Services Programme										
Sub Programme	Allocation Requirement Allocation						tion			
	2016/17	/17 2017/18 2018/19 2019/20 2017/18 2018/19 1								
SP 4.1 General	4,676	6,036	7,608	9,583	4,758	4,879	4,966			
Administration										
SP4.2 Finance and Planning	1,067	1,210	1,377	1,565	1,124	1,152	1,165			
Total	5,742	7,246	8,985	11,148	5,881	6,031	6,131			

Health Policy, Standards and Regulations Programme											
Sub Programme	Allocation	Requirement Allocation									
	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20				
SP5.1 Health Policy	12,252	12,987	13,346	13,963	12,252	12,262	12,262				
SP5.2 Social Protection in Health	252	1,000	1,050	1,103	252	474	517				
SP5.3 Health Standards and	579	759	853	984	593	606	621				
Regulations											
Total	13,083	14,747	15,250	16,050	13,097	13,343	13,400				

## 3.2.3 Analysis of requirement versus allocation by Sub Programmes by Economic Classifications

	Preventive, Promotive and RMNCAH Programme										
SP 1.1 Communicable Disease Control											
	Allocatio	Allocation									
	n										
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20				
Recurrent	1,204	1,655	1,834	2,126	1,233	1,263	1,293				
Acquisition Of Non-											
Financial Assets											
Compensation Of	472	519	571	628	486	501	516				
Employees											
Grants And Other Transfers	681	856	974	1,200	695	709	723				
Health Subsidy											
Social Benefits											

Use of Goods And Services	51	280	289	298	52	53	54
Other Recurrent							
Development	3,787	4,643	5,107	5,618	3,787	4,278	4,377
Acquisition Of Non-							
Financial Assets							
Compensation Of							
Employees							
Grants And Other Transfers	3,384	3,723	4,095	4,504	3,384	3,384	3,384
Use of Goods And Services							
Other Developments	403	920	1,012	1,113	403	893	992
Total	4,992	6,298	6,941	7,743	5,021	5,540	5,670

	SP1.2 Non Communicable diseases prevention and control												
	Allocation		Requirement		Allocation								
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20						
Recurrent	67	298	316	336	69	70	72						
Acquisition Of Non-													
Financial Assets													
Compensation Of	5	135	136	139	5	5	5						
Employees													
Grants And Other Transfers	23	120	132	145	23	24	24						
Health Subsidy													
Social Benefits													
Use of Goods And Services	39	43	48	52	40	41	42						
Other Recurrent	0.11	0.12	0.14	0.15	0.12	0.12	0.12						
Development	935	1,072	1,179	1,297	935	985	1,055						
Acquisition Of Non-													
Financial Assets													
Compensation Of													
Employees													
Grants And Other Transfers	735	800	880	968	735	735	735						
Use of Goods And Services													
Other Developments	200	272	299	329	200	250	320						
Total	1,002	1,370	1,495	1,634	1,004	1,055	1,127						

	SP1	.3 Radioactiv	ve Waste Ma	inagement			
	Allocation		Requirement			Allocation	
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20
Recurrent	119	102	117	145	121	124	127
Acquisition Of Non-							
Financial Assets							
Compensation Of	26	18	19	19	27	28	29
Employees							
Grants And Other Transfers	18	32	45	70	18	18	19
Health Subsidy							
Social Benefits							
Use of Goods And Services	75	51	54	57	76	78	80
Other Recurrent							

Development	60	77	98	120	60	65	65
Acquisition Of Non-	60	77	98	120	60	65	65
Financial Assets							
Compensation Of							
Employees							
Grants And Other Transfers							
Use of Goods And Services							
Other Developments							
Total	179	179	215	265	181	189	192

	SP1.4 RMNCAH											
	Allocation		Requirement	:		Allocation						
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20					
Recurrent	165	462	733	1,057	169	172	176					
Acquisition Of Non-Financial												
Assets												
Compensation Of	3	120	123	127	3	3	3					
Employees												
Grants And Other Transfers	15	112	230	430	15	16	16					
Health Subsidy												
Social Benefits												
Use of Goods And Services	148	230	380	500	151	154	157					
Other Recurrent												
Development	4,036	4,279	5,135	5,295	4,036	4,036	4,036					
Acquisition Of Non-Financial												
Assets												
Compensation Of												
Employees												
Grants And Other Transfers	416	478	574	688	416	416	416					
Use of Goods And Services												
Other Developments	3,620	3,801	4,561	4,607	3,620	3,620	3,620					
Total	4,201	4,741	5,868	6,352	4,205	4,208	4,212					

SP1.5 Environmental Health											
Environmental Health Services	Allocation	R	equirement		Allocation						
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20				
Recurrent	-	-	-	-	-	-	-				
Acquisition Of Non-Financial											
Assets											
Compensation Of											
Employees											
Grants And Other Transfers											
Health Subsidy											

88

Social Benefits							
Use of Goods And Services							
Other Recurrent							
Development	24	95	120	150	24	24	24
Acquisition Of Non-Financial							
Assets							
Compensation Of							
Employees							
Grants And Other Transfers							
Use of Goods And Services							
Other Developments	24	95	120	150	24	24	24
Total	24	95	120	150	24	24	24

	National Referral & Specialized services Programme											
	SP2	.1 National R	eferral Heal	th Services								
	Allocation	l	Requirement			Allocation	Allocation					
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2019/20						
Recurrent	15,081	18,817	19,644	20,339	15,389	15,414	15,439					
Acquisition Of Non-												
Financial Assets												
Compensation Of	693	980	1,364	1,592	714	735	757					
Employees												
Grants And Other Transfers	14,222	17,567	17,918	18,277	14,507	14,507	14,507					
Health Subsidy												
Social Benefits												
Use of Goods And Services	151	200	250	300	154	157	160					
Other Recurrent	15	70	112	170	15	15	16					
Development	1,188	1,487	1,819	2,460	1,188	1,188	1,188					
Acquisition Of Non-	734	800	967	1,378	734	734	734					
Financial Assets												
Compensation Of												
Employees												
Grants And Other Transfers	90	200	340	544	90	90	90					
Use of Goods And Services												
Other Developments	364	487	512	537	364	364	364					
Total	16,269	20,304	21,463	22,798	16,577	16,602	16,628					

SP2.2 Specialized Medical Equipment											
Specialized Medical	Allocation	I	Requirement	t		Allocation					
Equipment (MES)											
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20				
Recurrent	-	-	-	-	-	-	-				
Acquisition Of Non-Financial											
Assets											
Compensation Of Employees											
Grants And Other Transfers											
Health Subsidy											
Social Benefits											

89

Use of Goods And Services							
Other Recurrent							
Development	4,500	4,800	4,900	5,000	4,500	4,500	4,500
Acquisition Of Non-Financial							
Assets							
Compensation Of Employees							
Grants And Other Transfers							
Use of Goods And Services							
Other Developments	4,500	4,800	4,900	5,000	4,500	4,500	4,500
Total	4,500	4,800	4,900	5,000	4,500	4,500	4,500

	SP2.3	Forensic an	d Diagnostic	services			
Forensic and Diagnostic services	Allocatio		Requirement	t	Allocation		
	n						
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20
Recurrent	541	691	937	1,294	554	568	581
Acquisition Of Non-Financial							
Assets							
Compensation Of Employees	216	256	457	789	222	229	236
Grants And Other Transfers	2	5	7	7	2	2	2
Health Subsidy							
Social Benefits							
Use of Goods And Services	293	378	397	417	299	305	311
Other Recurrent	31	52	76	81	31	32	33
Development	1,014	1,033	1,063	1,121	1,014	1,017	1,125
Acquisition Of Non-Financial	240	243	258	300	240	243	258
Assets							
Compensation Of Employees							
Grants And Other Transfers							
Use of Goods And Services							
Other Developments	774	790	805	821	774	774	867
Total	1,555	1,724	2,000	2,415	1,568	1,585	1,706

	SP	2.4 Health P	roducts and 1	<b>Fechnologies</b>				
	Allocation		Requiremen	it		Allocation		
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20	
Recurrent	-	-	-	-	-	-	-	
Acquisition Of Non-								
Financial Assets								
Compensation Of								
Employees								
Grants And Other								
Transfers								
Health Subsidy								
Social Benefits								
Use of Goods And Services								

90

Other Recurrent							
Development	3,125	3,300	3,485	3,680	3,125	3,143	3,366
Acquisition Of Non-							
Financial Assets							
Compensation Of							
Employees							
Grants And Other							
Transfers							
Use of Goods And Services							
Other Developments	3,125	3,300	3,485	3,680	3,125	3,143	3,366
Total	3,125	3,300	3,485	3,680	3,125	3,143	3,366

Health Research and Develop	ment Program	nme					
SP3.1 Pre-Service and In-Servi	ice Training						
	Allocation		Requirement	:		Allocation	
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20
Recurrent	3,589	3,745	3,904	4,078	3,662	3,665	3,668
Acquisition Of Non-Financial Assets							
Compensation Of Employees	105	122	136	159	108	112	115
							-
Grants And Other Transfers	3,484	3,623	3,768	3,919	3,553	3,553	3,553
Health Subsidy							
Social Benefits							
Use of Goods And Services							
Other Recurrent							
Development	173	690	725	761	173	175	182
Acquisition Of Non-Financial Assets							
Compensation Of Employees							
Grants And Other Transfers	173	690	725	761	173	175	182
Use of Goods And Services							
Other Developments							
Total	3,762	4,435	4,628	4,838	3,835	3,840	3,850

SP3.2 Health Research											
Health Research (KEMRI)	Allocation		Requirement		Allocation						
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20				
Recurrent	1,799	2,100	2,340	3,400	1,835	1,872	1,910				
Acquisition Of Non-Financial											
Assets											
Compensation Of Employees											
Grants And Other Transfers	1,799	2,100	2,340	3,400	1,835	1,872	1,910				
Health Subsidy											
Social Benefits					-	-	-				
Use of Goods And Services											
Other Recurrent											

Development	36	123	178	234	36	38	38
Acquisition Of Non-Financial							
Assets							
Compensation Of Employees							
Grants And Other Transfers	36	123	178	234	36	38	38
Use of Goods And Services							
Other Developments							
Total	1,835	2,223	2,518	3,634	1,871	1,910	1,948

General Administration & Support Services Programme									
General Administration									
	Allocation	Requirement			Allocation				
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20		
Recurrent	4,167	5,346	6,829	8,763	4,249	4,370	4,457		
Acquisition Of Non- Financial Assets									
Compensation Of Employees	3,692	4,800	6,240	8,112	3,766	3,841	3,918		
Grants And Other Transfers	110	123	123	125	113	115	117		
Health Subsidy									
Social Benefits									
Use of Goods And Services	315	370	409	458	320	363	370		
Other Recurrent	49	53	57	68	50	51	52		
Development	509	690	779	820	509	509	509		
Acquisition Of Non- Financial Assets									
Compensation Of									
Employees									
Grants And Other Transfers									
Use of Goods And Services	509	690	779	820	509	509	509		
Other Developments									
Total	4,676	6,036	7,608	9,583	4,758	4,879	4,966		

SP4.2 Finance and Planning								
	Allocation	Requirement				Allocation		
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20	
Recurrent	526	554	579	594	583	610	623	
Acquisition Of Non-								
Financial Assets								
Compensation Of	61	78	82	86	63	65	67	
Employees								
Grants And Other Transfers								
Health Subsidy								
Social Benefits								
Use of Goods And Services	465	476	497	508	520	545	556	
Other Recurrent								
Development	541	657	798	971	541	542	542	
Acquisition Of Non-	530	641	776	939	530	530	530	
Financial Assets								
Compensation Of								
Employees								
Grants And Other Transfers								
Use of Goods And Services								
Other Developments	11	15	22	32	11	12	12	
Total	1,067	1,210	1,377	1,565	1,124	1,152	1,165	

Health Policy, Standards and Regulations Programme									
SP5.1 Health Policy									
Health Policy	Allocation		Requirement	:	Allocation				
Economic classification	2016/17	2017/18 2018/19 2019/20			2017/18	2018/19	2019/20		
Recurrent	900	1,300	1,326	1,536	900	900	900		
Acquisition Of Non-Financial									
Assets									
Compensation Of Employees									
Grants And Other Transfers	900	1,300	1,326	1,536	900	900	900		
Health Subsidy									
Social Benefits									
Use of Goods And Services									
Other Recurrent									
Development	11,352	11,687	12,020	12,428	11,352	11,362	11,362		
Acquisition Of Non-Financial									
Assets									
Compensation Of Employees									
Grants And Other Transfers	10,572	10,889	11,216	11,553	10,572	10,572	10,572		
Use of Goods And Services									
Other Developments	780	798	804	875	780	790	790		
Total	12,252	12,987	13,346	13,963	12,252	12,262	12,262		

SP5.2 Social Protection in Health								
Social Protection in Health	Allocation	cation Requirement			Allocation			
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20	
Recurrent	252	1,000	1,050	1,103	252	474	517	
Acquisition Of Non-Financial								
Assets								
Compensation Of Employees								
Grants And Other Transfers								
Health Subsidy	252	1,000	1,050	1,103	252	474	517	
Social Benefits								
Use of Goods And Services								
Other Recurrent								
Development	-	-	-	-	-	-	-	
Acquisition Of Non-Financial								
Assets								
Compensation Of Employees								
Grants And Other Transfers								
Use of Goods And Services								
Other Developments								
Total	252	1,000	1,050	1,103	252	474	517	
	SP5.3	8 Health Stai	ndards and F	Regulations				
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Health Standards and	Allocation		Requirement	t		Allocation		
Regulations								
Economic classification	2016/17	2017/18	2018/19	2019/20	2017/18	2018/19	2019/20	
Recurrent	579	759	853	984	593	606	621	
Acquisition Of Non-Financial								
Assets								
Compensation Of Employees	188	252	338	453	194	200	206	
Grants And Other Transfers	376	379	386	400	384	391	399	
Health Subsidy								
Social Benefits								
Use of Goods And Services	15	128	129	131	15	15	16	
Other Recurrent								
Development	-	•	•	-	-	-	-	
Acquisition Of Non-Financial								
Assets								
Compensation Of Employees								
Grants And Other Transfers								
Use of Goods And Services								
Other Developments								
Total	579	759	853	984	593	606	621	

#### Analysis of Funding for Capital projects

As shown in the table below, capital projects for the FY 2017/18 were funded at KSh 11.5billion against a requirement of KSh 16.9billion. GOK counterpart financing was KSh 1.3 billion.

Capital Projects	2017/18	2017/18		
capital i rojecto	Requirements	Allocation	GOK Counterpart	Gap
Total	17,103,774,873	11,511,000,000	1,331,000,000	5,592,774,873

#### Analysis of Funding for Capital projects By Programmes

PROGRAMME 1 PREVENTIVE,PROMOTION & R.M.N.C.A.H	2017/18 Requirements	2017/18 Allocation	GOK Counterpart	Gap
0401040 SP.1.4 Radiation Protection				-
1081104200 Construct a Radioactive Waste Management Facility (CRWFP)- Ololua	77,000,000	60,000,000		17,000,000
0401050 SP.1.5 Communicable Disease Control				-
1081100200 National Aids Council	35,500,000	35,500,000		-
1081102300 Tuberculosis Round 6	443,000,000	403,000,000	403,000,000	40,000,000
1081105200 Procurement of Anti TB Drugs Not covered under Global fund Tbprogramme	130,000,000	110,000,000	110,000,000	20,000,000
1081107500 Situation Room for real time data and information on HIV&AIDS-NACC	170,000,000	40,000,000		130,000,000

RMNCAH	2017/18 Requirements	2017/18 Allocation	GOK Counterpart	Gap
0405010 SP.5.1 Family Planning Services				-
1081105300 Procurement of Family Planning & Reproductive Health Commodities	300,500,000	72,500,000		228,500,000
0405020 SP.5.2 Maternity				-
1081104500 Free Maternity Program(Strategic Intervention)	6,500,000,000	4,298,000,000		2,202,000,000
0405030 SP.5.3 Immunization				-
1081105500 (Vaccines and Immunizations)	703,000,000	703,000,000	703,000,000	-

PROGRAMME 2 NATIONAL REFERRAL & SPECIALISED HEALTH SERVICES	2017/18 Requirements	2017/18 Allocation	GOK Counterpart	Gap
0402010 SP.2.1 National Referral Services				-
1081102800 Kenyatta National Hospital	192,000,000	50,000,000	50,000,000	142,000,000
1081104800 Modernize Wards & Staff house- Mathari Teaching & Referral Hospital	50,000,000	50,000,000		-
1081104900 Construct a Wall & Procure Equipment at National Spinal Injury Hospital	13,000,000	6,000,000		7,000,000
1081106000 Critical and Acute care	370,000,000	-		370,000,000
1081106100 Cancer Institute	270,000,000	200,000,000		70,000,000
1081106800 Construction of 300 bed private hospital-Hire of Technical Advisor	15,000,000			15,000,000
1081106900 Accommodation and Conference facility-Hire of Technical Advisor	19,000,000	-		19,000,000
1081107000 Cancer and Chronic Disease Management Centre-MTRH	270,000,000	-		270,000,000
1081107100 Children Hospital	40,000,000	-		40,000,000
1081107200 Equipping Maternity Unit (Mother and Child Unit)	30,000,000			30,000,000
1081107300 Expansion and Equipping of ICU	170,000,000	170,000,000		-
0402040 SP.2.4 Forensic and Diagnostics				-
1081103700 Clinical Waste Disposal System Project	100,000,000	15,000,000	15,000,000	85,000,000
1081104300 Government Chemist Laboratory Construction at & Nairobi (HQs)	10,000,000			10,000,000
1081104400 Managed Equipment Service-Hire of Medical Equipment for 98 Hospital	6,000,000,000	4,500,000,000		1,500,000,000
1081105100 Procurement of Equipment at the Nairobi Blood Transfusion Services	200,000,000	150,000,000		50,000,000
1081109500 Construction of a Cancer Centre at Kisii Level 5 Hospital	50,000,000	-		50,000,000

PROGRAMME 3 HEALTH RESEARCH AND DEVELOPMENTS	2017/18 Requirements	2017/18 Allocation	GOK Counterpart	Gap
0403010 SP.3.1 Capacity Building & Training				-
1081105701 Construction of Buildings- Tuition blocks at KMTC	140,000,000	50,000,000		90,000,000
1081105801 Construction and Equipping of laboratory and class rooms at KMTC	33,000,000	33,000,000		-
0403020 SP.3.2 Research & Innovations				-
1081108400 Perimeter fencing around KEMRI parcels of land (Taveta and Kirinyaga)	15,000,000	15,000,000		-

PROGRAMME 4 HEALTH POLICY, STANDARDS & REGULATIONS	2017/18 Requirements	2017/18 Allocation	GOK Counterpart	Gap
0404010 SP.4.1 Health Policy, Planning & Financing				
1081100500 Rehabilitation of Muhoroni Sub District Hospital (KIDDP)	7,274,873			7,274,873
1081102500 East Africa's Centre of Excellence for Skills & Tertiary Education	50,000,000	50,000,000	50,000,000	-
1081103600 Health Sector Programme Support III				-
1081104600 Up Grade of Health Centers in slums (Strategic Intervention)	700,000,000	500,000,000		200,000,000

# 3.4 Programmes by order of ranking

To achieve maximum outcome from the sector investments, the programmes have been ranked using the following criteria;

- 1. Preventive, Promotive and RMNCAH
- 2. National Referral and Specialized Services
- 3. Health Policy, Standards and Regulations
- 4. Health Research and Development
- 5. General Administration & Support Services

## 3.5 Criteria for programme prioritization

In ranking the Programs, Reference was made to the **Treasury Circular No 14/2016 (ZZ/MOF 81/011 TY (112)** dated **13<sup>th</sup>July 2016** that states the below mentioned Criteria to be used for prioritisation/ranking:-

- 1 Programme Performance Review findings of the on-going programmes;
- 2 Linkage of the programme with the objectives of the Medium Term Plan of Kenya Vision 2030 for the period 2013 2017;
- 3 Linkage of the programme to the Jubilee administration flagship projects/interventions;
- 4 Degree to which a programme addresses core poverty interventions;
- 5 Degree to which the program is addressing the core mandate of the Ministry, Departments and Agencies;
- 6 Expected outputs and outcomes of the program;
- 7 Linkage of a program with other programmes;
- 8 Cost effectiveness and sustainability of the programme;
- 9 Immediate response to the requirements and furtherance of the implementation of the Constitution.

### **Scoring Method**

- All the above criteria carry an equal score of 1 mark.
- A programme that meets the above 9 criteria scores 9 marks
- Degree to which the programme meets criteria is awarded 0.25, 0.5, 0.75 or 1 marks

## 3.6 Resource Allocation criteria

The sector adopted the following criteria in the allocation of resources for the financial year 2017/2018

 Table 13: Resource Allocation Criteria- Health Sector, Mombasa retreat 4-15September, 2016

S/NO	CRITERIA	CRITERIA INDICATORS	EVIDENCE
1	GOK Counterpart Financing	GOK Counterpart Financing	Contract details
2	Personnel emoluments Annual increment	<ul> <li>Salaries for MOH establishment</li> </ul>	<ul> <li>Supported by IPPD, Treasury authority to recruit</li> </ul>
3	On-going projects	<ul> <li>Status of implementation and absorption capacity of the project</li> </ul>	Implementation Status
4	Achievability/Sustain ability	<ul> <li>Project design including feasibility studies, Land availability, Environmental Impact Assessment</li> </ul>	<ul> <li>Donor agreement, PPP and MOU's</li> <li>Availability of the fiscal space</li> </ul>
	Source of funding	<ul> <li>GoK,/DONOR, PPP and GoK counterpart funding</li> </ul>	
5	Desirability of the project	<ul> <li>consistency with Jubilee transformation agenda, vision 2030,Consistency with MTP II</li> </ul>	<ul> <li>Captured in MTP and Sectoral reports</li> </ul>
		<ul> <li>Addressing core mandate of the Subsector/Ministry and poverty intervention</li> </ul>	
6	Approved by Project Committee	<ul> <li>Constitution of the Project Committee by the Subsector</li> </ul>	Minutes of approvals by the PC members
7	Project concept note	Submission	<ul> <li>Submission to The N/T Concept notes for project</li> </ul>
8	O & M (Utilities e.g. Rent and rates, electricity parking)	Lease agreement	<ul> <li>Lease agreement</li> </ul>
9	Statutory obligations and membership subscriptions	<ul> <li>Subscriptions and dues to International organisations</li> </ul>	<ul> <li>Demand notes and payment trends</li> </ul>
10	Transfers (SAGAs) Annex 5 of the guidelines	Current and Capital Grants to     Parastatals	Payment trends

# 4 CHAPTER FOUR: CROSS-SECTOR LINKAGES, EMERGING ISSUES AND CHALLENGES

The Constitution established two distinct and interdependent levels of governments consisting of the national and 47 county governments with specific functions. These two levels must conduct their relations through consultation and cooperation<sup>1</sup> in order to effectively deliver their mandates.

At the national level, the health sector interacts with other sectors of the economy that contribute to its outputs/outcomes. Identification and harmonization of intra and inter sectoral linkages, therefore is critical to ensure optimal utilization of limited resources.

## 4.1 Intra Sectoral Linkages within the Health Sector

The national health sector comprises of the Ministry, KEMRI, National Referral Hospitals (KNH and MTRH), NACC, KEMSA, KMTC and NHIF. The Ministry and its respective SAGAs collaborate in the areas of research, curative, preventive, promotive health, social protection and training of health workers. Under the devolved system of Government, the Ministry of Health has the key mandate of policy formulation and management of the five national referral health facilities, while the county government are responsible for health service delivery. Intra-sectoral collaborations between the two levels of governments are achieved through the Intergovernmental health forums.

## 4.2 Links to other sectors

Social determinants of health in a population go beyond health related interventions, and often involve other non-health related determinants like education, poverty, access to clean water, food security, infrastructural development among others. In this regard cross-sectoral relations are key in moving towards a healthy population. This section looks at ways that the health sector collaborates with other sectors of the economy.

# 4.2.1Energy, Infrastructure and ICT Sector

Expansion, modernization and operations of the health infrastructure to effectively respond to the changing health service needs are highly dependent on energy, infrastructure and ICT sectors. Structured and deliberate engagement by the health sector with these sectors will be critical to ensure accelerated attainment health sector meet its goal. Reliable infrastructure will facilitate access to health care facilities and emergency services across the country hence improving health outcomes.

As the Health Sector continues to embrace ICT as medium for improved health care delivery, internet connectivity will be a key resource for implementing e-health, telemedicine and training. Strengthening collaboration with the ICT sub sector will be prioritized to ensure sectoral standards, cost efficiency and effectiveness, and reliability of data for national planning. Specifically, the two sectors in consultation with the county governments will work together towards establishment of web portal, national e-health hubs and health facility based e-health hubs across the country.

## 4.2.2Environmental Protection, Water and Natural Resources Sector

Some conditions that affect population health are mainly propagated due to unsafe environment. Environmental pollution for example air pollution and second hand smoke directly contribute to increased risk of cancer and respiratory infections. Access to clean water is key to good health and prevention of waterborne diseases like cholera and diarrhoea which are under-5 mortality. Controlled management and extraction of natural resources ensures that the population is protected against environmental hazards, thereby contributing to healthier citizens.

The health sector will engage with these sectors in policy and regulatory dialogue to ensure safe environment, water, and sanitation facilities meet the set standards and the regulatory requirements.

## 4.2.3 Social Protection, Culture and Recreation Sector

The Health Sector will cooperate with the sub sector of labour, social security and services in the area international recruitment as well as mainstreaming occupational safety and health into management systems across the sector. Further, the sector will contribute towards review of policies and legislation on occupational safety and health.

The Health Sector is committed to promote industrial peace and harmony, and guarantee social economic rights of workers in order to boost the healthcare workers' productivity and performance.

## 4.2.4 Public Administration and International relations

The success of programmes in health sector is dependent on the funding levels and the timely disbursement. In order for the sector to achieve its goals, it will provide the necessary data and information to enable the National Treasury to provide the necessary funding in time. The Health Sector will continue to play its role in line with the national and sectoral policies.

One of the objectives of the Vision 2030 is to restructure public expenditure to be more growth and pro-poor oriented and this will benefit the sector significantly. The need to invest in human capital will also be emphasized. Resource allocation will be directed towards promotive and preventive aspects of healthcare while giving adequate attention to curative care.

National disasters like droughts and floods, frequent road traffic accidents, fires and acts of terrorism take heavy toll on the performance of the sector especially referral hospitals. The sector will commit funds for disaster preparedness, response and recovery as well as develop guidelines for use by County governments.

The Sector will institutionalize and strengthen public private partnerships as resource mobilisation strategy for the purpose of bridging budgetary deficit in accordance to the Public Private Partnership Act (2013).

## 4.2.5Education Sector

The direct link between education and positive economic development including improved health outcomes is indisputable. The education sector programmes are geared towards improving efficiency in core service delivery of accessible, equitable and quality education and training. The sector, by ensuring the provision of an all-inclusive high level and quality education, can contribute substantially towards better health seeking behaviour as it rolls out health education and outreach programmes. The two national teaching and referral hospitals will continue collaborations with institutions of higher education to facilitating training of medical and paramedical students. The Health sector will collaborate with basic education sub-sector institutions in the provision of high health impact intervention including deworming.

## 4.2.6 Governance, Justice, Law and Order Sector

The Health Sector is guided by the relevant constitutional provisions on the right to highest quality of health care especially Chapter four, Article 43 supported by the relevant legislation and statutory regulatory mechanisms such as such Public Health Act, Research Ethics and Standards, Food and Drug Administration among others.

The Health Sector will review and finalize the Health Bill to facilitate its enactment into law. The enforcement of this law and other related legislations will require close cooperation between the Offices of the Attorney General among others.

## 4.2.7 General Economic and commercial affairs

The sector is committed to improving its specialized health care services thorough benchmarking to effectively compete globally. These services will be modelled and benchmarked around the experiences from middle income countries like India, Thailand and South Africa in order to accelerate the development of Kenya as a medical tourism destination hub for specialised health and medical services attracting local, regional and global clients. This tourisms sub-sector is anticipated to contribute significantly to economic growth.

The priority areas will include advocacy for developing Kenya as a medical tourism destination hub and defining the roles of each sector of the economy to support this process. In addition, technical input like setting quality standards in line with international best practices, and development of human resource capacity, establish the necessary infrastructure, financing mechanisms and marketing strategy through the relevant sectors will be prioritized.

# 4.2.8Agriculture, Rural and Urban Development

The Health Sector will ensure strengthening of platforms for policy dialogue on nutrition, housing, water and environment in order to improve services to Kenyans. Discussion on nutrition will emphasize on women of reproductive age and children under five (5) years of age including joint implementation of the National Nutrition Action Plan 2012-2017.

## 4.3 Emerging Issues

Emerging health issues are those that pose either a threat or relief from threat to the overall health of the population. These are the events that could have either positive or negative impact on the whole health system which include service delivery, health financing, human resources, infrastructure, leadership, health products and technology and health information system. An emerging issue can be a disease or injury that has either increased incidence or prevalence in the recent past or threatens to increase in the near future. Finally, it can be an increased visibility in a long-standing health issue that continues to obstruct the public health goal of reducing morbidity, mortality and disability. During the Financial year 2015/16 the following were some of the emerging health issues that posed a threat to the overall health system;

- *Increasing visibility* in a long-standing health issue that continues to obstruct the public health goal of reducing morbidity, mortality and disability as in the case of Multidrug resistant Tb and the rise in HIV/AIDs incidence among the youth.
- *Political unrest* and increase cross border travels has led to an increase in emerging and re-emerging Diseases (Haemorrhagic fever, airborne viral epidemics, polio)
- In order to embrace modernization, Government directive on procurement, e-medicine, epayment through ICT and to comply with and enhance co-ordination between KEMSA and counties, a lot of ground is yet to be covered in terms of training and knowledge management.
- The increasing Challenge in management and coordination of the limited supply of specialized Health care providers to cover all the counties effectively to ensure fair access to relevant health services to all.
- Restrictive human resource management and financial implication have contributed to uncoordinated Inter County transfers and movement of health care workers.
- Lack of a comprehensive legal framework and failure to adhere to set standards and regulations has contributed to counterfeit drugs entering the Kenyan market and compromising the integrity on quality of drugs dispensed.
- There is need for Trade Unions to adapt to the required constitutional changes, and enter into a recognition agreement with county government as employer of the staff they are representing.
- Harmonization of Salary and allowances for employees of National Government, Seconded Staff to the counties, former Local Authority Staff, and those employed by the respective counties for equity.
- Lack of Clear policy on management of financial implication for Health Workers being placed on internship programme.
- The Increase in Road traffic related morbidity and mortality continues to impact negatively on the economy of the country.
- Lack of clear policy guidelines on operations of national run institutions (KMTC) viz a viz the human resource management.
- Control and enforcement of health practice both conventional and traditional medicine remains weak.
- There are new projects that are very key for the sector but the funds are not available.

104

- Since the rebasing of the economy, Development Partners are exiting and the government is required to finance these specific areas. In addition government is required to contribute 20% instead of 5% hence reducing the amount of sharable allocation.
- The sector is currently installing the radiotherapy equipment that produces radioactive wastes. Therefore, there is need to complete the Radiation waste management plant.
- Strategic interventions require more financing from current allocation as the package keep increasing
- Currently, there is a challenge of new infections within the youth that requires strategic interventions
- There is inadequate allocation to the TB, HIV/AIDS, Malaria and Family planning programs
- There is the challenge of PE for Health workers interns
- Establishment of KMTCs in Counties increases the requirement for construction of more colleges
- KMTC has 329 staff seconded from counties and MoH. The institution requires financing to absolve the personnel.

## 4.4 Challenges for the Health sector

The health sector recognizes the provisions under the Constitution of Kenya 2010, among which is the right to the highest attainable standard of health. The health sector is also aware that the devolution of governance requires properly designed systems of fiscal management; however currently the system is characterised by the following challenges;

### 1. Service Delivery

Trends in Health Outcomes that undermine the health system response include communicable diseases accounts for the highest proportion of disease burden in the sector. Despite the significant decrease on HIV/AIDS prevalence rate, the co-infection of HIV/AIDS and TB coupled with the emergence of drug resistant strains of TB pose a serious problem to the sector. Despite great strides in tuberculosis control, it is estimated that 19% still remain undetected. Additionally, funding of HIV/AIDS programmes still remain donor dependent at 80% which still poses a challenge due to the rebasing of the county's economy.

Malaria persistently remains serious health problem with a prevalence rate of 8%. In order of ranking HIV/AIDS, Perinatal conditions and malaria accounts for 24.2%, 10.7% and 7.2% causes of disabilities respectively. This pattern is synonymous with the leading causes of death where HIV/AIDS lead the pack with 29.3%; Perinatal conditions 9.0%, Lower respiratory diseases 8.1%, Tuberculosis 6.3% and Malaria 5.8%.

Non-communicable diseases (NCDs) also persist in exerting pressure to the health system, hypertension, heart disease and diabetes are major health problems. Cancer alone is estimated to cause 21,000 deaths annually. Injuries from road traffic accidents contribute approximately 50% of bed occupancy in hospitals. The sector commissioned a survey to determine the levels of NCDs in the population and the results show huge disease burden attributed to NCDs.

Childbirth related conditions continue to pose significant challenges, especially inadequacy of emergency services for delivery, under-utilization of existing antenatal services and inadequate skills and competences of health workers in this area, a situation which leads to new-borns (<28 days) constituting 63% of all infant deaths and Maternal mortality Ratio of 488/100,000.

Over 10 million Kenyans suffer from chronic food insecurity and poor nutrition and between one and 2 million require food assistance each year. Nearly 30 percent of Kenya's children are undernourished, and micronutrient deficiencies are widespread. (KDHS (2014) points at the growing prevalence of an overweight and obese population in Kenya. The behavioural and metabolic risk factors include; overweight 18.4 per cent, obesity 4.2 per cent and, physical inactivity at 15.4 per cent nationally, among others.

Access to ARVs for those who require them is still a challenge, currently 947,000 PLHIVs have been enrolled on ART against a projected population of 1.6 million Kenyans living with HIV. Adherence to ART treatment is still a challenge.

The country also faced challenges of increase in number of unvaccinated children especially in underserved populations - urban informal settlements, nomadic and border populations, security challenged areas. Further, there has been vaccine uptake hesitancy due to a wide range of reasons e.g. adverse publicity & religious reasons, despite high levels of awareness of its benefits.

### 2. Health products and technologies

Investments under this orientation are geared towards ensuring that effective, safe, and affordable health products and technologies that are available and rationally used at all times, while moving towards maintaining a strategic national health products and technologies (HPT)

There is an inadequate budgetary provision for the procurement and distribution of strategic commodities of public health importance from the exchequer, of which cause lack of financial capacity to operationalize the proposed new structures at the National and County levels.

Blood products are part of the strategic commodities in the sector however there still exists persistent shortage countrywide. Currently the institutions mandated with this function have only been able to meet 48% of the demand. This is due to inadequate capacity in human resource, appropriate specialised infrastructure and storage equipment including transport facilities.

### Finance

Weaknesses in resource allocation and use: These includes, weak linkages between policy making, planning and budgeting processes, little relationship between budget as formulated and budget executed, weak accounting systems, underutilization of external aid, inadequate reporting of financial performance evidence based planning.

High out of pocket in Kenya continues to be major issue in Kenya constituting about 32 per cent of total health expenditure (when all sources are considered: government, private and development partners). As a result, close to 6.2 per cent of Kenyans spend over 40 per cent of

their non-food expenditure on health (catastrophic health expenditure) – hence pushing close to 2.6 million poor people below the poverty line every year. This situation is partly contributed by low government expenditure in health as public health services remain the main source of outpatient and inpatient care for two thirds of the population. At present, total government health expenditure as a proportion of the total budget (both national and county budget) is about 6.8 per cent, falling much below the 15 per cent agreed by African Government in Abuja in 2003.

Other issues of related to health financing that affect the sector related to efficiencies in resources allocation and use. Over time and currently (both at national and counties) public spending has been skewed towards high end curative services which is both inefficient and inequitable. Furthermore, personnel costs account for 70-80 per cent of total recurrent budget for health both national and county levels.

Finally, the rebasing of the country's economy to lower middle income country has necessitated some development partners to drastically reduce their support as per international benchmarks related to such support. The country is now expected to contribute above 20 per cent for basic commodities such as vaccines, Malaria, TB, Family Planning and ARVs instead of a maximum of 5 per cent previously.

Due to rebasing of the country's economy to lower middle income, donor support has drastically reduced hence need for government to increase domestic health care financing.

To mitigate the challenges of service delivery brought about due to rebasing of the economy, the Government needs to increase funding significantly to the sector in order to safeguard the gains made so far. The Government needs to explore innovative financing of programs in the Sector such as Private Public Partnerships (PPPs), and ensure efficiency in the utilization of allocated funds by all sector players.

### Health Work force

The sector still faces challenges of skewed distribution of skilled health workers with some areas of the country facing significant gaps while others have optimum/surplus numbers. However, since service delivery has now been devolved to the county governments, determination and fixing of the disparity to facilitate achievement of set priorities is key priority to the counties.

Other challenges faced in the sector include:

- Knowledge gap amongst health workers, ageing and unequal distribution of health work force in different regions of the country
- Uneven remuneration and disparities in the terms of service among the same cadres of staff in the public sector leading to low motivation and performance levels. The situation is exacerbated by lack of harmonization of salary of former local authority staff, seconded staff to counties and those who were hired by respective counties

- The inability of the Ministry to absorb 50% of KNBTS health workers who were employed by NGO's into public service to provide blood transfusion services due to inadequate funding.
- The Management of Pension which is still a national function and transitioning to the respective County's pensions. This in turn affects the transfer of services between the two levels of government and inter counties
- Provision of adequate training funds to develop human resources in key health specialities to meet the health sector demands in the country
- Delays in provision of the necessary approvals by the National Treasury in confirmation of fund to enable recruit of key staff in several sector institutions

### **3.** Health Infrastructure

There is inadequate infrastructure and skewed distribution of available infrastructure within the sector institutions and the country with a strong bias towards the urban areas. In addition, timely rehabilitation and supportive maintenance still remains a key challenge. There also exists obsolete health equipment that requires replacement with modern ones. Provision of modern and operational health infrastructure together with adequate and appropriate staffing will aid in the proper and timely diagnosis thereby bringing down the disease burden.

#### 4. Leadership and governance

The sector lacks the necessary legal framework to support the constitutional right to health and especially on provision of emergencies services. There is also a lacuna in the institutional roles and accountability between the two levels of government on dealing with emergency care functions. There is need to strengthen leadership and governance structures in the health sector to meet the ever emerging requirements brought about by devolution.

### 5. Health research and development

Funding for health research remains donor-driven, fragmented and uncoordinated. Currently, research is conducted, managed, and financed by a diverse number of organizations. In addition, research agenda priority setting at both the national and international level is not based on evidence based requirements. There has limited accountability and impact analysis of the research on the critical health needs. This has led to low levels of impact on investment in research productivity and overall improvement of health standards and evidence based decision and policy making.

### 6. Health Management Information System

Disparate reporting systems (HRIS, LMIS, DHIS, EMRS etc.), underfunding of the infrastructural system together with inadequate capacity in analysis is a major challenge. This has led to inadequate use of available data to inform policy planning both at the national and county level. In addition, reporting from the private healthcare providers is also weak. Innovations in e-health have remained at pilot level with none going to scale due to lack of funding.

Establishment of **e-Health hubs** is one of the flagship projects in the MTPII yet this project has never been funded yet it holds huge potential in improving efficiencies and access to healthcare delivery in Kenya.

## **5 CHAPTER FIVE: CONCLUSION**

The health sector has made notable improvements in a number of the health indicators in the last ten years. This has resulted from the implementation of legal and policy reforms, institutional reforms as well an increase in investments by both Government and other stakeholders. However, these improvements still fall below the Millennium Development Goals targets of 2015. And in order to sustain these improvements and meet the targets presented through the Sustainable Development Goals, the sector reforms and investments have to be fast tracked and enhanced in order to meet the country's overall health goals as enshrined in the Kenya Vision 2030, the Constitution of Kenya, 2010 and the Kenya Health Policy, 2014-2030.

The foregoing notwithstanding, the increasing population growth places a lot of pressure on demand for health services and the health sector will need to expand its capacity to provide quality services in an accessible and equitable manner. The NCDs are also increasingly becoming a major burden to the country within an environment when communicable diseases are still a major challenge. There is therefore need to balance allocation of resources between competing needs of ensuring a conducive policy and regulatory environment and at the same time address the double burden of communicable and non-communicable diseases and to some extent, injuries. In particular, the increase in cancer cases has placed an additional burden to the healthcare system while the capacity for promotion, prevention and treatment is still weak.Other areas of concern for the sector includes increasing funding for the sector in a sustainable manner, protecting the population against catastrophic health expenditures, implementing mechanisms to retain health workforce, improving health infrastructure as well as governance and leadership.

The priorities outlined in this sector report demonstrate the Ministry's commitment in providing the necessary leadership to meet the stated goals. The Ministry will during the MTEF period 2017/18-2019/20 continue to prioritize programs and projects that aimed at promoting health promotion and prevention; addressing the health needs of children, mothers and adolescents; improving the health infrastructure; enhancing social health protection and achievement of universal health coverage and the strengthening of adherence to normal and standards as well as health regulation. In addition the Ministry will continue to build capacity at both the national and the counties as per the requirements of the constitution.

## **6** CHAPTER SIX: RECOMMENDATIONS

Arising from the foregoing, the following recommendations can be made:

- i). There is need to continue channelling more resources to communicable diseases as they still accounts for the highest proportion of the disease burden in the sector. These will include malaria, respiratory related diseases and TB, HIV/AIDS and diarrhoea as well as immunizable conditions.
- ii). Strengthen the coordination and partnerships for maternal, child, neonatal and adolescent related interventions, especially between the national and county levels as well as with other partners in order to achieve efficiency and effectiveness in the use of resources. This should include interventions related to reproductive and child health programmes, nutrition, immunization and competences of health workers in these areas. The issue of adequate availability of blood and blood products need to be given attention so as to complement the efforts being taken on maternal and child health.
- iii). The country needs to strengthen health systems for the control and management of noncommunicable diseases (NCDs) and injuries by giving more focus to health prevention and promotion related interventions so as to reduce the cost of care for these conditions and ensure sustainability. In particular, special attention should be given to the preventive, promotive and treatment of cancer.
- iv). The Sector should address establishment of e-Health hubs, a flagship projects in the MTPII which has never been funded, yet it holds huge potential in spurring growth in the sector by enhancing efficiencies, information exchange and access to healthcare delivery in Kenya
- v). The sector should continue exploring and identifying innovative ways of increasing health infrastructure and equipment for health facilities to ensure that there is equity in access to services, especially to areas that were hitherto not well served.
- vi). The Government should scale up the financing of the sector to meet local and global benchmarks and commitments, including the use of innovative financing mechanisms. These efforts will ensure that out of pocket expenditure is reduced and households that face catastrophic health expenditure are protected.
- vii). The sector should continue to strengthen the innovative mechanisms for financing of health services to ensure efficient use of resources and more value for money.
- viii). The sector still should continue with measures that are addressing challenges of skewed distribution of skilled health workers across counties through appropriate human resources policies and strategies at both national and county levels, including issues related to promoting industrial harmony
- ix). The sector needs to strengthen regulation to ensure compliance to set standards in the procurement, delivery systems as well as the enforcement of health practice for both traditional and conventional medicine.
- x). There should be more focus on measures to control standards and regulate the sector players and their practices.
- xi). The need to address the issue of high pending bills should also be given focus by ensuring timely allocations and strict adherence to procurement rules.

111

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# ANNEX II: PROJECT CONCEPT NOTE MOH

#### Project 1

1. Project name: Scaling up Nutrition (Food fortification, Management of acute malnutrition, Healthy diets and lifestyle)

- 2. Project geographic location: Nationwide
- Project Type/Category: Mega
- 4. Implementing organization (s): Ministry of Health-Nutrition and dietetics unit
- 5. Counties covered: National

6. Project Purpose:

Malnutrition and over nutrition remains a public health problem in Kenya with devastating effects on development, health, productivity and education. In addition, the country is facing increasing emergence of diet related diseases such as diabetes, heart disease and cancers. These are mainly caused by change in diet and lifestyle such as excessive intake of highly refined food, fat, sugar and salt with limited physical inactivity. Vitamin A deficiency affects about 80% of the children below 5 years; this means that they have a lower immunity, increased susceptibility to infections and also complicates disease outcomes. Iron deficiency affects 43% of the Kenyan Children below 5 years, 70% of pregnant women and 43% of women of reproductive age. Currently over 2 million children are malnourished. In 2012, Kenya signed up to the global Sun movement which is geared towards reducing malnutrition by 2025 (Stunting, wasting underweight and micronutrient deficiencies- Vitamin A, Iron, and Iodine. Food Fortification, Management of acute malnutrition and promotion of appropriate feeding practices under healthy lifestyle and diets are some of the evidence based strategies to address malnutrition and micronutrient deficiencies". They are geared towards saving lives, reducing morbidity associated with malnutrition, enhancing nutrition status of the population, thereby contributing to the realization of Vision 2030, Jubilee Manifesto, MTP11, SDGs.

#### 7. Brief description of the project:

Food fortification and management of acute malnutrition is one of the high impact nutrition interventions. Food fortification was legislated in the country in 2012 (2012 Legislation of mandatory fortification for staple foods, what and oil). In the past, the programs have supported by partners i.e. Global Alliance for Improved Nutrition (GAIN), Kenya National Food Fortification alliance, UNICEF and WFP. However with reduced donor funding the current coverage and implementation is hampered. For instance, GAIN funding ended in September 2015.

The key activities will be Capacity building for the enforcing agencies on food fortification (PHO, NPHL, KEBS), Monitoring of fortified foods (industry, market, and ports of entry), Scaling up food fortification to small scale millers, National household coverage survey of fortified foods, social marketing and communication campaigns conducted, procurement of commodities for management of acute malnutrition, nutrition surveillance. The projects targets two million stunted children, 330,000 acutely malnourished children, 46 industries (oil and edible fats, four, millers (wheat and Maize) and salt).

Key risks include: lack of prioritization and hence limited funding by the government-leading to inadequate access to nutrition's foods. To enhance sustainability, the nutrition unit will incorporate capacity building of the private sector essentially the small scale millers on large scale fortification and the community on home fortification.

8.	Project stage (s	ee Annex 1 above): Ongo	ing project. (Managemer	t = 32%, Fortification=2	0% compliance, Lifest	yle and diets=0%).
9.	Estimated proje	ect duration (months): 60	Months			
10.	Estimated project cost.:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
	8 billion	• KSh 744M	• KSh 860M	• Kshs860m	Kshs960m	Kshs700m

11. Outline economic and social benefits:

Good nutrition is the basis for economic, social and human development. Nutrition contributes to the productivity, economic development, and poverty reduction by improving physical works capacity, cognitive development, school performance, and health by reducing disease and mortality. Based on the 2015 preliminary results by world bank scaling up Nutrition in Kenya: how much will it cost? And nutrition profiles.

12. Outline Sources of Financing: GOK

1 Droigot normal <b>F</b> r	wincom antal Ua	alth Comisso			
1. Project name: <i>En</i>	vironmeniai <i>не</i>	aun Services			
2. Project geographic	c location: Nation	nwide			
3. Project Type/Cate	gory (see Para 6	above): <i>Medium</i>	ı		
4. Implementing orga	anization (s): Mi	nistry of Health			
5. Counties covered:	1 (:) 47				
6. Project Purpose (C	Context and need	for the Project):	Provision of Wat	er and Sanitation	:
7. Brief description of <i>in the counties in</i>		•	undertaking prov giene to the citizen	•	d sanitation activit
8. Project stage (see )					
	Annex 1 above):	0%			
<ol> <li>Project stage (see 2</li> <li>Estimated project 4</li> <li>Estimated project 4</li> </ol>	Annex 1 above): duration (months	0%	FY2017/18	FY2018/19	2019/20
<ol> <li>Project stage (see 2</li> <li>Estimated project of</li> </ol>	Annex 1 above): duration (months	0% s) 60months			2019/20 KSh 95,000,00
<ol> <li>Project stage (see 2</li> <li>Estimated project cost:Kshs644,375</li> </ol>	Annex 1 above): duration (months FY2015/16 KSh 128,875,000	0% 5) 60months FY2016/17 KSh 95,000,000	FY2017/18 KSh 230,000,000	FY2018/19 KSh	

Project 3	

•J						
1.	Project name: Food	and Nutrition Si	upport for Vulne	rable Population	s Affected by HI	V
2.	Project geographic location: Nation Wide					
3.	Project Type/Category (see Para 6 above): <i>Medium</i>					
4.	Implementing organization (s): <i>Ministry of Health</i>					
5.	Counties covered: 1 (	(:) 47				
6.	Project Purpose (Con population	ntext and need fo	r the Project): $\mu$	provision of food	supplement to the	he HIV/Aids infected
7.	Brief description of t the HIV infected pop		•		• •	ood program to assist nunities.
8.	Project stage (see An	nex 1 above):55%	0			
9.	Estimated project dur	cation (months) 48	8 months			
10.	Estimated project cost:Kshs1,621,500	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
	050.1151151,021,500	KSh	KSh	KSh	KSh	
			117			

,000	324,300,000	324,300,000	324,300,000	432,400,000				
11. Outline economic and	11. Outline economic and social benefits:							
12. Outline sources of fir	nancing: WFP							

Proje							
1.	Project name: East Africa Public Health Laboratory Networking Project (EAPHLN)						
2.	Project geographic locat	ion: Busia, Machako	os,Wajir and Kilifi cou	inties			
3.	Project Type/Category (see Para 6 above): Large						
4.	Implementing organization (s): Ministry of Health						
5.	Counties covered: 4 - Bus	ia, Machakos,Wajir	and Kilifi counties				
6.	Project Purpose (Context through control, diagnosis		• • •			and referral capaci	
7.	Brief description of the p labs in Busia, Machakos, N		mary): To modernize	and expand the diagn	ostic capacity of the N	National Public Heal	
8.	Project stage (see Annex 2	1 above):					
9.	Estimated project duratio	n (months) 60 mont	hs				
10	. Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20	
	DONOR	1,743,000,000	Kshs734,965,000	Kshs734,965,000	Kshs734,965,000	Kshs734,965,000	
(shs3,4	86,000,000						
11.	. Outline economic and soc	ial benefits: Improvi	ing diagnostic capacity	y of the Labs			
12.	. Outline sources of financi	ng:					

Proj	ect 5
1.	Project name: Radiation Waste Processing facility
2.	Project geographic location: Ngong
3.	Project Type/Category (see Para 6 above): <i>large</i>
4.	Implementing organization (s): <i>Ministry of Health</i>
5.	Counties covered: 1 (:) <i>Kajiado</i>
6.	Project Purpose (Context and need for the Project): Use of radioactive materials (in medicine, agriculture, industry, research, water resources management, and many other socio-economic sectors) ultimately generates radioactive waste which may contaminate the environment and affect the health and safety of the people and society if not safely and securely managed. The radioactive waste generated in Kenya and disused radioactive sources are usually stored at the generator's site, often without the requisite safety and security requirements commensurate with the level of safety and nuclear security risks.

The CRWPF will guarantee safe management, temporary storage and physical security of radioactive waste generated within the Country, disused radioactive sources, as well as illicitly trafficked radioactive and nuclear

materials safeguarding the safety of the environment against radiation contaminants. The Facility will also ensure that radioactive waste, disused radioactive sources and intercepted radioactive and nuclear materials are not accessible to terrorists or other malicious actors while in temporary storage. CRWPF is also a prerequisite for advanced nuclear technological transfer to a member state of the International Atomic Energy Agency (Kenya is a member since 1965) that wishes to embark on a nuclear power programme for peaceful uses such as electricity generation.Lack of radiation waste management facility

7. Brief description of the project (Project summary): Construction of a radiation waste management facility that is aimed at reducing radiation and radioactive substance away from the environment and people. In 2006, the Ministry of Health (Radiation Protection Board) engaged with the National Museums of Kenya (Institute of Primate Research - IPR) and an MoU was done for IPR to provide land (about 12 acres) in Oloolua forest, while the Ministry would construct the CRWPF. Once constructed, the MoU further provides for the management of the facility by an expert team drawn from IPR (as users of radioisotopes), the Materials Branch Department of the Ministry of Public Works (who currently run a small radioactive waste facility) and the Ministry of Health through the Radiation Protection Board – as the regulator. The development of the CRWPF was to be constructed in three (3) integrated Phases. Phase I: Interim underground storage bunker with associated health physics laboratory and waste processing facility. Phase II:Environmental radiation and nuclear forensic laboratories, and offices. Phase III: Near Surface Repository away from the CRWPF site where processed and packaged radioactive/nuclear waste would be stored for a long time.

8. Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
747,000,000	KSh43,000,000	KSh 60,000,000	KSh 77,000,000	KSh 100,000,000	KSh 100,000,000

Outline economic and social benefits: safeguarding public health and safety and protecting the environment from the harmful effects of ionizing radiation resulting from disused radioactive sources, radioactive waste, and illicitly trafficked radioactive and nuclear materials by ensuring safe radioactive waste management.
 Outline sources of financing: *GOK*

## Project 6

Proj	ect 6
1.	Project name: HIV/AIDS Round 7
2.	Project geographic location: Nation Wide
3.	Project Type/Category (see Para 6 above): <i>Medium</i>
4.	Implementing organization (s): <i>Ministry of Health</i>
5.	Counties covered: 1 (:) 47
6.	Project Purpose (Context and need for the Project): The intervention aims at the expansion of access to ARV and priority prevention activities to help in mitigation of the infection.
7.	Brief description of the project (Project summary): Kenya has the 4th largest HIV disease burden globally The HIV epidemic is distributed among the general population (6% prevalence), 1.6 million People Living with HIV (PLWHIV) with concentrations among specific key populations and in certain geographical areas. In addition, Isoniazid preventive therapy (IPT) provision to people living with HIV is still limited. The main key populations identified include prisoners, urban slum dwellers, diabetics, health care workers, uniformed service personnel, nomadic, internally displaced people (IDPs) and migrants, refugees, contacts of TB patients, and people living with HIV. The intervention therefore includes addressing the expansion of access to ARV and priority prevention activities to help in mitigation of the infection

8. Project stage (see Annex 1 above):50%

9.	Estimated project duration (months) 48 months						
13.	Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20	
	Kshs4,503,676,9 65	KSh	KSh 1,501,225,655	KSh 1,501,225,655	KSh 1,501,225,655	KSh 1,501,225,655	
14.	14. Outline economic and social benefits: freeing people from the disease burden to allow them engage in economic activities.						
15.	Outline sources of	financing: Global Fur	ıd				

1.	Project name: Tubercu	losis Round 6					
2.	Project geographic location: Nation Wide						
3.	Project Type/Category (	see Para 6 above): M	ledium				
4.	Implementing organization (s): Ministry of Health						
5.	Counties covered: 1 (:) 4	17					
6.	Project Purpose (Context and need for the Project: The intervention targets TB care and prevention by enabling the provision of health commodities in order to alleviate or mitigate tuberculosis case in the country.						
7.	283/100,000 (relativ incidence, as well a The intervention the order to alleviate or	vely flat trend aft s TB/HIV incid erefore target TI mitigate tubercu	er 2000) and estinence indicate a sl care and preven	mated incidence of low decline from the ntion by enabling t	268/100,000 in 2 he peak of 2005	timated prevalence of 2013. The trends in TB but still notably high. health commodities in	
8.	Project stage (see Annex	1 above):32%					
9.	Estimated project duration	on (months) 48 mon	ths				
1.	Estimated project cost:Kshs6,063,000,00	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20	
	0	KSh 1,078,647,667	KSh 1,008,396,474	KSh 781,607,541	KSh 1,048,696,474	KSh 605,396,474	
	disease burden to all	low them engage	e in economic acti		erculosis hence fr	reeing people from the	
11.	Outline sources of finance	cing: Global Funds					

<ol> <li>Project name: Malaria Round 10</li> <li>Project geographic location: Nation Wide</li> <li>Project Type/Category (see Para 6 above): Medium</li> <li>Implementing organization (s): Ministry of Health</li> <li>Counties covered: 1 (:) 47</li> <li>Project Purpose (Context and need for the Project): mitigation of malaria infection by provision of health commodities.</li> </ol>	Proj	ect 8
<ol> <li>Project Type/Category (see Para 6 above): <i>Medium</i></li> <li>Implementing organization (s): <i>Ministry of Health</i></li> <li>Counties covered: 1 (:) 47</li> <li>Project Purpose (Context and need for the Project): mitigation of malaria infection by provision of health commodities.</li> </ol>	1.	Project name: Malaria Round 10
<ul> <li>4. Implementing organization (s): <i>Ministry of Health</i></li> <li>5. Counties covered: 1 (:) 47</li> <li>6. Project Purpose (Context and need for the Project): mitigation of malaria infection by provision of health commodities.</li> </ul>	2.	Project geographic location: Nation Wide
<ol> <li>Counties covered: 1 (:) 47</li> <li>Project Purpose (Context and need for the Project): mitigation of malaria infection by provision of health commodities.</li> </ol>	3.	Project Type/Category (see Para 6 above): Medium
6. Project Purpose (Context and need for the Project): mitigation of malaria infection by provision of health commodities.	4.	Implementing organization (s): <i>Ministry of Health</i>
	5.	Counties covered: 1 (:) 47
	6.	
The main goal is to reduce the morbidity and mortality attributable to malaria in various epidemiological zones		The main goal is to reduce the morbidity and mortality attributable to malaria in various epidemiological zones

#### by two third of the 2007-2008 levels. Malaria.

7. Brief description of the project (Project summary): Malaria remains a significant public health problem in Kenya. More than 70% of the population lives in malaria risk areas. The most vulnerable to the disease are children and pregnant women. Tremendous efforts have been made to combat malaria with prevention and treatment interventions such as mass and routine distribution of long lasting insecticide treated nets (LLINs), intermittent preventive treatment for malaria during pregnancy, and parasitological diagnosis and management of malaria cases together with distribution of arthemether – combination therapy (ACT) doses. This intervention is to help in facilitating the availability of the medical commodities for mitigation of the disease.

#### 8. Project stage (see Annex 1 above):50%

9.	Estimated project duration	on (months) 48 month	25				
16.	Estimated project cost:Kshs6,235,942,98	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20	
	3	KSh 1,078,647,661	KSh 1,078,647,661	KSh 1,078,647,661	KSh 1,078,647,661	KSh 1,078,647,661	
17.	17. Outline economic and social benefits: prevention and control malaria hence health citizen that can engage in the						

17. Outline economic and social benefits: prevention and control malaria hence health citizen that can engage in the economic activities.

18. Outline sources of financing: Global Funds

1.	Project name: Procure	ment of anti TB dru	gs not covered under	global fund TB progr	ram		
2.	Project geographic location: Nation Wide						
3.	Project Type/Category (	see Para 6 above): M	edium				
4.	Implementing organization (s): <i>Ministry of Health</i>						
5.	Counties covered: 1 (:) 4						
6.	Project Purpose (Contex	t and need for the Pro	oject): Tuberculosis A	Mitigation.			
8.	•	is part of the effort commodities that are	aimed at mitigating	TB infection by prov	ision of health comm	rden countries of the odities and sustaining the	
0.							
9.	Estimated project duration	on (months) 60month	ıs				
	Estimated project	on (months) <i>60month</i> FY2015/16	es FY2016/17	FY2017/18	FY2018/19	2019/20	
9.				FY2017/18 KSh 130,000,000	FY2018/19 KSh 160,000,000	2019/20 KSh 200,000,000	
9.	Estimated project cost:Kshs500,000,000	FY2015/16 KSh 120,000,000	FY2016/17 KSh 110,000,000	KSh 130,000,000			

Project	10					
1.	Project name: Wajir I	District Hospital				
2.	Project geographic loca	ation: WAJIR				
3.	Project Type/Category (see Para 6 above): Medium					
4.	Implementing organization (s): <i>Ministry of Health</i>					
5.	Counties covered: 1 (:) <i>Wajir</i> Project Purpose (Context and need for the Project): <i>Modernization and Expansion Wajir Hospital</i>					
6.						
7.	Brief description of region construction East Africa. The Kitchen/Laundry/E	n and equipping the construction world	he hospital was co ks involve: outpa	onceived supporte	d by Arab Bank fo	or Development of
8.	Project stage (see Anne	ex 1 above): <b>0%</b>				
9.	Estimated project dura	tion (months) 36mont	hs			
10.	Estimated project cost:Kshs800,000,00	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
	0	Kshs250,000,000	Kshs250,000,000	Kshs250,000,000	KShs250,000,000	
11.	Outline economic and	social benefits: Better	Healthcare to the Pub	lic	-	
12.	Outline sources of fina	ncing: BADEA				

Proj	ect 11						
1.	Project name: Moi Teachin	ng and Referral H	Iospital, Academic Mo	del Providing Access			
2.	Project geographic location:	: Eldoret					
3.	Project Type/Category (see Para 6 above): Medium						
4.	Implementing organization (s): Ministry of Health						
5.	Counties covered: 1 (:) Elde	oret					
6.	Project Purpose (Context an the satellite clinic in North			ealthcare Commoditie	s for the HIV infected	patients at MTRH and	
7.	Brief description of the pro intervention programs inclu-	, , ,	10	0 0		viral therapy and other	
8.	Project stage (see Annex 1 a	above): <b>0%</b>					
9.	Estimated project duration (	months) 36month	S				
10.	Estimated project cost:Kshs1,092,065,688	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20	
			Kshs364,021,896	Kshs364,021,896	Kshs364,021,896	Kshs364,021,896	
11.	Outline economic and socia	l benefits: Better I	Healthcare to the Public	2			
12.	Outline sources of financing	g: USIAD					

1.	Project name: Modernization of Wards and Staff Houses Mathari Hospital
2.	Project geographic location: Nairobi
3.	Project Type/Category (see Para 6 above): Medium
4.	Implementing organization (s): <i>Ministry of Health</i>
5.	Counties covered: 1 (:) Nairobi
5. 6. 7.	<b>Project Purpose (Context and need for the Project):</b> The purpose of the project is to modernize the MNTRH through renovations and improvement of the existing infrastructure. MNTRH was established in 1904 as a smallpox isolation Centre which later became a lunatic's asylum in 1910, and was subsequently renamed Mathari Hospital in 1964. Since then it has grown to the level of a National Teaching and Referral hospital and is mandated to provide specialized psychiatric services to the mentally ill. The current use of the facility in the provision of mental health services was not part of its original purpose as is evident in the myriad of problems that the hospital is currently facing. The structures are not in conformity with the current mental health treatment approaches. Most of the buildings are old and dilapidated. The wards are still prison-like dormitorieswith no provision for social amenities and give a desolate atmosphere defeating the mandate of the hospital. According to the Ministry of Public Works building regulations, any building that is over 100 years old is unfit for human habitation and should be demolished. Maintenance of these buildings has been both costly and uneconomical. The hospital's bed capacity is 700. Over the past years, the number of inpatients handled on daily bases has increased to a tune of 820 patients. Due to introduction of new services, the number of outpatients has also increased to about 1,000 patients daily. Considering the above scenario, it can be observed that the hospital has been expanding in capacity while the infrastructure has remained the same and in a very dilapidated state. There is therefore need for renovation and expansion of the existing infrastructure.
	The hospital experiences inadequate funding from the government. There is inadequate revenue collection due

non-payment of cost sharing fee by patients abandoned, mentally ill offenders and lack of automation. This is because most of the patients are unproductive and dependant on their relatives and most of them remain in the hospital for long and thus their relatives grow weary or just exhaust their resources with time leading to neglect and abandonment of the patients. The hospital ends up waiving hospital bills (high waiver rates) for these patients and also repatriation to their homes.

The hospital admits law offenders with mental illness in Maximum Security Unit. This category of patients comprises of a third (1/3) of the total inpatients approximately 273. These patients are exempted from paying any hospital bill. Therefore their upkeep and maintenance is the responsibility of the hospital.

MNTRH has a vast compound, neighbouring high security threat slum areaswhich are notorious in criminal activities and this poses a major security threat to the hospital. It also experiences an acute shortage of security officers and no entire fencing of the compound to secure and protect the hospital. In addition to this, the methadone clients are a threat to security through vandalism of hospital and individuals property.

In the recent years the demand for training has exceeded the available training facilities. The number of Health Professionals being trained in the institution has been on the increase than the hospital can handle due to lack of training facilities. The hospital requires adequate training facilities and materials.

There is no automation of service delivery and there lacks ICT equipment. The hospital has no internet connectivity. The water and sewerage system is old with frequent blockages.

1.	Project stage (see Annex 1 al	bove):32%				
2.	Estimated project duration (r	months) 48 months				
1.	Estimated project cost: Kshs120,000,000	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
		Kshs30,000,000	Kshs30,000,000	Kshs35,000,000	Kshs50,000,000	Kshs5,000,000
2.	Outline economic and social b	enefits: better servi	ce delivery			
3	Outline sources of financing:	GOK				

Proj	ect 13
1.	Project name: Cancer Institute
2.	Project geographic location: Nation Wide
3.	Project Type/Category (see Para 6 above): <i>Medium</i>
4.	Implementing organization (s): Ministry of Health
5.	Counties covered: 1 (:) 47
6.	Project Purpose (Context and need for the Project): <i>Establishment of 47 cancer screening centers</i> . The intervention will also serve as a common basket through which the required investments for the war on cancer can be channelled for efficient use. The ultimate goal of the program is to promote equitable and affordable access to evidence-based cancer prevention and control services for all Kenyans.
7	Brief description of the project (Project summary). Cancer is one of the leading causes of death worldwide

7. Brief description of the project (Project summary): Cancer is one of the leading causes of death worldwide accounting for 13% of all global mortality. In Kenya, it is estimated to be the second leading cause of NCD related deaths after cardiovascular diseases and accounting for 7% of overall national mortality. Existing evidence shows that the annual incidence of cancer is close to 37,000 new cases with an annual mortality of over 28,000. There is also evidence that between 7000 to 10000 Kenyans seek specialized medical care abroad with a large proportion being specialized cancer treatment. This translates to approximately 7-10 billion worth of health care services imported annually. In response to this growing challenge, the government has made tremendous progress in developing national policies, strategies and legislation to address cancer control. The enactment of the Cancer Control Act 2012 signified government commitment to addressing cancer while the Kenya Health Policy 2014-2030, Kenya National Strategy for Prevention of NCDs 2015-2020 and the National Cancer Control strategy 2011-2016 have prioritized cancer control interventions. In order to put in place proper mechanisms to maximize coordination and minimize duplication in cancer prevention and control, MOH proposes the formation of a national cancer prevention program. The intervention is therefore to Purchase Cancer screening machines and establishment of screening centers in the 47 counties to help in containing and reducing cancer cases in the country

8. Project stage (see Annex 1 above):0%

9. Estimated project duration (months) 60 months

1.	Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
	Kshs870,000,000		Kshs200,000,000	Kshs200,000,000	Kshs270,000,000	Kshs200,000,000

10. Outline economic and social benefits:The program will bring together relevant personnel, information and infrastructure that are necessary for a coordinated approach to cancer prevention and control. It will also serve as a common basket through which the required investments for the war on cancer can be channelled for efficient use. The ultimate goal of the program is to promote equitable and affordable access to evidence-based cancer prevention and control services for all Kenyans

11. Outline sources of financing: GOK

1.	Project name: Rehabilitation of hospitals (KIDDP-Italy)							
2.	Project geographic	location: Ngong (Kaj	iado County) Likoni (I	Mombasa County), Mu	horoni (Kisumu Count	ty) ,Usenge (Siaya County),		
	Kigumo (Muranga (	County), Kapenguria	(West Pokot County)					
3.	Project Type/Categ	Project Type/Category (see Para 6 above): <i>Medium</i>						
4.	Implementing organization (s): <i>Ministry of Health</i>							
5.	Counties covered: 1	L Various						
6.	Project Purpose (Co	ontext and need for t	he Project): Enhance	the capacity of the Hea	alth Facilities			
7.	Brief description of	the project (Project	summary): Improve t	he facilities amenities	nfrastructure and Me	dical Equipment		
8.	Project stage (see A	Annex 1 above):92%						
9.	Estimated project d	luration (months) 36	months					
10.	Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20		
	cost:							
		KSh233,000,000	KSh253,000,000	KSh253,000,000	KSh253,000,000			
11.	Outline economic a	nd social benefits:		1				
12.	Outline sources of f	financing: <i>Kenya Ital</i> y	/ Debt for Developme	nt Project				

Proj	ect 15
1.	Project name: Rongai Hospital
2.	Project geographic location: Nakuru
3.	Project Type/Category (see Para 6 above): <i>Medium</i>
4.	Implementing organization (s): <i>Ministry of Health</i>
5.	Counties covered: 1 (:) Nakuru
6.	Project Purpose (Context and need for the Project): Expansion of Rongai Hospital. The main aim of the expansion to upgrade Rongai Hospital as a specialist facility to handle Trauma cases of numerous road traffic accidences at

#### Salgaa/ Rongai area and treatment of the victims.

7. Brief description of the project (Project summary): Construction, equipping and modernization of hospital for quality healthcare service to the public followed a presidential directive by the then President Mwai Kabaki for an Hospital to handle to help in treatment of victims of numerous case of road traffic accidence at the black spot of Salgaa/Rongai area. The scope of the work was to include: construction and equipping of Accident and Emergency department (Examination Rooms, Registration and records, observation wards, acute/resuscitation rooms, minor theatre, recovery wards), pharmacy laboratories, X-ray, CT-scan and MRI rooms, physio-therapy/occupational department, 36-bed male surgical ward, 24-bed female surgical ward, 12-bed paediatrics ward, 6-bed ICU/HDU ward.

8.	Project stage (see Annex 1 abo	ve): <b>0%</b>				
9.	Estimated project duration (mo	onths) 24 months				
10.	Estimated project cost: KSh 1,500,000	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
	(BADEA 1,000,000,000 OFID 500,000,000)	KSh	KSh 80,000,000	KSh 250,000,000	KSh 250,000,000	KSh 300,0000,000
GOK (300,0	Counterpart financing 00,000)			50,000,000	50,000,000	60,000,000
11.	Outline economic and social be	enefits: improven	nent of the healthcare servio	ces in Kenya		
12.	Outline sources of financing:	BADEA				

Proj	ect 16
1.	Project name: Clinical Waste Disposal System Project
2.	Project geographic location: Nairobi, Nakuru, Kisii and Machakos
3.	Project Type/Category (see Para 6 above): Medium
4.	Implementing organization (s): Ministry of Health
5.	Counties covered: 1 (:) 4
6.	<b>Project Purpose (Context and need for the Project)</b> : <i>Procurement of Equipment, Goods and</i> <i>Service</i> . Evidence from the World Health Organization reveals that up to 20 percent of hospital wastes are contaminated with infectious and hazardous agents, which can transmit diseases such as hepatitis B, and C and Human Immunodeficiency Virus (HIV) including risks of non-communicable conditions arising from incomplete burning of wastes. The purpose of this project hence is to reduce exposures to health risks resulting from poor and inadequate treatment of health care wastes and improve management of medical waste through installation and commissioning of ten (10) modern AMB serial 250 ecosteryl medical waste treatment devices in ten high volume health facilities in the country.
7.	<b>Brief description of the project (Project summary):</b> the project is aims at procuring and supplyingEquipment, Goods and services in respect of clinical waste disposals. 10 medical waste plants/deviceswill be installed and commissioned in in ten (10) high volume health facilities in Kenya. This will be done through provision of associated spare parts for each installed facility, training of manpower including equipment operators who will manage and coordinate the implementation of the clinical waste systems in the ten (10) Kenyan health facilities and ensure timelines and deliverable are up to the standards required
8.	Project stage (see Annex 1 above):0%
9.	Estimated project duration (months) 24 months

2. Estimated project cost:Kshs1,200,000,000	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
	KSh200,000,000	KSh 40,000,000	KSh 500,000,000	KSh 500,000,000	KSh 160,000,000
Outline economic and soc environment far out way communicable diseases. The the treated wastes.	the relatively hi	gher costs contri	buting to reduct	ion in communic	cable and non-

1. Outline sources of financing: *Belgium and GOK* 

	Project name: Clin	nical Laboratory and	Radiology Services Imp	provement		
2.	Project geographic	location: Nation Wide				
3.	Project Type/Catego	ory (see Para 6 above):	Medium			
4.	Implementing organ	nization (s): Ministry o	f Health			
5.	Counties covered: 1	(:) 47				
6.	Project Purpose (C diagnostic servi	ontext and need for the concess around the con-		neral modernizatio	n plan of clinical	prove the delivery o aboratories (50 sites ervices)
8.	namely, level 1 involved general services (8 sites Phase 1, 8 sites equipped with la of implementati	(community health l modernization p included in the 50 s will be equipped aboratory equipme on was delayed a e until January 201	n services), level 2 lan of clinical labo for laboratory ser l with laboratory a ent; The planned Ir	(dispensary service pratories (50 sites) vices) The project and radiology equip plementation peri- ion contract was s	es) and level 3 (hea and provision of d covers 50 county h pment; Under Phas od was from 2013- igned in 2014 and	e levels of healthcar lth centre services). iagnostic radiologica ealth facilities; Unde se 2, 42 sites will b 2017. However, sta the contract did no
9.	Estimated project de	uration (months) 48mo	onths			
	Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
10.	cost:	KSh	KSh 30,000,000	KSh 500,000,000	KSh 270,000,000	KSh 100,000,000
10.	Kshs900,000,000	Non				K311 100,000,000

~	Project name: Managed Equipment Services (MES)						
2.							
3.	, , , , , , , , , , , , , , , , , , , ,						
4.							
5.	Counties covered: 1 (:) all 47counties						
6.	5. Project Purpose (Context and need for the Project): the aim is Providing 98 hospitals with modern, state of the art Medical equipment and technology with the objective of improving diagnosis. With a view to improving access to specialized services countrywide. The upgrading was through equipping each of the facilities with critical equipment through a Managed Equipment Services (MES) arrangement and human resource capacity building.						
	Brief description of the project (Project summary): The Government of Kenya through the Ministry of Health and in conjunction with county governments conceptualized this comprehensive programme of upgrade 98 hospitals, 2 in 47 Counties (94) and 4 National hospitals with a view to improving access to specialized services countrywide. The upgrading was through equipping each of the facilities with critical equipment through a Managed Equipment Services (MES) arrangement and human resource capacity building. Included are the procurement of theatre, CSSD, Renal, ICU and Radiology equipment, These equipment are categorized into 7 Lots; Lot 1 Theatre, targeted 98 hospitals; Lot 2 surgical and CSSD targeted 98 hospitals, Lot 5 renal, targeted 49 hospitals; Lot 6 ICU, targeted former 11 national and provincial hospitals and Lot 7 Radiology, targeted 86 hospitals.						
8.	Project stage (see A	nnex 1 above): <b>32%</b>					
9.		uration (months) 120 1	nonths (10 years)				
10.	Estimated project		FY2016/17	FY2017/18	FY2018/19	2019/20	
	cost: Kshs42,000,000,0	KSh4,500,000,000	KSh4,500,000,000	KSh6,000,000,000	KSh6,000,000,000	KSh6,000,000,000	
	00					1310,000,000,000	
	Outline economic a	nis will translate i ties		prevention and co f the citizen and	ontrol diseases and	improved workir	

1.	1. Project name: Procurement of equipment at the Nairobi Blood Transfusion Services						
2.	2. Project geographic location: <i>Nairobi</i>						
3.	3. Project Type/Category (see Para 6 above): <i>Medium</i>						
4.	4. Implementing organization (s): <i>Ministry of Health</i>						
5.	5. Counties covered: 1 (:) Nairobi						
6.	6. Project Purpose (Context and need for the Project): <i>Equip National Blood Transfusion</i>						
7.	7. Brief description of the project (Project summary): the procurement of equipment at the National Blood Transfusion is meant to improve the services by ensuring the safety of the blood transfused to patients						
8.	Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20	
	Kshs500,000,000	KSh43,000,000	KSh 250,000,000	KSh 150,000,000	KSh 150,000,000	KSh	

## 9. Outline economic and social benefits: *ensuring safe blood transfusion*.

# 10. Outline sources of financing: *GOK*

	ect 20			** */ *				
1.	Project name: Construction of Cancer centre at Kisii Level 5 Hospital							
2.	Project geographic location: Kisii							
3.	Project Type/Category (see Para 6 above): <i>Medium</i>							
4.	Implementing organization (s): <i>Ministry of Health</i>							
5.	Counties covered: 1 (:) Kisii							
6.	Project Purpose (Context and need for the Project): Construction of cancer centre. It is aimed at enhancement of prevention, treatment and control of cancer cases in the Country.							
7.	Brief description of the project (Project summary): this project was conceived to enhance prevention, treatment and control of cancer cases in the Country. The scope of work is to construct and equip oncology unit as well as train specialized staff. This will include the Two (2) bunkers, One (1) cobalt 60 machine, one (1) Linear Accelerator, Two (2) Operation theatres, Six (6) bed ICU, Twenty bed ward, Four consultation rooms, reception area, support facilities and trained staff (10% of the project cost is for training of the specialized staff) Project stage (see Annex 1 above):0%							
8.	reception area, su	pport facilities a						
8. 9.	reception area, su	pport facilities a	and trained staff (10					
9.	reception area, sup Project stage (see Ann Estimated project dura Estimated project	pport facilities a	and trained staff (10					
9.	reception area, sup Project stage (see Anr Estimated project dura	pport facilities a nex 1 above): <b>0%</b> ation (months) <b>36</b> <i>n</i>	and trained staff (10	% of the project co	ost is for training o	f the specialized staff)		
9. 10.	reception area, sup Project stage (see Ann Estimated project dura Estimated project cost:Kshs750,000,0	pport facilities a nex 1 above): <b>0%</b> ation (months) <b>36n</b> FY2015/16	and trained staff (10 nonths FY2016/17	% of the project co	st is for training of	f the specialized staff)		
9. 10. GOK (	reception area, sup Project stage (see Ann Estimated project dura Estimated project cost:Kshs750,000,0 00 Counterpart funds Outline economic and	pport facilities a nex 1 above): <b>0%</b> ation (months) <b>36n</b> FY2015/16 KSh d social benefits:	and trained staff (10 nonths FY2016/17 KSh 50,000,000	% of the project co FY2017/18 KSh 250,000,000 Kshs25,000,000 by prevention and	FY2018/19 KSh 350,000,000 Kshs35,000,000	f the specialized staff) 2019/20 KSh 200,000,000		

Project 21	
1. Project name: Kenya Health Sector Support Project (KHSSP)	
2. Project geographic location: Countrywide	
3. Project Type/Category (see Para 6 above): Mega	
4. Implementing organization (s): Ministry of Health	

5. Counties covered: 47	5. Counties covered: 47						
6. Project Purpose (Context and need for the Project): To improve the delivery of essential health services in the country especially for the poor with focus on maternal and child health in the arid and semi-arid land (ASAL) counties. Improving health services at lower levels and strengthening systems will be critical for further improvements in health status, especially for poor people and in the challenging areas of reproductive health and nutrition.							
<ul> <li>7. Brief description of the project (Project summary): Brief description of the project (Project summary): The Project aims to increase access and utilization of basic quality services; and will fund the increased availability of essential health commodities especially for the vulnerable and marginalized populations; while further strengthening the governance and stewardship capacity at the national and County levels to enhance service delivery. The key priorities for the project include;</li> <li>i.Health Insurance Subsidy Programme</li> <li>ii.Results- Based financing</li> <li>iii.Strengthening the stewardship capacity</li> <li>These are expected to be done by improving the effectiveness of Planning, Financing and procurement of Health Products and technologies through Health Systems strengthening.</li> <li>8. Project stage (see Annex 1 above):</li> </ul>							
9. Estimated project dura	tion (months) mo	nths					
10. Estimated cost:projectGOK(counterpart)	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20		
DONOR Kshs19,275,225,000	2,765,445,000	2,765,445,000	2,765,445,000	2,765,445,000	2,765,445,000		
11. Outline economic and social benefits: Strengthening Health Systems         12. Outline sources of financing: World Bank (IDA)							

Project 22								
1.	Project name: Construction and Upgrading of Laboratories in (Nairobi, Kwale, Busia)							
2.	Project geographic location: Nairobi, Kwale, Busia							
3.	Project Type/Category (see Para 6 above): <i>Medium</i>							
4.	Implementing organization (s): Ministry of Health							
5.	Counties covered: 1 (:) Nairobi, Kwale, Busia							
6.	Project Purpose (Context and need for the Project): upgrade of laboratory service in the respective counties							
7.	Brief description of the project (Project summary): Construction of modern laboratory aimed at enhancing quality treatment and testing DNA samples in prevention and control of crimes and other social factors.							
8.	Project stage (see Annex 1 above):32%							
9.	9. Estimated project duration (months) 24 months							
10.	Estimated FY2015/16 FY2016/17 FY2017/18 FY2018/19 2019/20							
		1	1	1	1	1		
project cost: Kshs95,000,000	KSh	KSh 33,000,000	KSh 33,000,000	KSh 33,000,000	KSh 33,000,000			
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10. Outline economic	10. Outline economic and social benefits: <i>prevention and control of crime and other social factors</i>							
11. Outline sources of	financing: GOK							

	Project name: Program	for Basic Health In	surance for the Poor	and Informally Empl	loyed			
2.	Project geographic location: Nationwide							
3.	Project Type/Category (see Para 6 above): <i>Medium</i>							
4.	Implementing organization	on (s): <i>Ministry of H</i>	ealth					
5.	Counties covered: 1 (:) 42	7						
	health insurance. One of groups require subsidizat increased access to equita system.	ion of health insura	nce in order to reduc	their burden of hea	lth care. This project	aims to contribute to a		
	Hospital Insurance Fund. Beneficiaries to the project and their dependants will be issued with a health insurance card from the NHIF which will entitle them to benefits currently enjoyed by the general scheme beneficiaries. The card will be fully subsidized for the poor families, while those who are informally employed will be co-contributing half the premium for the scheme. The project will also aim to set up a modern and responsive data management system at the NHIF (database, technology, IT infrastructure, etc.) as well as providing support to the fund to design and manage health insurance actuary services.							
	The project will also ai infrastructure, etc.) as we	m to set up a mod ll as providing suppo	ort to the fund to desi	data management sy gn and manage health	insurance actuary serv	atabase, technology, I vices.		
7.	The project will also ai infrastructure, etc.) as we Project stage (see Annex	ll as providing suppo	ort to the fund to desi	data management sy gn and manage health	insurance actuary serv	latabase, technology, I vices.		
7.	infrastructure, etc.) as we	ll as providing suppo 1 above): <b>0%</b>	ort to the fund to desi	data management sy gn and manage health	insurance actuary serv	latabase, technology, I		
	infrastructure, etc.) as we         Project stage (see Annex         Estimated project duration         Estimated       project	ll as providing suppo 1 above): <b>0%</b>	ort to the fund to desi	fata management sy gn and manage health FY2017/18	FY2018/19	atabase, technology, I rices.		
8.	infrastructure, etc.) as we Project stage (see Annex Estimated project duration	ll as providing suppo 1 above): <b>0%</b> n (months) <b>48month</b>	ort to the fund to desi	gn and manage health	insurance actuary serv	vices.		
8. 9.	infrastructure, etc.) as we         Project stage (see Annex         Estimated project duration         Estimated       project	ll as providing suppo 1 above): <b>0%</b> n (months) <b>48month</b> FY2015/16 Kshs700,000,000 cial benefits: <b>an imp</b>	rved, equitable acco	gn and manage health FY2017/18 Kshs700,000,000	FY2018/19 KShs700,000,000	2019/20		

Proje	ect 24
1.	Project name: East Africa's Centre of Excellence for Skills & Tertiary Education
2.	Project geographic location: Nairobi
3.	Project Type/Category (see Para 6 above): <i>Medium</i>
4.	Implementing organization (s): <i>ministry of health</i>
5.	Counties covered: 1 (:) Nairobi
6.	Project Purpose (Context and need for the Project): Provision of skills and tertiary Education. This project is an investment operation designed to increase access and improve the quality and relevance of higher medical

education programmes, research and excel service delivery in Kenya and the wider East African Community member states through a project framework. This project focuses on advanced skills, Higher Education, Science and Technology where development partners' interventions have been limited to direct support to universities on limited activities like scholarships.

- 7. Brief description of the project (Project summary): the project aims at establishing the infrastructure, equipment and systems of a centre of excellence in Kenya as part of the regional network of Centre of Excellences in the East Africa region. It will include establishment of a regional Centre of Excellence in Urology and Nephrology Sciences called East Africa Kidney Institute (EAKI). The centre of excellence will be part of the EAC network of Centres of Excellence for Skills and Tertiary Education and will provide i) Higher education programmes and clinical training; ii) Scientific and operational research; and iii) Specialized GoK preventive, curative and service delivery. The infrastructure will include a newly constructed education, training, research and service delivery complex that has an auditorium for conferences, cafeteria, professorial and student lounges, various sized classrooms, a Library, Video Conferencing facility, research lab. Faculty, student desk spaces, administration offices and state of the art 160 beds teaching and referral hospital. A service delivery complex with teaching and learning facilities with a state of the art 160 beds teaching and referral hospital. The project is part of the African Development Bank to the East African Community (EAC) member countries. The objective is to contribute to the development of relevant and highly skilled workforce in biomedical sciences to meet the EAC Labour needs.
- 8. Project stage (see Annex 1 above):5%

### 9. Estimated project duration (months) 36months

10. Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
cost:	·				
Kshs3,674,275,000	KSh 360,000,000	KSh 365,000,000	KSh 700,000,000	KSh	KSh 272,600,000
				1,905,000,000	
				1,505,000,000	
Counterment (COK)	-	-	Kshs45,000,000	Kshs60,000,007	Kshs23,000,007
Counterpart (GOK)					

11. Outline economic and social benefits: enhancement of skill and improvement of healthcare services to the population in the region. It will reduce the dependency of the countries on services from outside region. A state of the art Institute of Urology and Nephrology will promote regional medical tourismhence a source of revenue to the country. It will ensure access to affordable urology and nephrology services therefore, quality services and care for the region. WHO defines medical tourists as people who cross international borders for the exclusive purpose of obtaining medical services.

12. Outline sources of financing: ADB and GOK

Project 25
1. Project name: Health Sector Program Support (HSPS III)
2. Project geographic location: Countrywide
3. Project Type/Category: Mega
4. Implementing organization (s): Ministry of Health
5. Counties covered: 47
6. Project Purpose: To Improve the delivery of essential health services in the country by Strengthening Health

system and outcomes throughout the country									
the country, Exter managed by the f reported quality of	7. Brief description of the project (Project summary): To Strengthen Health system and outcomes throughout the country, External assessments of HSSF have shown broad positive impact of these grants jointly managed by the facility management committee and in-charges. HSSF has led to improvements in the reported quality of care, staff motivation and patient satisfaction, even when funds represented less than 1% of the total health sector budget and without any link between funding and performance.								
8. Project stage (see A	Annex 1 above):								
9. Estimated project of	luration (months)	36months							
10. Estimated project cost: Kshs2,765,000,0 00	FY2015/16	FY2016/17	FY2017/18	FY2018/20	2019/20				
DONOR	1,183,092,496	1,183,092,496	1,183,092,496	1,183,092,496	1,183,092,496				
11. Outline economic	11. Outline economic and social benefits: Health systems strengthening								
12. Outline sources of	financing DANID	A							

### Project 26 1. Project name: Upgrade of Health Centers in Slums (Strategic Intervention) 2. Project geographic location: 12 major Towns including Nairobi, Mombasa, Kisumu, Nyeri Kakamega and others 3. Project Type/Category (see Para 6 above): Medium 4. Implementing organization (s): Ministry of Health Counties covered: 1 (:) Various 5. Project Purpose (Context and need for the Project): the aim is to address social and economic challenges facing the slum 6. dwellers including congestion, mobility that posed the unique challenges in provision of health and social services. Lack of medical facilities to the highly populated slum areas has been a major problem the country. 7. Brief description of the project (Project summary): Slum upgrading is one of the flagship projects in the Ministry, it was started in 2013/14 to address social and economic challenges facing the slum dwellers including congestion, mobility that posed the unique challenges in provision of health and social services., such essential services can only be offered through application of unique and innovative approaches. The project is currently being implemented in collaboration with the Ministries of Devolution and Planning and Interior and Coordination of National Government and the relevant county governments, was Initially implemented under the integrated slum upgrading activities through a collaborative effort between the Ministry of Devolution and Planning, the Ministry of Health and the Nairobi County Government at the Kibera slum in 2013/14although Slum areas of the major urban areas are densely populated the health facilities has been lacking and this project is to assist in alleviating the problem 8. Project stage (see Annex 1 above):30%

9. Estimated project duration (months) 60 months

10.	Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20		
	cost:							
	Kshs6,000,000,0		Kshs500,000,000	Kshs700,000,000	Kshs700,000,000	Kshs700,000,000		
	00							
11.	11. Outline economic and social benefits: Access of the medical facilities by the slum dwellers which will in turn stabilize							
	the economic activities of the populace living in the areas.							
		1 1	U					
12.	Outline sources of	financing: GOK						
		-						

	ject 27								
			ersal Health Covera	ige					
	. Project geographic location: Nationwide								
3.	<b>U V L</b>		a 6 above): Mediun						
4.			Ministry of Health						
5.	Counties covered	d: All 47 count	ies						
i. ii. iii.	<ul> <li>health services for Kenyans while also ensuring financial risk protection particularly for the poor and vulnerable groups. Key among these priorities is efforts to move the country towards achieving universal health coverage. Towards this end, the funds will be used in the following three priority key areas;</li> <li>i. Health Insurance Subsidy Programme (HISP)</li> <li>ii. Results- based financing</li> <li>iii. Free maternity services</li> </ul>								
8.	Project stage (see	e Annex 1 abov	ve): 0%						
9.	Estimated project	et duration (mo	nths) 48 months						
10.	Estimated	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20			
	project cost:8,000,000, 000		KSh 1,394,400,000	KSh 1,394,400,000	KSh 1,394,400,000	KSh 1,394,400,000			
11.	Outline economi	c and social be	nefits: Health Syste	ems Strengthening					
12	Outline sources	of financing. D	ICA.						

# Project 28

1. Project name: Health Sector Developme	nt (Rep. Health and HIV/AIDS ) Commodities
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2. Project geographic location: Nationwide

3.	Project Type/Category (see Para 6 above): Medium								
4.	Implementing organization (s): Ministry of Health								
5.	Counties covered: 1 (:) 47								
6.	Project Purpose (Context and need for	or the Project):	Improve Laboratory	Services.					
7.	Brief description of the project (Pro the larger Western region in prevent				at testing DNA sampl	es from Kisumu and			
8.	Project stage (see Annex 1 above):32	2%							
9.	Estimated project duration (months)	24 months							
10.	Estimated projec cost:Kshs1,540,000,000	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20			
			Kshs385,000,00	Kshs385,000,00	Kshs385,000,00	Kshs385,000,00			
11.	Outline economic and social benefits	: improved heal	th	·	·	·			
12.	Outline sources of financing: KFW-	Germany							

Proje	ect 29								
1.	Project name: Project name:	ocurement of Fam	ily Planning & Reproduc	ctive Health Commodit	ies				
2.	Project geographic	c location: Country	Wide						
3.	Project Type/Cate	gory (see Para 6 abo	ove): <i>Medium</i>						
4.	Implementing orga	Implementing organization (s): <i>Ministry of Health</i>							
5.	Counties covered:	1 (:) 47							
6.	Project Purpose (C	Context and need for	r the Project): <i>Purchase</i>	of family planning and	l reproduction commo	dities.			
7.			ect summary): <i>to promote</i> by providing the drugs to		eable family for the be	etter growth of our econom			
8.	Project stage (see	Annex 1 above):32	%						
9.	Estimated project	duration (months) 4	18months						
10.	Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20			
	Kshs525,000,00 0		Kshs52,000,000	Kshs150,000,000	Kshs52,000,000	Kshs52,000,000			
11.	Outline economic	and social benefits:	Manageable Family size	to the citizen	1	1			
12.	Outline sources of	financing: GOK							

Project 30	
1. Project name: Free Maternity Program	
2. Project geographic location: <i>Country wide</i>	

3.	Project Type/Category (see Para 6 above): <i>Medium</i>					
4.	Implementing org	ganization (s): Min	istry of Health/NI	HIF		
5.	Counties covered	: 1 (:) 47				
6.	<ul> <li>6. Project Purpose (Context and need for the Project): give free maternity services for the deliveries in public hospitals and accredited private hospitals and FBOS and low cost private hospitals under new expanded free maternity program.</li> <li>Objectives <ul> <li>Attain the highest possible standards of health in a responsive manner by supporting equitable affordable and high quality health and related services at the highest attainable standards for all Kenyans</li> <li>Achieve universal access to maternal and child health services</li> <li>To remove financial barriers of access to maternal and child health services for women and children in Kenya</li> <li>Increase utilization of maternal and child health services</li> <li>Improve the quality of maternal and child health services</li> </ul> </li> </ul>					
7.	public hospital, ac program. The new expande year which will in • ANC serv • Delivery • PNC serv • Emergence	ccredited private h d program will con include ; vices ices (Post natal car	ospital, FBOS hos ver essential health re) gnancy related cor	spitals and low cos	st private hospital woman and the ch	deliveries expenses in ls, under the expanded hild for a period of one nd after Pregnancy
8.	Project stage (see	Annex 1 above):4	9%			
9.	Estimated project	duration (months)	84 months			
10.	Estimated	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
	project cost: Kshs30,500,000 ,000	KSh 4,298,000,000	KSh 4,298,000,000	KSh 6,500,000,000	KSh 6,500,000,000	KSh 6,500,000,000
	ii Improved pregn iii Secure househo iv Lower materna	cial barrier to acce nancy outcomes old income for othe l and neonatal mon nal and child health	ss of maternity ser er economic activi rtality.	ties	Policy,(2014-203	0)

# Project 31

1. **Project name:** Health Systems Management (Procurement & Distribution of Vaccines & Sera)- GAVI

2.	Project geographi	c location: Count	rywide				
3.	3. Project Type/Category (see Para 6 above):Mega						
4.	4. Implementing organization (s): Ministry of Health						
5.	Counties covered: 47 Counties						
6.	5. <b>Project Purpose (Context and need for the Project):</b> To improve the immunisation coverage of children across the country.						
7.	<ol> <li>Brief description of the project (Project summary): the intervention is for Procurement and distribution of vaccines commodities (e.g. Polio, B.C.G, Measles, penta &amp; Pneumococcal) across the country. The proportion of fully immunized under 1 year remain stagnant around 70%. This has been attributed to the introduction of new vaccines that need at least two fiscal years to have a good coverage. Rota virus and Measles – Rubella vaccines were introduced into the routine immunization program during the period under review in an effort to improve further the health of the children of Kenya.</li> <li>Project stage (see Annex 1 above):</li> </ol>						
9.	Estimated project	duration (month	ns) months				
	• Estimated project cost: OK(counterpart)	FY2015/16	FY2016/17 913,000,000	FY2017/18 913,000,000	FY2018/19 913,000,000	2019/20 913,000,000	
		2 (00 000 000	2 (00 000 000	2 (00 000 000	2 (00 000 000	2 (00 000 000	
DONO	ıR.	2,600,000,000	2,600,000,000	2,600,000,000	2,600,000,000	2,600,000,000	
11.	11. Outline economic and social benefits: reduction of mortality and disability caused by polio related complications						
12.	Outline sources of	financing:					
	Global Alliance for	Vaccines (GAV	I) KSh.2,600,000	0,000			
	GOK (Counterpart Economy.	funding)	KSh.913,000	,000 *Amount in	creased due to re	ebasing of the Kenyan	

# Kenyatta National Hospital (K.N.H)

<ul> <li>Project Type/Category : Mega Project</li> <li>Implementing organization (s): KNH</li> <li>Counties covered: National</li> <li>Project Purpose:         <ul> <li>To provide Paediatrics Emergency and early and late Burns management in a controlled environment. This will improve preparedn and response to emergencies and disasters as envisioned in Medium-Term Plan of the Vision 2030.</li> </ul> </li> <li>Brief description of the project :         <ul> <li>This will involve the construction and equipping of a paediatric emergency Centre with a specialised Burns treatment wing. This separate the Children from the Adults and create an ideal environment for control of nosocomial infections.</li> <li>The key outputs are;                 <ul> <li>Reduced congestions at the paediatrics filter clinics and wards,</li> <li>Improve clinical outcomes for the target population,</li> <li>Facilitate the control of nosocomial infections.</li> <li>The Project faces the risk of Price escalation and inadequate funding which will be mitigated by adherence to the terms a conditions of the contract; and negotiating with the Donors for to share on the additional funding respectively.</li> <li>Sustainability of the project will be ensured through inclusion of the service in the universal healthcare coverage under NH modest charge through the user fee and for burns, lobbying for introduction of oil levy to supplement costs of treating bu patients.</li> <li>Project stage: On-going</li></ul></li></ul></li></ul>	1.	Project name: Burns Unit and Paedi	atric Emergency Ce	entre ( BADEA)						
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GOK – additional       0       0       192,000,000       128,000,000       0         DONOR       150,000,000       450,000,000       558,000,000       672,000,000       0         1.       Outline economic and social benefits:       On the economic benefit, it will reduce time and money spent due to long waiting delays in treatment (Elimination of down time a wastage). For the hospital, it will diversify and enhance revenue generation for financial sustainability.         The social benefits of the project include reduction of infections among patients leading to less complications and reduction disability; facilitate speedy recovery and improved quality life years. It will also improve national preparedness and response emergencies and disasters besides providing a training facility for capacity building.         2.       Outline sources of financing:         GoK (Counterpart funding + additional funding) and Development partners (BADEA, OFID, Saudi Fund for Development)		KSh.3.2 billion-								
DONOR       150,000,000       450,000,000       0       0         1. Outline economic and social benefits:       0       0       0         0n the economic benefit, it will reduce time and money spent due to long waiting delays in treatment (Elimination of down time a wastage). For the hospital, it will diversify and enhance revenue generation for financial sustainability.       0         The social benefits of the project include reduction of infections among patients leading to less complications and reduction disability; facilitate speedy recovery and improved quality life years. It will also improve national preparedness and response emergencies and disasters besides providing a training facility for capacity building.         2. Outline sources of financing:       GoK (Counterpart funding + additional funding) and Development partners (BADEA, OFID, Saudi Fund for Development)		GOK –counterpart fund								
DONOR       150,000,000       450,000,000       558,000,000       672,000,000       0         1.       Outline economic and social benefits:       On the economic benefit, it will reduce time and money spent due to long waiting delays in treatment (Elimination of down time a wastage). For the hospital, it will diversify and enhance revenue generation for financial sustainability.       The social benefits of the project include reduction of infections among patients leading to less complications and reduction disability; facilitate speedy recovery and improved quality life years. It will also improve national preparedness and response emergencies and disasters besides providing a training facility for capacity building.         2.       Outline sources of financing:         GoK (Counterpart funding + additional funding) and Development partners (BADEA, OFID, Saudi Fund for Development)		GOK – additional	0	0	192,000,000	128,000,000	0			
<ol> <li>Outline economic and social benefits:         <ul> <li>On the economic benefit, it will reduce time and money spent due to long waiting delays in treatment (Elimination of down time a wastage). For the hospital, it will diversify and enhance revenue generation for financial sustainability.             The social benefits of the project include reduction of infections among patients leading to less complications and reduction disability; facilitate speedy recovery and improved quality life years.             It will also improve national preparedness and response emergencies and disasters besides providing a training facility for capacity building.         </li> </ul> </li> <li>Outline sources of financing:         <ul> <li>GoK (Counterpart funding + additional funding) and Development partners (BADEA, OFID, Saudi Fund for Development)</li> </ul> </li> </ol>					, , ,		-			
<ul> <li>On the economic benefit, it will reduce time and money spent due to long waiting delays in treatment (Elimination of down time a wastage). For the hospital, it will diversify and enhance revenue generation for financial sustainability.</li> <li>The social benefits of the project include reduction of infections among patients leading to less complications and reduction disability; facilitate speedy recovery and improved quality life years. It will also improve national preparedness and response emergencies and disasters besides providing a training facility for capacity building.</li> <li>Outline sources of financing: GoK (Counterpart funding + additional funding) and Development partners (BADEA, OFID, Saudi Fund for Development)</li> </ul>		DONOR	150,000,000	450,000,000	558,000,000	672,000,000	0			
<ul> <li>wastage). For the hospital, it will diversify and enhance revenue generation for financial sustainability. The social benefits of the project include reduction of infections among patients leading to less complications and reduction disability; facilitate speedy recovery and improved quality life years. It will also improve national preparedness and response emergencies and disasters besides providing a training facility for capacity building.</li> <li>Outline sources of financing: GoK (Counterpart funding + additional funding) and Development partners (BADEA, OFID, Saudi Fund for Development)</li> </ul>	11.									
<ul> <li>The social benefits of the project include reduction of infections among patients leading to less complications and reduction disability; facilitate speedy recovery and improved quality life years. It will also improve national preparedness and response emergencies and disasters besides providing a training facility for capacity building.</li> <li>Outline sources of financing: GoK (Counterpart funding + additional funding) and Development partners (BADEA, OFID, Saudi Fund for Development)</li> </ul>							ination of down time an			
<ul> <li>disability; facilitate speedy recovery and improved quality life years. It will also improve national preparedness and response emergencies and disasters besides providing a training facility for capacity building.</li> <li>Outline sources of financing: GoK (Counterpart funding + additional funding) and Development partners (BADEA, OFID, Saudi Fund for Development)</li> </ul>										
<ul> <li>emergencies and disasters besides providing a training facility for capacity building.</li> <li>Outline sources of financing: GoK (Counterpart funding + additional funding) and Development partners (BADEA, OFID, Saudi Fund for Development)</li> </ul>										
<ol> <li>Outline sources of financing: GoK (Counterpart funding + additional funding) and Development partners (BADEA, OFID, Saudi Fund for Development)</li> </ol>						e national prepa	redness and response t			
GoK (Counterpart funding + additional funding) and Development partners (BADEA, OFID, Saudi Fund for Development)	4.0		providing a trainin	ig facility for capac	ity building.					
	12.	•					1			
roject 2		GOK (Counterpart funding + additio	onal funding) and D	vevelopment partn	ers ( BADEA, OFID, Sa	uai Funa for Deve	elopment)			
roject 2										

1.	Project name: Critical and Acute care
2.	Project geographic location: KNH
3.	Project Type/Category: Large
4.	Implementing organization (s): KNH
5.	Counties covered: National wide
6.	Project Purpose:
	In fulfilling its mandate as a specialized care and training centre, the hospital's 21 Critical Care Unit (CCU) beds were designed to cater
	for referral and specialized needs only. Against this background, the provision of such specialized care is currently an uphill task because
	the total number of critical and emergency care patients has significantly risen over the last three years. Further, the situation has been

7.	to increase the bed space in CCU by 1	04 to effectively ca	ater for the increa	sed demand.		
/.	Brief description of the project: Increased access to critical and acute specialized care by reducing the waitin As a result we project to increase re annum to 180 per annum by the year per schedule without unnecessary del	ng time for special mal transplant fro 2018/19. On the	lized surgeries tha om 1 to 3 per mo	t require CCU bed nth, the number	s of open heart sur	geries done from 154 pe
	The project faces several risks which is of our mandate by the training institu- that form a significant workforce. To re- not relegate specialist services to Em- year being provision of civil works and Sustainability of the project will be modest charge through the user fee.	itions using the fa nitigate this risk th ergency response l equipping to be o	cilities under MO ne hospital will Enses. To ensure adeo done in the second	J, resistance to ch sure inclusion in al quate funding the d year.	ange by the traine I stages of project will be Spread to	ees from these institution and that the hospital doe 24 months, with the firs
8.	Project stage (see Annex 1 above): La	rge Project				
9.	Estimated project duration (months)	: 24 Months				
	Estimated project cost: KSh.720.6	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20
10.	million	KSh	KSh	KSh 150 M	KSh 570.6 M	KSh
10.						
-	Outline economic and social benefits Patients well managed will have a b productive economically and socially relegating its primary mandate of tert	etter health outcome Secondly, as we				-

<b>F</b> I(	
1.	Project name: Cancer Institute
2.	Project geographic location: KNH
3.	Project Type/Category ;Mega project
4.	Implementing organization (s): KNH
5.	Counties covered: National
6.	Project Purpose
	By modernising equipment and infrastructure we will cater for increased demand for oncology and offer competitive services locally and regionally. By creating a facility to enhance research in Cancer and enhancing training for both local and regional consumption, this will promote medical tourism and attract research grants. The facility will provide a platform for multi-disciplinary dimension of cancer care aimed at improving clinical outcomes.
7.	Brief description of the project
	The project is aimed at creating a cancer centre of excellence in Oncology. This will involve civil works to expand the space and accommodate more bunkers for modern radiotherapy equipment. Through this project, the hospital will eliminate the waiting list for waiting for radiotherapy services and eliminate waiting between prescription and actual treatment. It will also provide a conducive

accommodate more bunkers for modern radiotherapy equipment. Through this project, the hospital will eliminate the waiting list for waiting for radiotherapy services and eliminate waiting between prescription and actual treatment. It will also provide a conducive atmosphere to reduce time for conclusive diagnosis for patients whose diagnosis is not clear and facilitate cancer screen services. In addition, it will provide training facility for the faculty of medical oncology in the University of Nairobi to facilitate for a Master's degree in haematology/Oncology and training of oncology nurses and other auxiliary staff. The project could face the risk of lack of adequate trained staff in the country. This will be mitigated by involving the UON to provide training services from inception. Sustainability of the facility and services therein will be through modest user fee and research grants.

8.	Project stage. On-Going						
9.	Estimated project duration (months): 60 months (5 years)						
10.	Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20	
	cost: 2.6 Billion						
		KSh116M	0	KSh564,500,000	KSh	KSh 1,000,000,000	
					1,000,000,000		
11.	Outline economic and s	ocial benefits:					
	The facility will lead to	reduction of cos	st of seeking can	cer treatment to patien	ts through harmonize	ed treatment processes and	
	guidelines. Savings accruing from foreign exchange for those who would have sort cancer treatment outside the country, training, and						
	competitive services to a	attract medical tou	irists from the reg	ion. In addition, the facilit	ty will attract research	i grants.	
12.	Outline sources of finan	cing: GoK,					

12. Outline sources of financing: GoK,

	oject 4								
1.	Project name: Cardiology services ex	pansion							
2.	. Project geographic location: KNH								
3.	Project Type/Category : Medium								
4.	Implementing organization (s): KNH								
5.	5. Counties covered: National								
6.	Project Purpose								
	Among non-communicable disease	s, acute coronary sy	ndromes have	increased the d	emand for intervention	onal cardiology to interver			
	for heart attacks. There is need for	or an extra catheter	risation laborat	ory (cath-lab)	to cater for this incr	ease. There is also need			
	modernise equipment to facilitate r	nore surgical interve	ntions for child	ren's heart con	ditions at competitive	rates.			
7.	Brief description of the project.								
	This will involve creation of an ext	tra catheterization la	aboratory and	provision of eq	uipment to identify a	and monitor cardiac relate			
	This will involve creation of an extra catheterization laboratory and provision of equipment to identify and monitor cardiac related events. It will facilitate timely intervention of acute cardiac events without interfering with scheduled procedures for children. The								
	events. It will facilitate timely inte	rvention of acute ca	ardiac events v	vithout interfer	ing with scheduled p	procedures for children. Th			
	modernised equipment will facilitation	ate timely and quicl	k assessment o	of patient's cor	dition prior to the p	patient's surgery for prop			
	modernised equipment will facilitate planning. Sustainability of the serve	ate timely and quicl rices will be through	k assessment o	of patient's cor	dition prior to the p	patient's surgery for prop			
	modernised equipment will facilitation	ate timely and quicl rices will be through	k assessment o	of patient's cor	dition prior to the p	patient's surgery for prop			
	modernised equipment will facilitate planning. Sustainability of the serve	ate timely and quicl rices will be through	k assessment o	of patient's cor	dition prior to the p	patient's surgery for prop			
	modernised equipment will facilitate planning. Sustainability of the serve	ate timely and quicl rices will be through	k assessment o	of patient's cor	dition prior to the p	patient's surgery for prop			
8.	modernised equipment will facilitate planning. Sustainability of the serve	ate timely and quicl rices will be through	k assessment o	of patient's cor	dition prior to the p	patient's surgery for prop			
<u>8.</u> 9.	modernised equipment will facilita planning. Sustainability of the serv modest charge through the user fee	ate timely and quicl rices will be through e.	k assessment o	of patient's cor	dition prior to the p	patient's surgery for prop			
9.	modernised equipment will facilita planning. Sustainability of the serv modest charge through the user fee <b>Project stage</b> :On-going	ate timely and quicl rices will be through e.	k assessment o	of patient's cor	dition prior to the p	patient's surgery for prop			
9.	modernised equipment will facilita planning. Sustainability of the serv modest charge through the user fee <b>Project stage</b> :On-going <b>Estimated project duration (month</b>	ate timely and quicle rices will be through e. ( <b>s):</b> 36 months	k assessment of th	of patient's cor ne service in th	dition prior to the p e universal healthcar	oatient's surgery for prop e coverage under NHIF ar			
9. 10.	modernised equipment will facilita planning. Sustainability of the serv modest charge through the user fee Project stage :On-going Estimated project duration (month Estimated project cost: KSh.	ate timely and quicl rices will be through e. (s): 36 months FY2014/15 KSh140,000,000	k assessment of th inclusion of th FY2015/16	of patient's cor ne service in th FY2016/17	dition prior to the p e universal healthcar FY2017/18	oatient's surgery for prop re coverage under NHIF ar FY2018/19			
9. 10.	modernised equipment will facilita planning. Sustainability of the serv modest charge through the user fee Project stage :On-going Estimated project duration (month Estimated project cost: KSh. 406,000,000	ate timely and quicl rices will be through e. (s): 36 months FY2014/15 KSh140,000,000 its:	k assessment of th inclusion of th FY2015/16 KSh.	of patient's com ne service in th FY2016/17 KSh	FY2017/18 KSh.176,000,000	FY2018/19 KSh.90,000,000			
9. 10.	modernised equipment will facilita planning. Sustainability of the serv modest charge through the user fee Project stage :On-going Estimated project duration (month Estimated project cost: KSh. 406,000,000 Outline economic and social benefit	ate timely and quicl rices will be through e. (s): 36 months FY2014/15 KSh140,000,000 its: neart attacks to our o	k assessment of th inclusion of th FY2015/16 KSh.	of patient's com ne service in th FY2016/17 KSh	FY2017/18 KSh.176,000,000	FY2018/19 KSh.90,000,000			
9. 10.	modernised equipment will facilita planning. Sustainability of the serv modest charge through the user fee Project stage :On-going Estimated project duration (month Estimated project cost: KSh. 406,000,000 Outline economic and social benef Prevention of premature death to b	ate timely and quicl rices will be through e. (s): 36 months FY2014/15 KSh140,000,000 its: neart attacks to our o	k assessment of th inclusion of th FY2015/16 KSh.	of patient's com ne service in th FY2016/17 KSh	FY2017/18 KSh.176,000,000	FY2018/19 KSh.90,000,000			

Pr	oject 5
1.	Project name: Radiology services
2.	Project geographic location: KNH
3.	Project Type/Category : Medium
4.	Implementing organization (s):KNH
5.	Counties covered: National

### 6. Project Purpose

The hospital has inadequate capacity to detect and treat cancer early; there is a long turn-around time for diagnostic services. This situation has arisen due to inadequate equipment and large number of patients who require this service. The project will refine and align the scope assessment services, provide a model of navigation for patients during their diagnostic phase and improve patient transition along the pathway from suspicion to diagnosis leading to treatment. Improve diagnostic services, increase and provide quick access for staging and re-evaluation in cancer.

### 7. Brief description of the project

The key output of the facility will be to improve diagnostic services, increase and provide quick access for staging and re-evaluation in cancer. In particular, it will; Reduce turn-around time from diagnostic to treatment; reduce cost of service to the patient as they do not have to seem expensive alternatives; Increase accuracy in targeting radiation treatment through installation of a simulator; Increased efficiency and effectiveness in service delivery; Quick and efficient dissemination and secure storage of patients information and facilitate teaching and research for non-communicable diseases.

8.	. Project stage (see Annex 1 above): New project						
9.	9. Estimated project duration (months): 12 months						
10.	Estimated project cost: 460,000,000	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20	
		KSh	KSh	KSh 460 000	KSh	KSh	
				000			
11	. Outline economic and social benefits						

Early detection will result in high cure of non-communicable diseases and less time and money spent seeking healthcare. The hospital will provide highest standard of care.

12. Outline sources of financing: GoK

### Project 6 Project name: Equipping Day-care centre 1. 2 Project geographic location: KNH Project Type/Category (see Para 6 above): Medium 3. Implementing organization (s): KNH 4. Counties covered: National 5. **Project Purpose:** 6. This will provide outpatient or same-day surgery that does not require an overnight hospital stay. The purpose of the day-care surgery is to keep hospital costs down, as well as saving the patient time that would otherwise be wasted in the hospital and reducing congestion in the wards. The project will address the problem of delayed diagnosis in some diseases like stomach and colon cancers and reduce inefficiency in providing surgical services. It will relate to the social and economic pillar of vision 2030, by embracing modern surgical technology, attracting medical tourism, increase access to screening, diagnostic and curative services. It will also provide a local training facility for endoscopic surgeries locally and regionally. Brief description of the Project: It will involve construction and equipping of theatres, recovery wards and related diagnostic services at 7. an identified site within KNH. On completion it will address the problem of congestion in the surgical wards, diagnose and treat variety of conditions without open surgery, increase revenue generation for the hospital and reduce the cost of seeking health care the clients and train local and regional specialists. Sustainability of the services will be through inclusion of the service in the universal healthcare coverage under NHIF and modest charge through the user fee. 8. Project stage (see Annex 1 above): On-going 9. Estimated project duration (months): 12 months 10. Estimated project cost: KSh. FY2015/16 FY2016/17 FY2017/18 FY2018/19 FY2019/20 678,000,000 KSh 0 KSh KS KSh 0 KSh..... 160,000,000 518,000,000 11. Outline economic and social benefits will include reduced cost of health care, faster diagnosis, timely intervention and reduced hospital stay. It will provide a hub for training and research. Will promote medical tourism in the region 12. Outline sources of financing: GoK KSh. 360m and private partner (Merali) KSh. 318m

Pro	ject 7					
1.	Project name: Diagnostic and Farewe	Il home services				
2.	Project geographic location: KNH					
3.	Project Type/Category : Medium					
4.	. Implementing organization (s): KNH					
5.	Counties covered: National					
6.	Project Purpose: The farewell home has a capacity of management and overstretching to related DNA tests.	-				
7.	Brief description of the project: The project will include rehabilita completion, the facility will be fully and research. The key output for t treatment. In addition, it will reduce Sustainability of the project will be	equipped with a here facility will be congestion, impre	DNA testing KIT a to address delays ove the hospitals i	nd modern post-mo s in decision making image and increase	ortem facility for ex g and improve accu	panded services, training racies in diagnostics and
8.	Project stage : New Project	<u>0</u>				
9.	Estimated project duration (months	): 12 months				
10.	Estimated project cost: KSh.		FY2016/17	FY2017/18	FY2018/19	FY2019/20
	313,000,000	KSh 2,000,000	KS 0	KS 111,000,000	KSh 200,000,000	KSh
11.	Outline economic and social benefit On the economic benefit, it will out training and improved clinical outco	s: liversify and enha	nce revenue gen			improved research and
	The social benefits of the project in stress reduction of infections amor improved quality life years. It will training facility for capacity building	nclude cleaner env ng patients leading also improve natio	to less complication	tions and reduction	in disability ; facili	tate speedy recovery and

Pr	Project 8					
1.	1. Project name: ICT and Security initiative					
2.	2. Project geographic location: KNH					
3.	Project Type/Category: Mega					
4.	Implementing organization (s): KNH					
5.	Counties covered: National					
6.	Project Purpose					
	Modern ICT infrastructure is essential to achieving health service transformation, enabling clinical information to be passed secured and					
	quickly using electronic means for increased patient safety and reduction of errors. This will address the inefficiencies in service					
	delivery, enhance risk management and improve clinical governance. It is a flagship project in the social pillar for the Health sector in					
	the second Medium-Term Plan					
7.	Brief description of the project					
	Through this project, the hospital will create an integrated ICT infrastructure to enhance service delivery and e-health while creating					
	leakages between services and structures. The objective is to achieve connectivity and standardisation for the hospital operations. This					
	includes replacement of the current Health Information system, upgrade of hardware and ICT related infrastructure. This project will be					
	phased over a 4 year period beginning by enhancing the ICT Master plan to accommodate the anti-terror initiatives, followed by					
	installation of body scanners, luggage scanners and CCTV. Successful delivery of the Master Plan will require specialized skills and					
	significant capital outlay. In consideration of the above, the ICT Master plan will be implemented through the Public Private Partnership					
	arrangement.					
8.	Project stage :On-going					
9.	Estimated project duration (months):60 months					
10.	Estimated project cost: KSh. FY2015/16 FY2016/17 FY2017/18 FY2018/19 FY2019/20					

3,121,200,000	KSh	KSh	KSh 500,000,000	KSh 800,000,000	KSh 800,000,000
11. Outline economic and social benef	its:				

Economic Benefits will include; Enhancement of capabilities within local firms to delivery ICT solutions in the Health Sector, enhanced knowledge on the delivery of ICT solutions, and other service based PPPs in the country.

Successful implementation of the KNH ICT Master Plan is expected to have significant social benefits for the country. These include: Efficient patient service delivery, capacity to serve more patients, accurate patient records, consistent patient care, Telemedicine capabilities and easier information sharing for teaching purposes as well as national health statistics and disease control.

12. Outline sources of financing: GoK and Public Private Partner

Project 9

1.	Project name: En	wironmental Health	Services									
2.	Project geographic	location: Nation Wid	le									
3.	Project Type/Category (see Para 6 above): <i>Medium</i>											
4.	Implementing organization (s): <i>Ministry of Health</i>											
5.	Counties covered: 1 (:) 47											
6.	Project Purpose (Context and need for the Project): Provision of Water and Sanitation in the counties											
7.	Brief description of the project (Project summary): the project is conceived to undertake Water and Sanitation activities in the counties											
8.	Project stage (see	Annex 1 above): <b>30%</b>										
9.	Estimated project of	duration (months) 60n	nonths									
10.	Estimated	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20						
	project cost: Kshs644,375,00 0	KSh 128,875,000,000	KSh 95,000,000	KSh 95,000,000	KSh 95,000,000	KSh 95,000,000						
11.	Outline economic	and social benefits: <i>cl</i>	eaner environment ar	nd improved health								

Pr	Project 10							
1.	Project name: Up scaling Auxiliary facilities/ Equipment Replacement							
2.	Project geographic location: KNH							
3.	Project Type/Category (see Para 6 above): Medium							
4.	Implementing organization (s): KNH							
5.	Counties covered: National							
6.	Project Purpose							
	The current level of equipment obsolesce is at 37%. This rate is set to rise to over 80% given the condition of the current equipment status if no urgent measures are undertaken. This may services in the hospital to grind to a halt. It is critical therefore that, resources be availed to replace the equipment to avoid service delivery disruptions while improving the clinical outcomes and ensuring safety of patients and staff. The Hospital has developed a five year Hospital equipment and infrastructure replacement plan that has the critical needs and structured over a five year period the gradual replacement.							

### 7. Brief description of the project:

The project aims at replacing the most obsolete equipment urgently. It is intended to upgrade the hospital equipment for it to main the efficiency, timely delivery of service, safety of patients and staff and improve customer satisfaction.

The cost of replacement of all the equipment is Kshs.1.729 billion (KSh. 2.363 billion **less** diagnostic and Farewell equipment KSh. 111 million **less** radiology services equipment kshs.460 million) for the first year.

8.	Project stage : On-going										
9.	9. Estimated project duration (months): 48 months										
10.	10. Estimated project cost: KSh. FY2015/16 FY2016/17 FY2017/18 FY2018/19 FY2019/20								FY2019/20		
	2.484billion				KSh	KS 0	KSh 1.729 B	KSh 254 M	KSh 501 M		

11. Outline economic and social benefits:

The benefits will be

- Reduced operational costs that will translate to affordable fees for patients
- Reduced maintenance costs thus utilising the savings to enhance services and facilitate service delivery to more clients.
- Enhance the delivery of specialised care for Patients who need.
- Enhance revenue generation and diversification for financial sustainability, improve research activities and improve clinical outcomes
- Reduce the turnaround time for service delivery
- Refine and align the scope of services delivered to the patients
- Improve the capacity for Training to all levels of clinical speciality.

12. Outline sources of financing: GoK

Pr	oject 11									
1.	Project name: 300 bed private hospital									
2.	2. Project geographic location: KNH									
3.	3. Project Type/Category : Mega project									
4.	4. Implementing organization (s): KNH									
5.	Counties covered: Nairobi									
6.										
	The project purpose is to attract clients who can afford to pay for services rendered at a premium rate. Revenue so generated will in turn support the operations and maintenance expenses of the main hospital. This facility will offer both outpatient and inpatient services for all specialities. The facility will offer specialized healthcare aimed at promoting medical tourism as outlined in the Vision 2030.									
7.	Brief description of the project.									
	complex. It will include specialised se among other specialisations. The p multidisciplinary clinical management fee for service.	oroject will ger	nerate revenue,	promote medical	tourism and creat	te a forum for regional				
8.	Project stage : New Project ( Conceptu	ualisation stage	)							
9.	Estimated project duration: 60 month	IS								
10	. Estimated project cost: KSh. 3 billion	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20				
		KSh 0	KSh 0	KSh 50,000,000	KSh 50,000,000	KSh				
11.	Outline economic and social benefits:				<u>.</u>					
	The economic benefits of the project	will include; att	racting foreign exc	hange earnings, re	educed reliance on t	he exchequer, providing a				
	wider pool of medical specialists (ca	apacity for the	Nation). It will	oring in expertise	(in financial risk, p	project management and				
	investment expertise) which would no	t be otherwise a	available in the co	untry						
	The social benefits include promoting	medical tourism	n, provide a wider	option for medical	care and reduce the	e cost of medical care.				
12.	Outline sources of financing: GoK (for t	ransaction advi	sor and monitoring	g costs) and Public	Private Partnership.					
r			144		•					

Pro	Project 12									
1.	1. Project name: Accommodation, Training and conference facility									
2.	2. Project geographic location: KNH									
3.										
4.										
5	5. Counties covered: Nairobi									
6.										
0.	<ul> <li>Project purpose:</li> <li>Currently, the hospital is experiencing a critical shortage of residential and training facilities. The situation is punctuated by existing</li> </ul>									
	funding gaps. By putting up this proje	5	•	0						
	doctors, nurses and medical tourists;	•		•		•				
	resources to sustain accessible health		•							
	facilities. The project will enhance t									
	envisioned in Medium-Term Plan of th		,		•					
7.	Brief description of the project									
	This will involve construction of a 2,0	00 accommodati	on units, a trainir	g and conference	facility within the	wider KNH complex. The				
	project will generate revenue to brid									
	facilities for students, doctors, nurse	s and patients o	n medical tourisi	n and the relativ	es accompanying t	hem. The project will be				
	implemented through a PPP arrangem	ent. On completi	on, the facility wil	l be run on a com	mercial basis thus ge	enerating resources for its				
	sustenance and providing extra revenue	ue for the main he	ospital.		-	-				
8.	Project stage : New project									
9.	Estimated project duration: 60 Month	ns years								
10.	Estimated project cost: KSh. 5	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20				
	billion									
	GoK( Transaction advisors and M&E	KSh	KSh 0	KSh	KSh 50,000,000	KSh 0				
	)			50,000,000						
11.	Outline economic and social benefits:									
		the project	will include;	•	foreign exchange	0,				
	on the exchequer, providing a wider					xpertise (in financial risk,				
	project management and investment	expertise) which v	would not be othe	rwise available in	the country.					
	The social benefits include promoting	medical tourism	nrovide a wider o	ntion for medical	care and reduce the	cost of medical care				
12.	Outline sources of financing: GoK (for	transaction advis	or and monitorin	g costs) and Public	Private Partnershin	).				

# National Aids Control Council(NACC)

1.	ject 1										
1. <b>Project name</b> : Roll out of Adolescence Strategy at National and County level as directed by HE. the President											
2.	Project geographic location: National										
3.	Project Type/Category: Large										
4.	Implementing organization (s): NACC										
5.	Counties covered: 47										
6.	<b>Project Purpose:</b> The project aims to reach out to adolescents (15-24 years) who are vulnerable to contracting										
	HIV, 21% of new HIV infections occur among girls aged 15-24 years. The country aims to have a free-HIV										
	generation by year 2030. The country needs to continue targeting adolescents and youth with HIV prevention										
	messages in order to realize			0 0	,	L.					
	Brief description of the										
8.	<ul> <li>vulnerable to contracting 2 through various interventi</li> <li>Reach 10 million y</li> <li>Ensure that 3 milli Maisha Digital Pla</li> <li>Test 1 million your</li> </ul>	ons including young people v ion young peo tform.	the Maisha C with HIV prev pple receive in	ounty League ta vention education	argeting : on.	outh(s) will be engaged and learning through th					
9.	Estimated project durat	ion (months):	6 years.								
10.	Estimated project cost:	FY2015/16	FY2016/1	FY2017/18	FY2018/19	FY2019/20					
10.	Estimated project cost:	FY2015/16	FY2016/1 7	FY2017/18	FY2018/19	FY2019/20					
10.	Estimated project cost:		7	FY2017/18	FY2018/19						
10.	Estimated project cost:	<b>FY2015/16</b> KSh15,000,		<b>FY2017/18</b> KSh	<b>FY2018/19</b> KSh	<b>FY2019/20</b> KSh.					
10.	Estimated project cost:		7	KSh	KSh	KSh.					
10.	Estimated project cost:	KSh15,000,	<b>7</b> KSh								
10.	Estimated project cost:	KSh15,000,	<b>7</b> KSh 24,000,00	KSh	KSh	KSh.					
	Estimated project cost: Outline economic and so	KSh15,000, 000	<b>7</b> KSh 24,000,00 0	KSh 50,000,000	KSh 75,000,000	KSh. 75,000,000					

1. **Outline economic and social benefits**: - The project will contribute significantly to the vision of an HIV-free generation in Kenya. This will ensure that girls and boys will be healthy and productive. The HIV and AIDS has pushed more Kenyans into poverty as funds are diverted from investment to financing HIV-related illnesses. The country will save billions of shillings every year, Kenya AIDS Spending Assessment (KNASA) survey showed that over KSh 60 billion are spent on HIV and AIDS yearly.

# 12. Outline sources of financing: GOK Grant

**Project 2** 

Pro	Project 2									
1.	1. <b>Project name</b> : Ending stigma and discrimination through advocacy campaign.									
2.	Project geographic location: National									
3.	Project Type/Category : Large									
4.	4. Implementing organization (s): NACC									
5.	5. Counties covered: 47									
6.	Project Purpose: Char	ge of Attitude, A	Acceptance and	l support for PLH	HVs					
7.	Brief description of	he project: The	e HIV stigma	is the main barr	ier for young pe	ople to HIV testing and				
	ARV treatment. Available statistics show that 58% of young people do not have correct knowledge of HIV									
	transmission; 46% of young women and 58% of young men have never been tested. Every day 97 young									
	people (15-24) get HIV	infected	-	-						
8.	Project stage: 25%									
9.	Estimated project du	ration: 6 years.								
10.	. Estimated proje	ct FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20				
	cost:									
		KSh	KSh	KSh	KSh	KSh 125,000,000				
	125,000,000 125,000,000									
	123,000,000 123,000,000									
13.	Outline economic and	l social benefits	: - The project	will contribute	significantly to th	he vision of an HIV-free				
	generation in Kenya.	The HIV and Al	DS has pushe	d more Kenyans	into poverty as	funds are diverted from				
	investment to financir	a HIV related i	Ilnassas Tha c	country will cov	billions of shill	lings avery veer Kenve				

generation in Kenya. The HIV and AIDS has pushed more Kenyans into poverty as funds are diverted from investment to financing HIV-related illnesses. The country will save billions of shillings every year, Kenya AIDS Spending Assessment (KNASA) survey showed that over KSh 60 billion are spent on HIV and AIDS yearly.

13. Outline sources of financing: GOK Grant

Project 3

IIOJee	
1. <b>Pro</b>	bject name: Situation Room System.
2. <b>Pro</b>	oject geographic location: National
3. <b>P</b> r	roject Type/Category : Large
4. In	nplementing organization (s): NACC
5. Co	ounties covered: 47
6. <b>Pr</b>	<b>bject Purpose:</b> The project provides real time data for planning and decision making at both national and
cou	inty levels. HIV and AIDS is very dynamic, every county has unique challenges that contribute to the spread
of I	HIV, uptake and adherence to ART including nutrition. Provision of real time data will boost HIV and AIDS
pro	gramming at both levels of government. The project will enhance ownership of the national response to HIV

and AIDS by both levels of government

7. Brief description of the project: Provision of real-time data and information on HIV and AIDS for policy and

8. <b>Project stage:</b> 30%										
9. Estimated project du	ration (months)	: 3 years.								
10. Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20					
cost:	KSh	KShs145,000,000	KSh	KSh	KSh 100,000,000					
			95,500,000	50,000,000	100,000,000					
11. Outline economic and lessen new HIV infectio		с г								
of HIV and AIDS relate	· 1				2					
enhance ownership of t			-		1 0					
Kenya has become a Lo	ower Middle Inco	ome Country (LMIC)	after rebasing.	As a result of r	ebasing, Kenya will					
Kenya has become a Lower Middle Income Country (LMIC) after rebasing. As a result of rebasing, Kenya will not be able to procure ARVs and related commodities at the pre-negotiated low prices meant for poor countries										

Pro	Project 4										
1.	1. Project name: V2030 Research Hub										
	<b>D</b> • 4 1• 1 4	NT / 1									
2. 3.	Project geographic locat Project Type/Category:										
3. 4.											
5.											
6.	<b>Project Purpose:</b> The purpose of the Research Hub for HIV and AIDS that is to provide evidence-based data										
	for policy making at county and national levels. It is expected to boost research and communication on issues										
	relating to HIV and AIDS	programming	. The Hub (web	osite) will provi	ide a "one-stop-s	shop" for quality data from					
	scientific researches for the countries in the region and all over the world.										
7.	Brief description of the p	roject. The p	roject involves	development o	f a research Hub	at Nairobi that will serve					
7.		• •	•	-		ya has partnered with other					
	countries in the search for		•		•	•					
	scientists from neighbouri										
	selentists from herghoodif			i ule world the	reey promoting i						
8.	Project stage: 40%										
9.	Estimated project durati	on (months):	6 years.								
10.	Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20					
		KSh	KSh	KSh	KSh	KSh125,500,000					
			31,000,000	47,000,000	100,500,000						
11.	Outline economic and so	cial benefits:	The project wi	ll elevate Keny	a as a Centre/ H	ub for research on HIV					
	and AIDS and promote me			•							
	contributed to scientific m	ilestones in th	e search for cu	re for HIV and	AIDS. Once the	vaccine for HIV is					
	developed it will improve	health of Keny	yans as well as	alleviate pover	ty levels. The wo	orld scientists who will					
	visit Kenya for purposes o	f carrying out	researches on l	HIV and AIDS	will generate for	reign exchange for the					
	country.										
10											
12.	Outline sources of finance	cing: GOK Gra	ant								

Pro	Project 5								
1.	1. <b>Project name</b> : Training and capacity building framework for the public sector								
2.	Project geographic locati								
3.	Project Type/Category: Large								
4.	Implementing organization (s): NACC								
5.	Counties covered: 47								
6.	Project Purpose: The fram	nework will gu	ide MCDAs ir	n implementatio	n and mainstrean	ning of HIV//AIDS			
	Programs as part of performance contracting delivery.								
	<ol> <li>Brief description of the project: Capacity building for the public sector to improve the system's ability to transfer clients and improving reverse referral and feedback information system by the ACUs as part of Maisha Certification and performance contracting requirements for Public Sector Institutions. The performance of Institutions will be assessed at various levels (level 1-4).</li> <li>8. Project stage : 25% on Level 1</li> </ol>								
9.	Estimated project durati	on (months):	More than one	year.					
10.	Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20			
	KSh         KSh         KSh         KSh         KSh 40,000,000           40,000,000         40,000,000         40,000,000         40,000,000         40,000,000								
11.	Outline economic and so	cial benefits: I	mproved prod	uctivity and con	npetency develop	oment in the public sector			
	by mainstreaming and repo			-					
12.	Outline sources of finance	<b>ing</b> : GOK Gra	nt						

Pr	roject 6
1.	Project name: Acquisition of space by the National AIDS Control Council
2.	Project geographic location: National
3.	Project Type/Category : Large
4.	Implementing organization (s): NACC
5.	Counties covered: Nairobi
6.	<b>Project Purpose:</b> The project aims at providing office space for NACC thereby strengthening it for effective coordination of the national response to HIV and AIDS. The NACC spends KSh 60 million annually on office rentals, this money will be saved once the Institution acquires own office. Acquisition of office space by the NACC will be in line with the Second Medium-Term Plan of the Vision 2030 objective of reducing total expenditure to 26.6 % of the GDP.

- 7. **Brief description of the project**: The project of constructing offices for NACC will be phased out, phase 1 will involve acquisition / purchase of land, construction will be finalized in three Financial Years. Currently the NACC is housed in private premises and there are other challenges like availability of parking space. The NACC holds meetings with various stakeholders including development partners, public sector, Diplomats, NGOs and members from the civil society organizations, parking slots are inadequate at the private premises.
- 8. **Project stage:** New (yet to be funded-0%)

# 9. Estimated project duration (months): 4 years.

10. Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20
	KSh	KSh 400,000,000	KSh 400,000,000	KSh 400,000,000	KSh 400,000,000

11. **Outline economic and social benefits**: - Acquisition of own office space will make the NACC a competitive and responsive Authority able to attain her mission and mandate. The country will save KSh 60 million annually on rentals which will be available for programmes.

12. Outline sources of financing: GOK Grant

Pro	ject 7						
1.	Project name: Beyond Z	ero Campaign					
2.	Project geographic location: National						
3.	Project Type/Category						
4.	Implementing organiza	tion (s): NAC	С				
5.	Counties covered: 47						
		<u> </u>					
6.						ally those who reside in	
					1 5	ect also provides mobile	
					cases countryv	vide. The number of new	
	infection among children	n has reduced b	y 50% between 20	14 and 2016.			
7.	Brief description of the	project: The	project involves pr	ocuring of spe	cial Trucks and	equipping them to act as	
	clinics. The Trucks are p	artitioned like	a clinic i.e. examin	nation room, la	boratory, dispe	nsing/ dressing room etc.	
	All counties will be prov	vided with the	special Trucks, star	rting with the n	eedy ones (cou	inties situated on arid and	
	semi-arid areas). This pr	oject is being l	ed by the office of	the First Lady			
8.	Project stage : 50%						
9.	Estimated project dura	tion (months)	: 6 years.				
10.	. Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20	
	cost:						
		KSh	KSh35,000,000	KSh	KSh	KSh45,000,000	
				45,000,000	45,000,000		
					· ·		

13. **Outline economic and social benefits**: The project promotes health of mothers and children in general, prevents transmission of HIV from HIV+ mothers to their new-borns, immunization of children as well as reaching out to needy cases in the hard-to-reach areas. The project has achieved milestones in preventing maternal and child morbidity and mortality, prevented deaths and alleviated sufferings of mothers and children country wide.

14. Outline sources of financing: GOK Grant

# Project 8

1. <b>Project name</b> : Implement	ation and mon	itoring of Cou	nty HIV and AIDS	5 plans and struct	tures
2. Project geographic locati	ion: National				
3. Project Type/Category: 1	Large				
4. Implementing organizati	ion (s): NACC				
5. Counties covered: 47					
6. Project Purpose: Designin	ig an harmoniz	ed and progre	essive resource n	nobilization strat	egy targeting all source
of funds and efficient allo	cation and utili	ization of reso	urces for HIV/All	Ds at the county.	
7. Brief description of the p					
The Counties to develop,	launch dissem	inate and imp	lement their CA	SPs Framework	2014/15-2018/19 at th
County and sub county lev	vels. The Cou	inties are supp	posed to domest	icate KASF and	develop county specif
HIV strategic plans.					
C I					
8. Project stage : 30%					
J					
· · ·	on (months):	5 years.			
9. Estimated project durati	on (months): FY2015/16	5 years. FY2016/17	FY2017/18	FY2018/19	FY2019/20
9. Estimated project durati	1		<b>FY2017/18</b> KSh	<b>FY2018/19</b> KSh	<b>FY2019/20</b> KSh 360,000,000
9. Estimated project durati	FY2015/16		-		-
9. Estimated project durati 10. Estimated project cost:	<b>FY2015/16</b> KSh		KSh	KSh	-
<ol> <li>9. Estimated project durati</li> <li>10. Estimated project cost:</li> <li>3. Outline economic and soci</li> </ol>	FY2015/16 KSh	FY2016/17	KSh 360,000,000	KSh 360,000,000	KSh 360,000,000
· · ·	FY2015/16 KSh al benefits: the sustained	FY2016/17 efforts in the f	KSh 360,000,000	KSh 360,000,000	KSh 360,000,000

Pro	oject 9
1.	Project name: Institutional strengthening for effective coordination.
2.	Project geographic location: National
3.	Project Type/Category: Large
4.	Implementing organization (s): NACC
5.	Counties covered: Headquarters

· · ·	Ų		1 v		, resource mobilization,		
accountability and	accountability and reporting for the HIV response. This will guide NACC to deliver on its mandate of						
coordination of sta	coordination of stakeholders, resource mobilization for sustainable financing and tracking of results.						
7. Brief description	of the project	t: HIV and AIDS	Response in Keny	a remains a critical	l developmental, social		
and economic age	nda. In order to	consolidate the ga	ins made so far in	the HIV and AIDS	response, the NACC is		
charged with the	coordination of	of the response ha	as to continuously	be strengthened i	in order to succeed in		
attaining its manda	ate. It requires t	focus and a clear ro	badmap to get to wl	here it needs to be.			
8. Project stage : 50	%						
9. Estimated projec	t duration (mo	onths): 5 years.					
10. Estimated	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20		
project cost:							
	KSh	KSh99,000,000	KSh99,000,000	KSh99,000,000	KSh99,000,000		
12. Outline econom	nic and social	benefits: The achi	evement of the St	trategic objectives	of the NACC Strategic		
Plan has a beari	ng on the over	all delivery of the K	ASF. This Strategy	puts great emphas	is on the functions and		
direction of the	NACC and will	add impetus to th	e response as it se	eks to harness the	synergy of the various		
different stakeh	olders towards	the achievement	of the overall Visio	n of a Kenya free o	f HIV infections, stigma		
and AIDS related	d Deaths.				-		
13. Outline sources	of financing:	GOK Grant					

roiect 10
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1. Project name: Streng	hening and Integ	ration of ICT syst	ems		
2. Project geographic le	ocation: National				
3. Project Type/Catego	ry: Medium				
4. Implementing organ	zation (s): NAC	C			
5. Counties covered: 47					
6. <b>Project Purpose:</b> The	ICT infrastructur	e will enable the	NACC to achieve	e her mandate o	of coordination of
National response to H	IIV/AIDS				
7. Brief description of t	he project:				
Data for the NACC i	- •	different databas	es such as SAP,	Inspire people	e, Teammate, HIPORS
financial systems. The	systems currentl	y are not interop	erable. This crea	tes a situation	where we have a lot o
data redundancy and ti	ne wastage in dat	a collection. Thi	s project aims at l	harmonizing an	d creating one data bas
for reporting of HIV/A	IDS information a	and data.			
8. <b>Project stage :</b> 50%					
9. Estimated project du	ration (months)	6 years.			
10. Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20

cost:	KSh	KSh50,000,000	KSh	KSh	KSh50,000,000		
			50,000,000	50,000,000			
11. Outline economic and s	ocial benefits:	The integrated system	stems will allow	w for innovativ	e approaches that will		
ensure a comprehensive	ensure a comprehensive and effective system that will guide reporting and decision making.						
12. Outline sources of financing: GOK Grant							

### ANNEX II: PROJECT CONCEPT NOTEPROJECT CONCEPT NOTES

# **ANNEX II: PROJECT CONCEPT NOTE**

# MOH

### **Project 1**

13. Project name: Scaling up Nutrition (Food fortification, Management of acute malnutrition, Healthy diets and lifestyle)

- 14. Project geographic location: Nationwide
- 15. Project Type/Category: Mega

16. Implementing organization (s): Ministry of Health-Nutrition and dietetics unit

17. Counties covered: National

18. Project Purpose:

Malnutrition and over nutrition remains a public health problem in Kenya with devastating effects on development, health, productivity and education. In addition, the country is facing increasing emergence of diet related diseases such as diabetes, heart disease and cancers. These are mainly caused by change in diet and lifestyle such as excessive intake of highly refined food, fat, sugar and salt with limited physical inactivity. Vitamin A deficiency affects about 80% of the children below 5 years; this means that they have a lower immunity, increased susceptibility to infections and also complicates disease outcomes. Iron deficiency affects 43% of the Kenyan Children below 5 years, 70% of pregnant women and 43% of women of reproductive age. Currently over 2 million children are malnourished. In 2012, Kenya signed up to the global Sun movement which is geared towards reducing malnutrition by 2025 (Stunting, wasting underweight and micronutrient deficiencies- Vitamin A, Iron, and Iodine. Food Fortification, Management of acute malnutrition and promotion of appropriate feeding practices under healthy lifestyle and diets are some of the evidence based strategies to address malnutrition and micronutrient deficiencies". They are geared towards saving lives, reducing morbidity associated with malnutrition, enhancing nutrition status of the population, thereby contributing to the realization of Vision 2030, Jubilee Manifesto, MTP11, SDGs.

### 19. Brief description of the project:

Food fortification and management of acute malnutrition is one of the high impact nutrition interventions. Food fortification was legislated in the country in 2012 (2012 Legislation of mandatory fortification for staple foods, what and oil). In the past, the programs have supported by partners i.e. Global Alliance for Improved Nutrition (GAIN), Kenya National Food Fortification alliance, UNICEF and WFP. However with reduced donor funding the current coverage and implementation is hampered. For instance, GAIN funding ended in September 2015.

The key activities will be Capacity building for the enforcing agencies on food fortification (PHO, NPHL, KEBS), Monitoring of fortified foods (industry, market, and ports of entry), Scaling up food fortification to small scale millers, National household coverage survey of fortified foods, social marketing and communication campaigns conducted, procurement of commodities for management of acute malnutrition, nutrition surveillance. The projects targets two million stunted children, 330,000 acutely malnourished children, 46 industries (oil and edible fats, four, millers (wheat and Maize) and salt).

Key risks include: lack of prioritization and hence limited funding by the government-leading to inadequate access to nutrition's foods. To enhance sustainability, the nutrition unit will incorporate capacity building of the private sector essentially the small scale millers on large scale fortification and the community on home fortification. 20. Project stage (see Annex 1 above): Ongoing project. (Management =32%, Fortification=20% compliance, Lifestyle and diets=0%).

20. Hojeet suige (see Finnex F above): Ongoing project. (Hunagement -5276, Fortification-2676 comphanee; Enestyle and diets=676).								
21. Estimated proj	ect duration (months): 60	duration (months): 60 Months						
22. Estimated	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20			
project cost.:								
8 billion	• KSh 744M	<ul> <li>KSh 860M</li> </ul>	<ul> <li>Kshs860m</li> </ul>	Kshs960m	Kshs700m			

23. Outline economic and social benefits:

Good nutrition is the basis for economic, social and human development. Nutrition contributes to the productivity, economic development, and poverty reduction by improving physical works capacity, cognitive development, school performance, and health by reducing disease and mortality. Based on the 2015 preliminary results by world bank scaling up Nutrition in Kenya: how much will it cost? And nutrition profiles.

24. Outline Sources of Financing: GOK

13.	Project name: En	vironmental He	alth Services			
14.	Project geographic	location: Nation	nwide			
15.	Project Type/Categ	gory (see Para 6	above): <i>Medium</i>	ł		
16.	Implementing orga	nization (s): Mi	nistry of Health			
17.	Counties covered:	1 (:) 47				
18.	Project Purpose (Co	ontext and need	for the Project):	Provision of Wat	er and Sanitation	!
19.	Brief description of <i>in the counties in c</i>		•	tiene to the citizen	•	a summation activit
20.	. Project stage (see A					
		Annex 1 above):	0%			
21.	<ul> <li>Project stage (see A</li> <li>Estimated project d</li> <li>Estimated project</li> </ul>	Annex 1 above):	0%	FY2017/18	FY2018/19	2019/20
21.	. Project stage (see A . Estimated project d	Annex 1 above): luration (months	0% s) 60months		FY2018/19 KSh 95,000,000	2019/20 KSh 95,000,00
21.	<ul> <li>Project stage (see A</li> <li>Estimated project d</li> <li>Estimated project cost:Kshs644,375</li> </ul>	Annex 1 above): luration (months FY2015/16 KSh 128,875,000	0% 5) 60months FY2016/17 KSh 95,000,000	FY2017/18 KSh 230,000,000	KSh	

# Project 3

19. Project name: Fo	od and Nutrition Support for Vulnerable Populations Affected by HIV
20. Project geographic	e location: <i>Nation Wide</i>
21. Project Type/Categ	gory (see Para 6 above): <i>Medium</i>
22. Implementing orga	anization (s): <i>Ministry of Health</i>
23. Counties covered:	1 (:) 47
24. Project Purpose (C population	Context and need for the Project): provision of food supplement to the HIV/Aids infected
25. Brief description of	of the project (Project summary): this project is funded by the world food program to assist

26. Project stage (see An	nex 1 above):55	%			
27. Estimated project du	ration (months) 4	48 months			
28. Estimated project cost:Kshs1,621,500	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
,000	KSh	KSh	KSh	KSh	
,000	324,300,000	324,300,000	324,300,000	432,400,000	
9. Outline economic an	d social benefits:	:			
0. Outline sources of fin	nancing: WFP				

Projec	t 4								
13.	Project name: East Afri	ca Public Health La	boratory Networking	Project (EAPHLN)					
14.	Project geographic locati	on: Busia, Machako	os,Wajir and Kilifi cou	inties					
15.	Project Type/Category (se	ee Para 6 above): La	irge						
16.	Implementing organization	Implementing organization (s): Ministry of Health							
17.	Counties covered: 4 - Busi	a, Machakos,Wajir	and Kilifi counties						
18.	Project Purpose (Context through control, diagnosis		• • •			and referral capacity			
19.	Brief description of the p labs in Busia, Machakos, V	• • •	mary): To modernize	and expand the diagn	ostic capacity of the N	lational Public Health			
20.	Project stage (see Annex 1	above):							
21.	Estimated project duration	n (months) 60 mont	hs						
22.	Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20			
Kshs3,48	DONOR 36,000,000	1,743,000,000	Kshs734,965,000	Kshs734,965,000	Kshs734,965,000	Kshs734,965,000			
23.	Outline economic and soc	ial benefits: Improvi	ing diagnostic capacity	y of the Labs					
	Outline sources of financir World Bank (IDA)	ng:							

Proj	ect 5
13.	Project name: Radiation Waste Processing facility
14.	Project geographic location: Ngong
15.	Project Type/Category (see Para 6 above): <i>large</i>
16.	Implementing organization (s): <i>Ministry of Health</i>
17.	Counties covered: 1 (:) <i>Kajiado</i>
18.	. Project Purpose (Context and need for the Project): Use of radioactive materials (in medicine, agriculture,
	industry, research, water resources management, and many other socio-economic sectors) ultimately generates

radioactive waste which may contaminate the environment and affect the health and safety of the people and society if not safely and securely managed. The radioactive waste generated in Kenya and disused radioactive sources are usually stored at the generator's site, often without the requisite safety and security requirements commensurate with the level of safety and nuclear security risks.

The CRWPF will guarantee safe management, temporary storage and physical security of radioactive waste generated within the Country, disused radioactive sources, as well as illicitly trafficked radioactive and nuclear materials safeguarding the safety of the environment against radiation contaminants. The Facility will also ensure that radioactive waste, disused radioactive sources and intercepted radioactive and nuclear materials are not accessible to terrorists or other malicious actors while in temporary storage. CRWPF is also a prerequisite for advanced nuclear technological transfer to a member state of the International Atomic Energy Agency (Kenya is a member since 1965) that wishes to embark on a nuclear power programme for peaceful uses such as electricity generation.Lack of radiation waste management facility

19. Brief description of the project (Project summary): Construction of a radiation waste management facility that is aimed at reducing radiation and radioactive substance away from the environment and people. In 2006, the Ministry of Health (Radiation Protection Board) engaged with the National Museums of Kenya (Institute of Primate Research - IPR) and an MoU was done for IPR to provide land (about 12 acres) in Oloolua forest, while the Ministry would construct the CRWPF. Once constructed, the MoU further provides for the management of the facility by an expert team drawn from IPR (as users of radioisotopes), the Materials Branch Department of the Ministry of Public Works (who currently run a small radioactive waste facility) and the Ministry of Health through the Radiation Protection Board - as the regulator. The development of the CRWPF was to be constructed in three (3) integrated Phases. Phase I: Interim underground storage bunker with associated health physics laboratory and waste processing facility. Phase II:Environmental radiation and nuclear forensic laboratories, and offices. Phase III: Near Surface Repository away from the CRWPF site where processed and packaged radioactive/nuclear waste would be stored for a long time.

20. Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
747,000,000	KSh43,000,000	KSh 60,000,000	KSh 77,000,000	KSh 100,000,000	KSh 100,000,000

Outline economic and social benefits: safeguarding public health and safety and protecting the environment from the harmful effects of ionizing radiation resulting from disused radioactive sources, radioactive waste, and illicitly trafficked radioactive and nuclear materials by ensuring safe radioactive waste management.
 Outline sources of financing: *GOK*

# Project 6 12. Project name: HIV/AIDS Round 7 13. Project geographic location: Nation Wide 14. Project Type/Category (see Para 6 above): Medium 15. Implementing organization (s): Ministry of Health 16. Counties covered: 1 (:) 47 17. Project Purpose (Context and need for the Project): The intervention aims at the expansion of access to ARV and priority prevention activities to help in mitigation of the infection. 18. Brief description of the project (Project summary): Kenya has the 4th largest HIV disease burden globally The HIV epidemic is distributed among the general population (6% prevalence), 1.6 million People Living with HIV (PLWHIV) with concentrations among specific key populations and in certain geographical areas. In addition, Isoniazid preventive therapy (IPT) provision to people living with HIV is still limited. The main key

populations identified include prisoners, urban slum dwellers, diabetics, health care workers, uniformed service personnel, nomadic, internally displaced people (IDPs) and migrants, refugees, contacts of TB patients, and people living with HIV. The intervention therefore includes addressing the expansion of access to ARV and priority prevention activities to help in mitigation of the infection

19. Project stage (see Annex 1 above):50%

20. Estimated project d	20. Estimated project duration (months) <i>48 months</i>										
31. Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20						
Kshs4,503,676,9 65	KSh	KSh 1,501,225,655	KSh 1,501,225,655	KSh 1,501,225,655	KSh 1,501,225,655						

32. Outline economic and social benefits: freeing people from the disease burden to allow them engage in economic activities.

33. Outline sources of financing: *Global Fund* 

# Project 7

	Project name: Tuberci	losis Round 6							
13.	Project geographic locat	ion: Nation Wide							
14.	Project Type/Category (see Para 6 above): <i>Medium</i>								
15.	Implementing organization (s): Ministry of Health								
16.	Counties covered: 1 (:) 4	17							
17.	Project Purpose (Contex provision of health of					ention by enabling the country.			
10.	283/100,000 (relativities) incidence, as well a	vely flat trend af as TB/HIV incid erefore target T	ter 2000) and estinence indicate a sl B care and preven	mated incidence of low decline from t ntion by enabling	268/100,000 in 2 he peak of 2005	timated prevalence of 2013. The trends in TE but still notably high health commodities in			
19.	Project stage (see Annex	a 1 above):32%							
	Project stage (see Annex Estimated project duration		ths						
	Estimated project duration Estimated project		<i>ths</i> FY2016/17	FY2017/18	FY2018/19	2019/20			
20.	Estimated project duration	on (months) 48 mon	-	FY2017/18 KSh 781,607,541	FY2018/19 KSh 1,048,696,474	2019/20 KSh 605,396,474			
20.	Estimated project duration Estimated project cost:Kshs6,063,000,00 0	on (months) <b>48 mon</b> FY2015/16 KSh 1,078,647,667 ocial benefits: prev	FY2016/17 KSh 1,008,396,474 rention treatment	KSh 781,607,541 and control of tube	KSh 1,048,696,474	,			

## **Project 8**

10. Project name: Malaria Round 10

11.	Project geographic locat	ion: Nation Wide								
12.	12. Project Type/Category (see Para 6 above): <i>Medium</i>									
13.	13. Implementing organization (s): <i>Ministry of Health</i>									
14.	14. Counties covered: 1 (:) 47									
15.	<ul> <li>15. Project Purpose (Context and need for the Project): mitigation of malaria infection by provision of health commodities. The main goal is to reduce the morbidity and mortality attributable to malaria in various epidemiological zones by two third of the 2007-2008 levels. Malaria.</li> </ul>									
16.	than 70% of the popregnant women. The pregnant women appreciation such a preventive treatment of the preventive tr	opulation lives ir Fremendous efforts mass and routi the for malaria during distribution of ar	n malaria risk are orts have been m ne distribution of ring pregnancy, a themether – comb	as. The most vult hade to combat r long lasting insec nd parasitological pination therapy (A	nerable to the dis nalaria with prev ticide treated nets diagnosis and m ACT) doses. This	bblem in Kenya. More sease are children and vention and treatment s (LLINs), intermittent anagement of malaria intervention is to help				
17.	Project stage (see Annex	x 1 above):50%								
18.	Estimated project duration	on (months) 48 mon	ths							
34.	Estimated project cost:Kshs6,235,942,98	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20				
	3	KSh 1,078,647,661	KSh 1,078,647,661	KSh 1,078,647,661	KSh 1,078,647,661	KSh 1,078,647,661				
35.	Outline economic and economic activities.	-	evention and cont	rol malaria hence	e health citizen th	hat can engage in the				
36.	Outline sources of finan	cing: Global Funds								

Proj	ect 9					
1.	Project name: Procure	ment of anti TB a	lrugs not covered und	ler global fund TB pr	ogram	
2.	Project geographic locat	ion: Nation Wide				
3.	Project Type/Category (	see Para 6 above):	Medium			
4.	Implementing organizat	ion (s): Ministry o	f Health			
5.	Counties covered: 1 (:)	47				
6.	Project Purpose (Contex	t and need for the	Project): Tuberculos	is Mitigation.		
7.	major public health	problem. Ken is part of the effe	ya is currently ra	nked 15th among g TB infection by p	the 22 high TB rovision of health con	nunicable disease and a burden countries of the mmodities and sustaining the
8.	Project stage (see Annex	a 1 above):50%				
9.	Estimated project duration	on (months) 60mo	nths			
10.	Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
			16			

cost:Kshs500,000,00	00 KSh 120,000,000	KSh 110,000,000	KSh 130,000,000	KSh 160,000,000	KSh 200,000,000
11. Outline economic ar	d social benefits: prevent	ion and control TB h	ence health citizen		
12. Outline sources of fi	nancing: GOK				

	10								
13.	Project name: Wajir I	District Hospital							
14.	Project geographic loca	ation: WAJIR							
15.	Project Type/Category	(see Para 6 above): M	ledium						
16.	Implementing organiza	Implementing organization (s): <i>Ministry of Health</i>							
17.	Counties covered: 1 (:)	) Wajir							
	Project Purpose (Conte		roject): Modernizatio	n and Expansion Waj	iir Hospital				
	East Africa. The	construction wor	ks involve: outpa	tient block. fema	le wards. Theatre	/ICU/HDU Bl			
20.	East Africa. The Kitchen/Laundry/H Project stage (see Anne	Bulk Storage and I		tient block, fema	le wards, Theatre	/ICU/HDU B1			
	Kitchen/Laundry/H	Bulk Storage and I ex 1 above):0%	Mortuary.	tient block, fema	le wards, Theatre	/ICU/HDU BI			
21.	Kitchen/Laundry/E Project stage (see Anno Estimated project dura Estimated project	Bulk Storage and I ex 1 above):0%	Mortuary.	FY2017/18	FY2018/19	/ICU/HDU BI			
21.	Kitchen/Laundry/E Project stage (see Anno Estimated project dura	Bulk Storage and I ex 1 above):0% tion (months) 36mon	Mortuary.						
21.	Kitchen/Laundry/E Project stage (see Anna Estimated project dura Estimated project cost:Kshs800,000,00 0	Bulk Storage and I ex 1 above): <b>0%</b> tion (months) <b>36mon</b> FY2015/16 Kshs250,000,000	Mortuary.	FY2017/18 Kshs250,000,000	FY2018/19				

Proj	ject 11				
1.	Project name: Moi Teaching and Refer	ral Hospital, Academic	Model Providing Acce	288	
2.	Project geographic location: Eldoret				
3.	Project Type/Category (see Para 6 above	): Medium			
4.	Implementing organization (s): Ministry	of Health			
5.	Counties covered: 1 (:) <i>Eldoret</i>				
<u>5.</u> 6.	Counties covered: 1 (:) <i>Eldoret</i> Project Purpose (Context and need for th <i>the satellite clinic in North Rift, Wester</i> )	5 / 0	Healthcare Commod	ities for the HIV infec	cted patients at MTRH an
	Project Purpose (Context and need for th	n and South Nyanza summary): this is a prog	gram funded by USIA	D to provide Anti- Re	
6.	Project Purpose (Context and need for th the satellite clinic in North Rift, Western Brief description of the project (Project	n and South Nyanza summary): this is a prog	gram funded by USIA	D to provide Anti- Re	•
6. 7.	Project Purpose (Context and need for the the satellite clinic in North Rift, Wester, Brief description of the project (Project intervention programs including nutriti	n and South Nyanza summary): this is a prog on and socioeconomic s	gram funded by USIA	D to provide Anti- Re	•

cost:Kshs1,092,065,688		Kshs364,021,896	Kshs364,021,896	Kshs364,021,896	Kshs364,021,896
23. Outline economic and social	benefits: Better Heal	lthcare to the Public			
24. Outline sources of financing	USIAD				

# Project 12

-	
8.	Project name: Modernization of Wards and Staff Houses Mathari Hospital
9.	Project geographic location: Nairobi
10.	Project Type/Category (see Para 6 above): Medium
11.	Implementing organization (s): <i>Ministry of Health</i>
12.	Counties covered: 1 (:) Nairobi
13.	<b>Project Purpose (Context and need for the Project):</b> The purpose of the project is to modernize the MNTRH through renovations and improvement of the existing infrastructure. MNTRH was established in 1904 as a smallpox isolation Centre which later became a lunatic's asylum in 1910, and was subsequently renamed Mathari Hospital in 1964. Since then it has grown to the level of a National Teaching and Referral hospital and is mandated to provide specialized psychiatric services to the mentally ill. The current use of the facility in the provision of mental health services was not part of its original purpose as is evident in the myriad of problems that the hospital is currently facing. The structures are not in conformity with the current mental health treatment approaches. Most of the buildings are old and dilapidated. The wards are still prison-like dormitorieswith no provision for social amenities and give a desolate atmosphere defeating the mandate of the hospital. According to the Ministry of Public Works building regulations, any building that is over 100 years old is unfit for human habitation and should be demolished. Maintenance of these buildings has been both costly and uneconomical. The hospital's bed capacity is 700. Over the past years, the number of inpatients handled on daily bases has increased to a tune of 820 patients. Due to introduction of new services, the number of outpatients has also increased to about 1,000 patients daily. Considering the above scenario, it can be observed that the hospital has been expanding in capacity while the infrastructure has remained the same and in a very dilapidated state. There is therefore need for renovation and expansion of the existing infrastructure.

# 14. Brief description of the project (Project summary): The project entails renovation of the existing infrastructure with an aim of giving the hospital a face-lift. This will involve

- renovation of the Maximum Security Unit (Where mentally ill offenders are admitted)
- Renovation of the wards on the civil side
- Renovation of the administration block
- Rehabilitation and upgrading of the water supply system
- Renovation of the hospital kitchen
- Hospital Landscaping
- Rehabilitation of the sewer line
- Improvement of the hospital lighting
- Renovation of the outpatient block and hospital store
- Hospital road tarmacked

This will help improve provision of quality mental health services by ensuring that patients are treated in a conducive environment. It will also be a motivation to our health workers.

The hospital, having been established in 1904, the buildings are very old and dilapidated due to age. The equipment are old and obsolete across departments.

Over the years the hospital has suffered stigma attached to Mathari mental hospital, the mentally- ill and the

general negative attitude by the public towards mental illness and the mentally - ill patients. The hospital is commonly referred to as "JELA YA WAZIMU" (Prison for the insane) which is so stigmatizing. There also lacks donors are willing to support Mental services

The hospital experiences inadequate funding from the government. There is inadequate revenue collection due non-payment of cost sharing fee by patients abandoned, mentally ill offenders and lack of automation. This is because most of the patients are unproductive and dependant on their relatives and most of them remain in the hospital for long and thus their relatives grow weary or just exhaust their resources with time leading to neglect and abandonment of the patients. The hospital ends up waiving hospital bills (high waiver rates) for these patients and also repatriation to their homes.

The hospital admits law offenders with mental illness in Maximum Security Unit. This category of patients comprises of a third (1/3) of the total inpatients approximately 273. These patients are exempted from paying any hospital bill. Therefore their upkeep and maintenance is the responsibility of the hospital.

MNTRH has a vast compound, neighbouring high security threat slum areaswhich are notorious in criminal activities and this poses a major security threat to the hospital. It also experiences an acute shortage of security officers and no entire fencing of the compound to secure and protect the hospital. In addition to this, the methadone clients are a threat to security through vandalism of hospital and individuals property.

In the recent years the demand for training has exceeded the available training facilities. The number of Health Professionals being trained in the institution has been on the increase than the hospital can handle due to lack of training facilities. The hospital requires adequate training facilities and materials.

There is no automation of service delivery and there lacks ICT equipment. The hospital has no internet connectivity. The water and sewerage system is old with frequent blockages.

3.	Project stage (see Annex 1 al	bove):32%				
4.	Estimated project duration (r	months) 48 months				
4.	Estimated project cost: Kshs120,000,000	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
		Kshs30,000,000	Kshs30,000,000	Kshs35,000,000	Kshs50,000,000	Kshs5,000,000
5.	5. Outline economic and social benefits: better service delivery					
6.	Outline sources of financing:	GOK				

Proje	ect 13
12.	Project name: Cancer Institute
13.	Project geographic location: Nation Wide
14.	Project Type/Category (see Para 6 above): <i>Medium</i>
15.	Implementing organization (s): <i>Ministry of Health</i>
16.	Counties covered: 1 (:) 47
17.	Project Purpose (Context and need for the Project): Establishment of 47 cancer screening centers. The intervention will also
	serve as a common basket through which the required investments for the war on cancer can be channelled for efficient use. The ultimate goal of the program is to promote equitable and affordable

access to evidence-based cancer prevention a	and control	services for a	l Kenyans.
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- 18. Brief description of the project (Project summary):Cancer is one of the leading causes of death worldwide accounting for 13% of all global mortality. In Kenya, it is estimated to be the second leading cause of NCD related deaths after cardiovascular diseases and accounting for 7% of overall national mortality. Existing evidence shows that the annual incidence of cancer is close to 37,000 new cases with an annual mortality of over 28,000. There is also evidence that between 7000 to 10000 Kenyans seek specialized medical care abroad with a large proportion being specialized cancer treatment. This translates to approximately 7-10 billion worth of health care services imported annually. In response to this growing challenge, the government has made tremendous progress in developing national policies, strategies and legislation to address cancer control. The enactment of the Cancer Control Act 2012 signified government commitment to addressing cancer while the Kenya Health Policy 2014-2030, Kenya National Strategy for Prevention of NCDs 2015-2020 and the National Cancer Control strategy 2011-2016 have prioritized cancer control interventions. In order to put in place proper mechanisms to maximize coordination and minimize duplication in cancer prevention and control, MOH proposes the formation of a national cancer prevention program. The intervention is therefore to Purchase Cancer screening machines and establishment of screening centers in the 47 counties to help in containing and reducing cancer cases in the country
- 19. Project stage (see Annex 1 above):0%

 20. Estimated project duration (months) 60 months

 1. Estimated project cost:
 FY2015/16
 FY2016/17
 FY2017/18
 FY2018/19
 2019/20

 Kshs870,000,000
 Kshs200,000,000
 Kshs200,000,000
 Kshs200,000,000
 Kshs200,000,000
 Kshs200,000,000

21. Outline economic and social benefits: The program will bring together relevant personnel, information and infrastructure that are necessary for a coordinated approach to cancer prevention and control. It will also serve as a common basket through which the required investments for the war on cancer can be channelled for efficient use. The ultimate goal of the program is to promote equitable and affordable access to evidence-based cancer prevention and control services for all Kenyans

22. Outline sources of financing: GOK

Project 14										
14.	. Project name: Rehabilitation of hospitals (KIDDP-Italy)									
15.	Project geographic location: Ngong (Kajiado County) Likoni (Mombasa County), Muhoroni (Kisumu County), Usenge (Siaya County),									
	Kigumo (Muranga County), Kapenguria (West Pokot County)									
16.	Project Type/Category (see Para 6 above): Medium									
17.	7. Implementing organization (s): Ministry of Health									
18.	8. Counties covered: 1 Various									
19.	. Project Purpose (Context and need for the Project): Enhance the capacity of the Health Facilities									
20.										
21.										
22.	Estimated project duration (months) 36 months									
23.	Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20				
	cost:									
	KSh233,000,000 KSh253,000,000 KSh253,000,000 KSh253,000,000									
24.	4. Outline economic and social benefits:									
25.	. Outline sources of financing: Kenya Italy Debt for Development Project									

Project 15

	. Project geographic location: <i>Nakuru</i>								
15.	. Project Type/Category (see Para 6 above): <i>Medium</i>								
16.	5. Implementing organization (s): <i>Ministry of Health</i>								
17.	Counties covered: 1 (:) Nakuru								
18.	3. Project Purpose (Context and need for the Project): Expansion of Rongai Hospital. The main aim of the expansion to upgrade Rongai Hospital as a specialist facility to handle Trauma cases of numerous road traffic accidences at Salgaa/ Rongai area and treatment of the victims.								
19.	9. Brief description of the project (Project summary): Construction, equipping and modernization of hospital for quality healthcare service to the public followed a presidential directive by the then President Mwai Kabaki for an Hospital to handle to help in treatment of victims of numerous case of road traffic accidence at the black spot of Salgaa/Rongai area. The scope of the work was to include: construction and equipping of Accident and Emergency department (Examination Rooms, Registration and records, observation wards, acute/resuscitation rooms, minor theatre, recovery wards), pharmacy laboratories, X-ray, CT-scan and MRI rooms, physio-therapy/occupational department, 36-bed male surgical ward, 24-bed female surgical ward, 12-bed paediatrics ward, 6-bed ICU/HDU ward.								
	ward, 6-bed ICU/HDU w	ard.	C C			2-bed paediatric			
20.	ward, 6-bed ICU/HDU w Project stage (see Annex 1 abo					2-bed paediatric			
		ve): <b>0%</b>							
21.	Project stage (see Annex 1 abo Estimated project duration (mo Estimated project cost: KSh	ve): <b>0%</b>	FY2016/17	FY2017/18	FY2018/19	2-bed paediatric			
21.	Project stage (see Annex 1 abo Estimated project duration (mo	ve): <b>0%</b> nths) <b>24 months</b>		FY2017/18 KSh 250,000,000	FY2018/19 KSh 250,000,000				
21. 22. OK	Project stage (see Annex 1 abo Estimated project duration (mo Estimated project cost: KSh 1,500,000 (BADEA 1,000,000,000	ve): <b>0%</b> nths) <b>24 months</b> FY2015/16	FY2016/17	KSh	KSh	2019/20 KSh			

# Project 16

Proje	
13.	Project name: Clinical Waste Disposal System Project
14.	Project geographic location: Nairobi, Nakuru, Kisii and Machakos
15.	Project Type/Category (see Para 6 above): <i>Medium</i>
16.	Implementing organization (s): Ministry of Health
17.	Counties covered: 1 (:) 4
18.	Project Purpose (Context and need for the Project): Procurement of Equipment, Goods and
	Service. Evidence from the World Health Organization reveals that up to 20 percent of hospital wastes are contaminated
	with infectious and hazardous agents, which can transmit diseases such as hepatitis B, and C and Human
	Immunodeficiency Virus (HIV) including risks of non-communicable conditions arising from incomplete burning of

1

wastes. The purpose of this project hence is to reduce exposures to health risks resulting from poor and inadequate treatment of health care wastes and improve management of medical waste through installation and commissioning of ten (10) modern AMB serial 250 ecosteryl medical waste treatment devices in ten high volume health facilities in the country.

**19.** Brief description of the project (Project summary): the project is aims at procuring and supplyingEquipment, Goods and services in respect of clinical waste disposals. 10 medical waste plants/deviceswill be installed and commissioned in in ten (10) high volume health facilities in Kenya. This will be done through provision of associated spare parts for each installed facility, training of manpower including equipment operators who will manage and coordinate the implementation of the clinical waste systems in the ten (10) Kenvan health facilities and ensure timelines and deliverable are up to the standards required

20. Project stage (see Annex 1 above):0%

21. Estimated project duration (months) 24 months

	3.	Estimated p	project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
	cost:Kshs1,200,000,000							
			KSh200,000,000	KSh 40,000,000	KSh 500,000,000	KSh 500,000,000	KSh 160,000,000	

Outline economic and social benefits: Cleaner environment has long positive benefits to human health and environment far out way the relatively higher costs contributing to reduction in communicable and noncommunicable diseases. The process may also be an opportunity for new investment options that involve recycling of the treated wastes.

2. Outline sources of financing: Belgium and GOK

### Project 17 Project name: Clinical Laboratory and Radiology Services Improvement 1. 2. Project geographic location: Nation Wide 3. Project Type/Category (see Para 6 above): Medium 4 Implementing organization (s): Ministry of Health 5. Counties covered: 1 (:) 47 Project Purpose (Context and need for the Project): The main goal of the project was (is) to improve the delivery of 6. diagnostic services around the country through a general modernization plan of clinical laboratories (50 sites) and provision of diagnostic radiological services (8 sites included in the 50 for laboratory services). Brief description of the project (Project summary): The project was conceptualized in 2010 by the then Ministry 7. of Public Health and Sanitation. It was part of the national plan to overhaul primary health care services in Kenya. At the time, the Ministry of Public Health and Sanitation was responsible for three levels of healthcare namely, level 1 (community health services), level 2 (dispensary services) and level 3 (health centre services). It involved general modernization plan of clinical laboratories (50 sites) and provision of diagnostic radiological services (8 sites included in the 50 for laboratory services) The project covers 50 county health facilities; Under Phase 1, 8 sites will be equipped with laboratory and radiology equipment; Under Phase 2, 42 sites will be equipped with laboratory equipment; The planned Implementation period was from 2013-2017. However, start of implementation was delayed as the implementation contract was signed in 2014 and the contract did not become effective until January 2016 when effectiveness conditions were met. Project stage (see Annex 1 above):0% 8 Estimated project duration (months) 48months 9. 10. Estimated project FY2015/16 FY2016/17 FY2017/18 FY2018/19 2019/20 cost: KSh 30.000.000 KSh 500,000,000 KSh 270,000,000 KSh 100,000,000 Kshs900,000,000 KSh 11. Outline economic and social benefits: Better Healthcare. Modern medical equipment and training for health personnel will enable the general population benefit from better quality diagnoses and care; The wide distribution of facilities
to benefit from the project will enable a growing percentage of the population to access quality health care services Health personnel will benefit from theoretical and practical training on new equipment to be supplied and thus improve their general knowledge leading to better diagnosis and treatment and Staff will be able to work with more modern and efficient equipment enabling faster, more precise and reliable analysis of results. Availability of the modern equipment will contribute towards improving staff morale, work environment and retention of skilled staff in the public sector

26. Outline sources of financing: Belgium

Proje	ect 18							
13.	Project name: Mana	ged Equipment Servic	es (MES)					
14.								
15.	Project Type/Catego	ory (see Para 6 above):	mega					
		ization (s): <i>Ministry of</i>	Health					
	Counties covered: 1							
18.	8. Project Purpose (Context and need for the Project): the aim is Providing 98 hospitals with modern, state of the art Medical equipment and technology with the objective of improving diagnosis. with a view to improving access to specialized services countrywide. The upgrading was through equipping each of the facilities with critical equipment through a Managed Equipment Services (MES) arrangement and human resource capacity building.							
19.	conjunction with 2 in 47 Countie countrywide. T Managed Equip procurement of t Lots; Lot 1 Thea	a county governme es (94) and 4 Nat The upgrading was ment Services (Mi theatre, CSSD, Rep ttre, targeted 98 ho	nts conceptualized tional hospitals wi through equipping ES) arrangement a nal, ICU and Radic spitals; Lot 2 surgi	this comprehensiv th a view to imp g each of the facili and human resource ology equipment, T cal and CSSD targ	re programme of up roving access to s ities with critical en- ce capacity buildin 'hese equipment are eted 98 hospitals, I	ry of Health and in ograde 98 hospitals, specialized services quipment through a g. Included are the e categorized into 7 Lot 5 renal, targeted diology, targeted 86		
20.	Project stage (see A	nnex 1 above): <b>32%</b>						
		uration (months <b>) 120 n</b>	nonths (10 years)					
22.	Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20		
	cost: Kshs42,000,000,0 00	KSh4,500,000,000	KSh4,500,000,000	KSh6,000,000,000	KSh6,000,000,000	KSh6,000,000,000		
23.			nproved diagnosis, nto good health o			improved working		

Project 19	
1. Project name: Procurement of equipment at the Nairobi Blood Transfusion Services	
2. Project geographic location: <i>Nairobi</i>	
3. Project Type/Category (see Para 6 above): <i>Medium</i>	
4. Implementing organization (s): <i>Ministry of Health</i>	

5.	5. Counties covered: 1 (:) Nairobi						
6.	6. Project Purpose (Context and need for the Project): <i>Equip National Blood Transfusion</i>						
7.	-		•	-	•	t the National Blood	
	Transfusion is mean	t to improve the s	ervices by ensuri	ng the safety of t	the blood transfu	sed to patients	
8.	Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20	
	cost: Kshs500,000,000	KSh43,000,000	KSh 250,000,000	KSh 150,000,000	KSh 150,000,000	KSh	
9.	9. Outline economic and social benefits: <i>ensuring safe blood transfusion</i> .						
10.	Outline sources of f	inancing: GOK					

Proje	ect 20							
1.	Project name: Const	ruction of Cancer	centre at Kisii Level 5 I	Hospital				
2.	Project geographic location: Kisii							
3.	Project Type/Category	(see Para 6 above	): Medium					
4.	Implementing organiz	ation (s): <i>Ministry</i>	of Health					
5.	Counties covered: 1 (:	) Kisii						
6.	Project Purpose (Context and need for the Project): Construction of cancer centre. It is aimed at enhancement of prevention, treatment and control of cancer cases in the Country.							
7.	<ol> <li>Brief description of the project (Project summary): this project was conceived to enhance prevention, treatment and control of cancer cases in the Country. The scope of work is to construct and equip oncology unit as well as train specialized staff. This will include the Two (2) bunkers, One (1) cobalt 60 machine, one (1) Linear Accelerator, Two (2) Operation theatres, Six (6) bed ICU, Twenty bed ward, Four consultation rooms, reception area, support facilities and trained staff (10% of the project cost is for training of the specialized staff)</li> <li>Project stage (see Annex 1 above):0%</li> </ol>							
9.	Estimated project dura	ation (months) 36m	conths					
10.	Estimated project cost:Kshs750,000,0	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20		
	00	KSh	KSh 50,000,000	KSh 250,000,000	KSh 350,000,000	KSh 200,000,000		
GOK C	ounterpart funds			Kshs25,000,000	Kshs35,000,000	Kshs20,000,000		
11.			healthy population e productive activiti			cer patient. This wil		
12.	Outline sources of fina	ancing: BADEA, S	Saudi Fund					

Project 21									
13. Project name: Kenya	Health Sector Su	upport Project ( K	(HSSP)						
14. Project geographic loca	14. Project geographic location: Countrywide								
15. Project Type/Category	(see Para 6 abov	e): Mega							
16. Implementing organiza	tion (s): Ministry	of Health							
17. Counties covered: 47									
country especially for t country especially for t counties. Improving he improvements in health and nutrition. 19. Brief description of the Project aims to increa availability of essential further strengthening th service delivery. The k iv. Health Insurance Subsi v. <b>Results</b> - Based financin vi. Strengthening the stewa	<ul> <li>18. Project Purpose (Context and need for the Project): To improve the delivery of essential health services in the country especially for the poor with focus on maternal and child health in the arid and semi-arid land (ASAL) counties. Improving health services at lower levels and strengthening systems will be critical for further improvements in health status, especially for poor people and in the challenging areas of reproductive health and nutrition.</li> <li>19. Brief description of the project (Project summary): Brief description of the project (Project summary): The Project aims to increase access and utilization of basic quality services; and will fund the increased availability of essential health commodities especially for the vulnerable and marginalized populations; while further strengthening the governance and stewardship capacity at the national and County levels to enhance service delivery. The key priorities for the project include;</li> <li>iv. Health Insurance Subsidy Programme v. Results- Based financing vi. Strengthening the stewardship capacity These are expected to be done by improving the effectiveness of Planning, Financing and procurement of</li> </ul>								
20. Project stage (see Anne	ex 1 above):								
21. Estimated project durat	ion (months) mo	nths							
22. Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20				
GOK(counterpart)									
DONOR Kshs19,275,225,000	2,765,445,000	2,765,445,000	2,765,445,000	2,765,445,000	2,765,445,000				
23. Outline economic and s	social benefits: S	trengthening Hea	lth Systems	I	1				
24. Outline sources of finan	ncing: World Bar	nk (IDA)							

Proj	ect 22
1.	Project name: Construction and Upgrading of Laboratories in (Nairobi, Kwale, Busia)
2.	Project geographic location: Nairobi, Kwale, Busia
3.	Project Type/Category (see Para 6 above): <i>Medium</i>
4.	Implementing organization (s): <i>Ministry of Health</i>
5.	Counties covered: 1 (:) Nairobi, Kwale, Busia
6.	Project Purpose (Context and need for the Project): upgrade of laboratory service in the respective counties

7.	Brief description of the project (Project summary): Construction of modern laboratory aimed at enhancing quality treatment and testing DNA samples in prevention and control of crimes and other social factors.						
8.	Project stage (see Annex 1 above):32%						
9.	. Estimated project duration (months) 24 months						
10.	Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20	
	Kshs95,000,000	KSh	KSh 33,000,000	KSh 33,000,000	KSh 33,000,000	KSh 33,000,000	
21.	21. Outline economic and social benefits: <i>prevention and control of crime and other social factors</i>						
22.	Outline sources of	financing: GOK					

14.	Project name: Program	for Basic Health In	surance for the Poor	and Informally Empl	loyed		
15.	Project geographic location: <i>Nationwide</i>						
16.	Project Type/Category (se	ee Para 6 above): <i>Me</i>	edium				
17.	Implementing organization	n (s): <i>Ministry of H</i>	ealth				
18.	Counties covered: 1 (:) 47	7					
19.	. Project Purpose (Context and need for the Project): The country is gearing up for rolling out of Universal Health Coverage through health insurance. One of the major challenge in achieving UHC is the high number of poor, informally and low waged workers. These groups require subsidization of health insurance in order to reduce their burden of health care. This project aims to contribute to an increased access to equitable, affordable and quality healthcare while contributing to the strengthening of the national health insurance system.						
Hospital Insurance Fund. Beneficiaries to the project and their dependants will be issued with a health insura which will entitle them to benefits currently enjoyed by the general scheme beneficiaries. The card will be fully families, while those who are informally employed will be co-contributing half the premium for the scheme. The project will also aim to set up a modern and responsive data management system at the NHIF (d infrastructure, etc.) as well as providing support to the fund to design and manage health insurance actuary serv					y subsidized for the p latabase, technology,		
20.	Project stage (see Annex	1 above): <b>0%</b>					
21.	Estimated project duration	n (months) 48month	25				
22.	Estimated project cost:Kshs2,100,000,000	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20	
		Kshs700,000,000	Kshs700,000,000	Kshs700,000,000	KShs700,000,000		
23.	Outline economic and soc groups, incl. access to me			ess to affordable qual	ity healthcare by eco	nomically disadvanta	

Project 24
13. Project name: East Africa's Centre of Excellence for Skills & Tertiary Education
14. Project geographic location: <i>Nairobi</i>

15.	Project Type/Category	(see Para 6 above): A	Medium					
16.	6. Implementing organization (s): <i>ministry of health</i>							
17.	17. Counties covered: 1 (:) Nairobi							
18.	<ul> <li>17. Countes covered: 1(.) Natrobi</li> <li>18. Project Purpose (Context and need for the Project): Provision of skills and tertiary Education. This project is an investment operation designed to increase access and improve the quality and relevance of higher medical education programmes, research and excel service delivery in Kenya and the wider East African Community member states through a project framework. This project focuses on advanced skills, Higher Education, Science and Technology where development partners' interventions have been limited to direct support to universities on limited activities like scholarships.</li> </ul>							
	systems of a centr Africa region. It Sciences called Ea of Centres of Exc and clinical trainin service delivery. delivery complex sized classrooms administration off with teaching and part of the African is to contribute to EAC Labour needs.	re of excellence ir will include estal ast Africa Kidney rellence for Skills ng; ii) Scientific a The infrastructure that has an audit , a Library, V rices and state of learning facilities the development Ba	A Kenya as part of polishment of a re Institute (EAKI). and Tertiary Edu and operational re will include a ne corium for conferencin the art 160 beds to s with a state of th ank to the East Af	the regional netw gional Centre of The centre of ex- acation and will p search; and iii) Sp ewly constructed ences, cafeteria, p ag facility, resear- teaching and refer e art 160 beds tea- frican Community	vork of Centre of Excellence in U cellence will be p provide i) Higher pecialized GoK p education, trainin professorial and s rch lab. Faculty ral hospital. A se ching and referral (EAC) member of	ructure, equipment and Excellences in the East rology and Nephrology part of the EAC network education programmes preventive, curative and ng, research and service tudent lounges, various , student desk spaces, ervice delivery complex hospital. The project is countries. The objective ical sciences to meet the		
20.	Project stage (see Ann	ex 1 above):5%						
21.	Estimated project dura	ation (months) 36mon	eths					
22.	Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20		
	cost: Kshs3,674,275,000	KSh 360,000,000	KSh 365,000,000	KSh 700,000,000	KSh 1,905,000,000	KSh 272,600,000		
Counte	erpart (GOK)	-	-	Kshs45,000,000	Kshs60,000,007	Kshs23,000,007		
	in the region. It w Institute of Urolo country. It will en	ill reduce the dep gy and Nephrolog sure access to affe /HO defines mec ng medical servic	bendency of the co gy will promote r ordable urology a lical tourists as p res.	ountries on servic regional medical t nd nephrology ser	es from outside r tourismhence a s vices therefore, q	rvices to the population egion. A state of the ar- ource of revenue to the puality services and care rders for the exclusive		

13. Project name:	Health Sector Program Support (HSPS III)
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- 14. Project geographic location: Countrywide
- 15. Project Type/Category: Mega

16. Implementing	organization (s):	Ministry of Health
Tot improving	organization (b)	

17. Counties covered: 47

18. Project Purpose: To Improve the delivery of essential health services in the country by Strengthening Health system and outcomes throughout the country

19. Brief description of the project (Project summary): To Strengthen Health system and outcomes throughout the country, External assessments of HSSF have shown broad positive impact of these grants jointly managed by the facility management committee and in-charges. HSSF has led to improvements in the reported quality of care, staff motivation and patient satisfaction, even when funds represented less than 1% of the total health sector budget and without any link between funding and performance.

20. Project stage (see Annex 1 above):

21. Estimated project duration (months) 36months

22. Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/20	2019/20
cost: K-h-2 765 000 0					
Kshs2,765,000,0					
00					
	1,183,092,496	1,183,092,496	1,183,092,496	1,183,092,496	1,183,092,496
DONOR					
23. Outline economic a	and social benefits	: Health systems s	strengthening		
24. Outline sources of	financing DANID	A			

#### Project 26

13. Project name: Upgrade of Health Centers in Slums (Strategic Intervention)

14. Project geographic location: 12 major Towns including Nairobi, Mombasa, Kisumu, Nyeri Kakamega and others

- 15. Project Type/Category (see Para 6 above): Medium
- 16. Implementing organization (s): Ministry of Health

17. Counties covered: 1 (:) Various

18. Project Purpose (Context and need for the Project): the aim is to address social and economic challenges facing the slum dwellers including congestion, mobility that posed the unique challenges in provision of health and social services. Lack of medical facilities to the highly populated slum areas has been a major problem the country.

19. Brief description of the project (Project summary): Slum upgrading is one of the flagship projects in the Ministry, it was started in 2013/14 to address social and economic challenges facing the slum dwellers including congestion, mobility that posed the unique challenges in provision of health and social services., such essential services can only be offered through application of unique and innovative approaches. The project is currently being implemented in collaboration with the Ministries of Devolution and Planning and Interior and Coordination of National Government and the relevant county governments, was Initially implemented under the integrated slum upgrading activities through a collaborative effort between the Ministry of Devolution and Planning, the Ministry of Health and the Nairobi County Government at the Kibera slum in 2013/14although Slum areas of the major urban areas are densely populated the health facilities has been lacking and this project is to assist in

	alleviating the p	problem				
20.	Project stage (see A	Annex 1 above):30%				
21.	Estimated project d	luration (months) 60 n	nonths			
22.	Estimated project cost: Kshs6,000,000,0	FY2015/16	FY2016/17 Kshs500,000,000	FY2017/18 Kshs700,000,000	FY2018/19 Kshs700,000,000	2019/20 Kshs700,000,000
23.			ccess of the medica pulace living in the	•	slum dwellers whic	h will in turn stabilize
24.	Outline sources of	financing: GOK				

Proj	ject 27					
1. F	Project name: Ro	oll-out of Unive	ersal Health Covera	ge		
2. F	Project geograph	ic location: Na	tionwide	-		
3. F	Project Type/Cat	egory (see Para	a 6 above): Medium	1		
4. I	Implementing org	ganization (s):	Ministry of Health			
	Counties covered					
h g iv. v. vi. 7. H a F i i	nealth services for groups. Key amo Fowards this end Health Insuran Results- based Free maternity Brief description all the 47 countie program Nationw s being impleme premiums for the	or Kenyans wh ng these priori , the funds wil nee Subsidy Pr financing y services of the project es, the Ministry vide. Currently ented by the Na e poor and vulr	ile also ensuring fin ties are efforts to n l be used in the foll- ogramme (HISP) (Project summary): y of Health mobiliz , RBF is being imp tional Hospital Insu- nerable segments of	ct): To improve effici nancial risk protection p nove the country toward owing three priority key To improve access an zed additional financing lemented in 21 Countion nance Fund (NHIF), the f the population to enall	d utilization of health g to scale-up the RBF es. Further, through H he funds will be used to ble them access qualit	br and vulnerable health coverage. services in and HISP ISP which o purchase y inpatient
f		vision of free m	aternity services.	the JICA loan will be	e used to compensate	
9. E	Estimated project	t duration (mor	nths) 48 months			
10. E	Estimated	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
C	project cost:8,000,000, 000		KSh 1,394,400,000	KSh 1,394,400,000	KSh 1,394,400,000	KSh 1,394,400,000
11. (	Outline economic	c and social be	nefits: Health Syste	ms Strengthening		
	Outline sources of		•			

Proj	ect 28					
1.	Project name: Health Sector Developr	nent (Rep. Hea	lth and HIV/AIDS)	Commodities		
2.	Project geographic location: Nationwi	de				
3.	Project Type/Category (see Para 6 abo	ove): Medium				
4.	Implementing organization (s): Minist	ry of Health				
5.	Counties covered: 1 (:) 47					
6.	Project Purpose (Context and need for	the Project): 1	mprove Laboratory	Services.		
7.	Brief description of the project (Proje the larger Western region in preventio				at testing DNA sampl	es from Kisumu and
8.	Project stage (see Annex 1 above):32%	6				
9.	Estimated project duration (months) 2	4 months				
10.	Estimated project cost:Kshs1,540,000,000	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
			Kshs385,000,00	Kshs385,000,00	Kshs385,000,00	Kshs385,000,00
11.	Outline economic and social benefits:	improved heal	th		-	-
12.	Outline sources of financing: <i>KFW-</i> G	Germany				

#### Project 29 13. Project name: Procurement of Family Planning & Reproductive Health Commodities 14. Project geographic location: Country Wide 15. Project Type/Category (see Para 6 above): Medium 16. Implementing organization (s): Ministry of Health 17. Counties covered: 1 (:) 47 18. Project Purpose (Context and need for the Project): Purchase of family planning and reproduction commodities. 19. Brief description of the project (Project summary): to promote a healthy and manageable family for the better growth of our economy the project assist the needy families by providing the drugs to the hospitals. 20. Project stage (see Annex 1 above):32% 21. Estimated project duration (months) 48months 22. Estimated FY2015/16 FY2016/17 FY2017/18 FY2018/19 2019/20 project cost: Kshs150,000,000 Kshs52,000,000 Kshs52,000,000 Kshs52,000,000 Kshs525,000,00 0 Outline economic and social benefits: Manageable Family size to the citizen 23. 24. Outline sources of financing: GOK

1.	Project name: <b>F</b>	Tree Maternity Pro	ogram			
2.	Project geographi	c location: Countr	y wide			
3.	Project Type/Cate	egory (see Para 6 a	bove): <i>Medium</i>			
4.	Implementing org	ganization (s): Min	istry of Health/NI	HIF		
5.	Counties covered	()				
6.	hospitals and acc maternity program Objectives . Attain the higher high quality healt . Achieve univers . To remove finan . Increase utilization	redited private ho n. est possible standar h and related servi al access to materr	spitals and FBOS rds of health in a r ces at the highest a nal and child health cess to maternal ar d child health servi	and low cost priv esponsive manner attainable standard h services ad child health services ices	by supporting equivalent of the support of the supp	ne deliveries in public ler new expanded free quitable affordable and and children in Kenya
7.	public hospital, a program. The new expande year which will in • ANC serv • Delivery • PNC serv • Emergend	ccredited private h ed program will conclude ; vices vices (Post natal ca	ver essential health re) gnancy related con	spitals and low cos	st private hospital	deliveries expenses in ls, under the expanded hild for a period of one nd after Pregnancy
8.	Project stage (see	Annex 1 above):4	9%			
9.	Estimated project	duration (months)	84 months			
10.	Estimated	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
	project cost: Kshs30,500,000 ,000	KSh 4,298,000,000	KSh 4,298,000,000	KSh 6,500,000,000	KSh 6,500,000,000	KSh 6,500,000,000
	ii Improved pregr iii Secure househo iv Lower materna	cial barrier to acce nancy outcomes old income for oth and neonatal mon nal and child health	ess of maternity ser er economic activi rtality.	rvices ties	Policy,(2014-203	60)
12.	Summe sources 0	i initiationing. <b>OOK</b>				

Project 31					
13. Project name: Hea	alth Systems Man	agement (Procure	ement & Distribut	tion of Vaccines	& Sera)- GAVI
14. Project geographi	c location: Count	rywide			
15. Project Type/Cate	egory (see Para 6	above):Mega			
16. Implementing org	anization (s): Mi	nistry of Health			
17. Counties covered:	47 Counties				
18. <b>Project Purpose</b> ( across the country.	Context and nee	d for the Projec	<b>ct):</b> To improve t	he immunisation	coverage of children
proportion of fully introduction of new	ties (e.g. Polio, immunized under w vaccines that r vaccines were in	, B.C.G, Measles er 1 year remain need at least two troduced into the	s, penta & Pneu stagnant around fiscal years to h routine immuniz	mococcal) acro 70%. This has have a good cove ation program du	ent and distribution of ss the country . The been attributed to the erage. Rota virus and uring the period under
20. Project stage (see				<u>.</u>	
21. Estimated project	duration (month	hs) months			
22. Estimated	FY2015/16	FY2016/17	FY2017/18	FY2018/19	2019/20
project cost: GOK(counterpart)		913,000,000	913,000,000	913,000,000	913,000,000
DONOR	2,600,000,000	2,600,000,000	2,600,000,000	2,600,000,000	2,600,000,000
23. Outline economic complications	and social ber	nefits: reduction	of mortality an	d disability cau	sed by polio related
24. Outline sources of	financing:				
Global Alliance for	Vaccines (GAV	T) KSh.2,600,000	),000		
GOK (Counterpart Economy.	funding)	KSh.913,000	,000 *Amount in	creased due to re	basing of the Kenyan

## Kenyatta National Hospital (K.N.H)

Pro	ject 1					
13.	Project name: Burns Unit and Paediat	tric Emergency Ce	ntre ( BADEA)			
14.	Project geographic location: KNH					
15.		ct				
16.	Implementing organization (s): KNH	l				
	Counties covered: National					
18.	Project Purpose:					
	To provide Paediatrics Emergency a	,	0			vill improve preparedness
	and response to emergencies and di	sasters as envisio	ned in Medium-Ter	m Plan of the Vision	2030.	
19.	Brief description of the project :					
	This will involve the construction a					treatment wing. This will
	separate the Children from the Adul	ts and create an io	deal environment f	or control of nosoco	mial infections.	
	The key outputs are;					
	iv. Reduced congestions at th	•				
	v. Improve clinical outcomes					
	vi. Facilitate the control of no					
	The Project faces the risk of P					
	conditions of the contract; and n	egotiating with th	e Donors for to sh	are on the additional	runding respectiv	very.
	Sustainability of the project wil	l he ensured thr	ough inclusion of	the service in the u	iniversal healthca	re coverage under NHIF
	modest charge through the use		-			_
	patients.				ity to supplement	
20.	Project stage: On-going					
	Estimated project duration (months	s): 36 months				
	Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20
	KSh.3.2 billion-	112010/10	112010/17	11201//10	112010/19	1 12019/20
	GOK –counterpart fund					
	GOK – additional	0	0	192,000,000	128,000,000	0
			-	1,200,000,000	- , ,	0
	DONOR	150,000,000	450,000,000	558,000,000	672,000,000	0
23.	Outline economic and social benefit	ts:			•	
	On the economic benefit, it will red	uce time and mor	ney spent due to l	ong waiting delays ir	n treatment (Elim	ination of down time and
	wastage). For the hospital, it will div	ersify and enhance	e revenue generat	on for financial susta	ainability.	
	The social benefits of the project	include reduction	n of infections an	nong patients leadin	ig to less compli	cations and reduction in
	disability; facilitate speedy recovery	y and improved c	quality life years.	It will also improv	ve national prepa	redness and response to
	emergencies and disasters besides p	roviding a training	g facility for capaci <sup>.</sup>	ty building.		
24.	Outline sources of financing:					
	GoK (Counterpart funding + addition	al funding) and D	evelopment partne	ers ( BADEA, OFID, Sa	udi Fund for Deve	elopment)
Pro	ject 2					
13.	Project name: Critical and Acute care					

14.	Project geographic location: KNH
15.	Project Type/Category: Large
16.	Implementing organization (s): KNH
17.	Counties covered: National wide
18.	Project Purpose:
	In fulfilling its mandate as a specialized care and training centre, the hospital's 21 Critical Care Unit (CCU) beds were designed to cater
	for referral and specialized needs only. Against this background, the provision of such specialized care is currently an uphill task because
	the total number of critical and emergency care patients has significantly risen over the last three years. Further, the situation has been

	made worse by non-referral emergen	av casos. To most	t the needs of the	12 chocialities in	KNH it will roqui	ro an avtra 104 Currently
	the 21 CCU beds are occupied 100%					
	-			•		÷
	service and the hospital has been una to increase the bed space in CCU by 10				nospitais. There is	s therefore an urgent need
10	Brief description of the project:			seu demand.		
19.	Increased access to critical and acute	a care will not on	ly reduce mortal	ty/ morbidity am	ong the emergen	cy cases but also enhance
	specialized care by reducing the waitir		•		0 0	cy cases but also enhance
	As a result we project to increase re		-	•		geries done from 154 ner
	annum to 180 per annum by the year	•	•		•	
	per schedule without unnecessary del			, neurosuiger y un		
		ayo ay <u>=</u> 0101				
	The project faces several risks which i	nclude Resistance	from Stakeholde	rs. Space limitatio	n and inadequate	funding. Fear of relegation
	of our mandate by the training institu				•	5
	that form a significant workforce. To n	-			• •	
	not relegate specialist services to Em					
	year being provision of civil works and	equipping to be o	lone in the second	l year.		
	Sustainability of the project will be e	ensured through	inclusion of the s	ervice in the univ	versal healthcare	coverage under NHIF and
	modest charge through the user fee.					
20.	Project stage (see Annex 1 above): La	rge Project				
21.	Estimated project duration (months)	: 24 Months				
22.	Estimated project cost: KSh.720.6	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20
	million	KSh	KSh	KSh 150 M	KSh 570.6	KSh
					М	
23.	Outline economic and social benefits					
	Patients well managed will have a b					
	productive economically and socially	•	support the cou	ntry in providing	healthcare for al	l, The hospital will not be
	relegating its primary mandate of tert	ary care.				
24.	Outline sources of financing: GoK					
<b>D</b>	• • • •					
Pro	100t K					
110	ject 3					

,	J • • • •
13. I	Project name: Cancer Treatment Centre
14.	Project geographic location: KNH
15.	Project Type/Category ;Mega project
16.	Implementing organization (s): KNH
17.	Counties covered: National
18.	Project Purpose
	By modernising equipment and infrastructure we will cater for increased demand for oncology and offer competitive services locally
	and regionally. By creating a facility to enhance research in Cancer and enhancing training for both local and regional consumption, this
	will promote medical tourism and attract research grants. The facility will provide a platform for multi-disciplinary dimension of cancer

#### 19. Brief description of the project

care aimed at improving clinical outcomes.

The project is aimed at creating a cancer centre of excellence in Oncology. This will involve civil works to expand the space and accommodate more bunkers for modern radiotherapy equipment. Through this project, the hospital will eliminate the waiting list for waiting for radiotherapy services and eliminate waiting between prescription and actual treatment. It will also provide a conducive atmosphere to reduce time for conclusive diagnosis for patients whose diagnosis is not clear and facilitate cancer screen services. In addition, it will provide training facility for the faculty of medical oncology in the University of Nairobi to facilitate for a Master's degree in haematology/Oncology and training of oncology nurses and other auxiliary staff. The project could face the risk of lack of adequate trained staff in the country. This will be mitigated by involving the UON to provide training services from inception. Sustainability of the facility and services therein will be through modest user fee and research grants.

20.	Project stage. On-Going					
21.	Estimated project durat	ion (months): 60	months (5 years)			
22.	Estimated project cost: 2.6 Billion	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20
		KSh116M	0	KSh564,500,000	KSh 1,000,000,000	KSh 1,000,000,000
23.	Outline economic and s	ocial benefits:			•	
	guidelines. Savings accru	uing from foreign	exchange for thos	•	cancer treatment outs	ed treatment processes and ide the country, training, and n grants.
24	<b>O</b> 111					

24. Outline sources of financing: GoK,

	Project name: Cardiology services ex	pansion				
	Project geographic location: KNH					
15.	Project Type/Category : Medium					
16.	Implementing organization (s): KNH	1				
17.	Counties covered: National					
10.	Project Purpose Among non-communicable disease for heart attacks. There is need f modernise equipment to facilitate i	or an extra catheter	risation laborat	tory (cath-lab)	to cater for this incre	ease. There is also nee
19.	<b>Brief description of the project.</b> This will involve creation of an exevents. It will facilitate timely inte		•	• •	• •	
	This will involve creation of an exevents. It will facilitate timely intermodernised equipment will facilitate planning. Sustainability of the serve modest charge through the user feet	ervention of acute ca ate timely and quick vices will be through	ardiac events v k assessment o	vithout interfer of patient's cor	ing with scheduled p dition prior to the p	rocedures for children. Datient's surgery for pr
20.	This will involve creation of an exevents. It will facilitate timely intermodernised equipment will facilitate planning. Sustainability of the serve modest charge through the user feet <b>Project stage</b> :On-going	ervention of acute c ate timely and quic vices will be through e.	ardiac events v k assessment o	vithout interfer of patient's cor	ing with scheduled p dition prior to the p	rocedures for children. Datient's surgery for pr
20. 21.	This will involve creation of an exevents. It will facilitate timely intermodernised equipment will facilitate planning. Sustainability of the serve modest charge through the user feet of the serve of	ervention of acute ca ate timely and quic vices will be through e. <b>ns):</b> 36 months	ardiac events v k assessment ( inclusion of th	vithout interfer of patient's cor ne service in th	ing with scheduled p dition prior to the p e universal healthcar	procedures for children. Datient's surgery for pr e coverage under NHIF
20. 21.	This will involve creation of an exevents. It will facilitate timely intermodernised equipment will facilitate planning. Sustainability of the serve modest charge through the user feet <b>Project stage</b> :On-going	ervention of acute ca ate timely and quic vices will be through e. <b>ns):</b> 36 months	ardiac events v k assessment o	vithout interfer of patient's cor	ing with scheduled p dition prior to the p	rocedures for children. Datient's surgery for pr

Project 5
13. Project name: Radiology services
14. Project geographic location: KNH
15. Project Type/Category : Medium
16. Implementing organization (s):KNH
17. Counties covered: National

#### 18. Project Purpose

The hospital has inadequate capacity to detect and treat cancer early; there is a long turn-around time for diagnostic services. This situation has arisen due to inadequate equipment and large number of patients who require this service. The project will refine and align the scope assessment services, provide a model of navigation for patients during their diagnostic phase and improve patient transition along the pathway from suspicion to diagnosis leading to treatment. Improve diagnostic services, increase and provide quick access for staging and re-evaluation in cancer.

#### 19. Brief description of the project

The key output of the facility will be to improve diagnostic services, increase and provide quick access for staging and re-evaluation in cancer. In particular, it will; Reduce turn-around time from diagnostic to treatment; reduce cost of service to the patient as they do not have to seem expensive alternatives; Increase accuracy in targeting radiation treatment through installation of a simulator; Increased efficiency and effectiveness in service delivery; Quick and efficient dissemination and secure storage of patients information and facilitate teaching and research for non-communicable diseases.

20. Project stage (see Annex 1 above): New project						
21. Estimated project duration (months): 12 months						
22. Estimated project cost: 460,000,000	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20	
	KSh	KSh	KSh 460 000	KSh	KSh	
			000			
23. Outline economic and social benefits:						

Early detection will result in high cure of non-communicable diseases and less time and money spent seeking healthcare. The hospital will provide highest standard of care.

24. Outline sources of financing: GoK

-	U U							
13.	Project name: Equipping Day-care centre							
14.	Project geographic location: KNH							
15.	Project Type/Category (see Para 6 above): Medium							
16.	Implementing organization (s): KNH							
17.	. Counties covered: National							
17.								
10.	This will provide outpatient or same	day surgary that d	oos not roquiro on	overnight hernital	stay. The nurnese	of the day care surgery is		
	to keep hospital costs down, as well	, , ,	•	<b>o</b> ,	<i>·</i> · ·	, , ,		
	in the wards. The project will addre	- ·			•			
	inefficiency in providing surgical serv	•	uelayeu ulagilosis			colon cancers and reduce		
	memelency in providing surgical set	1003.						
	It will relate to the social and ecor	omic pillar of visio	n 2030. by embra	acing modern surgi	cal technology, at	ttracting medical tourism.		
	increase access to screening, diagno			-		-		
	and regionally.				0 ,	1 0 /		
19.	Brief description of the Project: It w	vill involve construc	tion and equippin	g of theatres, recov	ery wards and related	ated diagnostic services at		
	an identified site within KNH. On co	mpletion it will add	dress the problem	of congestion in th	e surgical wards,	diagnose and treat variety		
	of conditions without open surgery,	increase revenue g	generation for the	hospital and reduc	e the cost of seek	ing health care the clients		
	and train local and regional speciali	sts. Sustainability o	f the services will	be through inclusion	on of the service i	n the universal healthcare		
	coverage under NHIF and modest ch	arge through the u	ser fee.					
20.	Project stage (see Annex 1 above): C	On-going						
21.	Estimated project duration (months	): 12 months						
22.	Estimated project cost: KSh.	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20		
	376,000,000	KSh	KSh 0	KS	KSh 0	KSh		
		160,000,000		216,000,000				
23.	Outline economic and social benefit		ed cost of health	, ,	is. timelv interver	tion and reduced hospital		
	stay. It will provide a hub for training							
24.	Outline sources of financing: GoK KS							
	0							

	oject 7							
	Project name: Diagnostic and Fa							
	Project geographic location: KN							
	Project Type/Category : Mediu							
16.	Implementing organization (s):	KNH						
17.	Counties covered: National							
18.	Project Purpose:							
	The farewell home has a capa management and overstretchi related DNA tests.	, 0				0 1		
19.	Brief description of the project	t:						
	The project will include rehabilitation of the existing facilitate to expand capacity and modernise the diagnostic equipment. completion, the facility will be fully equipped with a DNA testing KIT and modern post-mortem facility for expanded services, train and research. The key output for the facility will be to address delays in decision making and improve accuracies in diagnostics a treatment. In addition, it will reduce congestion, improve the hospitals image and increase customer satisfaction.							
	Sustainability of the project wil	ll be ensured through th	ne implementatio	n of user fees.				
20.								
21.	Estimated project duration (mo	onths): 12 months						
22.	Estimated project cost:	KSh. FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20		
	313,000,000	KSh	KS 0	KS	KSh	KSh		
		2,000,000		111,000,000	200,000,000			
23.	Outline economic and social be	enefits:	•					
	On the economic benefit, it was training and improved clinical of	outcomes.	C					
		The social benefits of the project include cleaner environmental due to use of right standard for preservation, reduction of emotional						
	stress reduction of infections among patients leading to less complications and reduction in disability ; facilitate speedy recovery and							
				, and reconnect to a	margancias and dis	actors bosidos providina		
	improved quality life years. If	•	onal preparedness	s and response to el	nergencies and usa	asters besides providing		
24.	improved quality life years. It training facility for capacity bui	ilding.	onal preparedness	s and response to e		asters besides providing		

Pro	ject 8							
13.	B. Project name: ICT and Security initiative							
14.	. Project geographic location: KNH							
15.	Project Type/Category: Mega							
16.	5. Implementing organization (s): KNH							
17.	. Counties covered: National							
18.	Project Purpose							
	Modern ICT infrastructure is essential to achieving health service transformation, enabling clinical information to be passed secured and							
	quickly using electronic means for increased patient safety and reduction of errors. This will address the inefficiencies in service							
	delivery, enhance risk management and improve clinical governance. It is a flagship project in the social pillar for the Health sector in							
	the second Medium-Term Plan							
19.	Brief description of the project							
	Through this project, the hospital will create an integrated ICT infrastructure to enhance service delivery and e-health while creating							
	leakages between services and structures. The objective is to achieve connectivity and standardisation for the hospital operations. This							
	includes replacement of the current Health Information system, upgrade of hardware and ICT related infrastructure. This project will be							
	phased over a 4 year period beginning by enhancing the ICT Master plan to accommodate the anti-terror initiatives, followed by							
	installation of body scanners, luggage scanners and CCTV. Successful delivery of the Master Plan will require specialized skills and							
	significant capital outlay. In consideration of the above, the ICT Master plan will be implemented through the Public Private Partnership							
	arrangement.							
20.	Project stage :On-going							
21.	Estimated project duration (months):60 months							
22.	Estimated project cost: KSh. FY2015/16 FY2016/17 FY2017/18 FY2018/19 FY2019/20							

3,121,200,000	KSh	KSh	KSh 500,000,000	KSh 800,000,000	KSh 800,000,000	
23. Outline economic and social benefits:						

Economic Benefits will include; Enhancement of capabilities within local firms to delivery ICT solutions in the Health Sector, enhanced knowledge on the delivery of ICT solutions, and other service based PPPs in the country.

Successful implementation of the KNH ICT Master Plan is expected to have significant social benefits for the country. These include: Efficient patient service delivery, capacity to serve more patients, accurate patient records, consistent patient care, Telemedicine capabilities and easier information sharing for teaching purposes as well as national health statistics and disease control.

24. Outline sources of financing: GoK and Public Private Partner

22.	Project name: En	nvironmental Health	<mark>Services</mark>				
<mark>23.</mark>	23. Project geographic location: <i>Nation Wide</i>						
<mark>24.</mark>	Project Type/Categ	gory (see Para 6 above	e): Medium				
<mark>25.</mark>	Implementing orga	anization (s): <i>Ministry</i>	of Health				
<mark>26.</mark>	Counties covered:	1 (:) <b>47</b>					
<mark>27.</mark>	Project Purpose (C	Context and need for th	e Project): Provision	of Water and Sanitation	on in the counties		
<mark>28.</mark>	Brief description counties	of the project (Projec	ct summary): <i>the pro</i>	ject is conceived to u	ndertake Water and	Sanitation activities in the	
<mark>29.</mark>	Project stage (see A	Annex 1 above): <b>30%</b>					
<mark>30.</mark>	Estimated project of	duration (months) 60n	nonths				
<mark>31.</mark>	Estimated	FY2015/16	FY2016/17	FY2017/18	FY2018/19	<mark>2019/20</mark>	
	project cost: Kshs644,375,00 <mark>0</mark>	KSh 128,875,000,000	KSh 95,000,000	KSh 95,000,000	KSh 95,000,000	KSh 95,000,000	
<mark>32.</mark>	Outline economic	and social benefits: <i>cl</i>	<mark>eaner environment an</mark>	d improved health			
<mark>33.</mark>	Outline sources of	financing: UNICEF					

Proje	ect 10
13. Pr	oject name: Up scaling Auxiliary facilities/ Equipment Replacement
14. P	Project geographic location: KNH
15. P	Project Type/Category (see Para 6 above): Medium
16. Ir	mplementing organization (s): KNH
17. C	Counties covered: National
18. P	Project Purpose
Т	The current level of equipment obsolesce is at 37%. This rate is set to rise to over 80% given the condition of the current equipment status if no urgent measures are undertaken. This may services in the hospital to grind to a halt. It is critical therefore that, resources be availed to replace the equipment to avoid service delivery disruptions while improving the clinical outcomes and ensuring safety of patients and staff. The Hospital has developed a five year Hospital equipment and infrastructure replacement plan that has the critical needs and structured over a five year period the gradual replacement.

#### 19. Brief description of the project:

The project aims at replacing the most obsolete equipment urgently. It is intended to upgrade the hospital equipment for it to main the efficiency, timely delivery of service, safety of patients and staff and improve customer satisfaction.

The cost of replacement of all the equipment is Kshs.1.729 billion (KSh. 2.363 billion less diagnostic and Farewell equipment KSh. 111 million less radiology services equipment kshs.460 million) for the first year.

# 20. Project stage : On-going 21. Estimated project duration (months): 48 months

21	21. Estimated project duration (months): 48 months								
22.	Estimated	project	cost:	KSh.	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20
	2.484billion				KSh	KS 0	KSh 1.729 B	KSh 254 M	KSh 501 M

23. Outline economic and social benefits:

The benefits will be

- Reduced operational costs that will translate to affordable fees for patients
- Reduced maintenance costs thus utilising the savings to enhance services and facilitate service delivery to more clients.
- Enhance the delivery of specialised care for Patients who need.
- Enhance revenue generation and diversification for financial sustainability, improve research activities and improve clinical outcomes
- Reduce the turnaround time for service delivery
- Refine and align the scope of services delivered to the patients
- Improve the capacity for Training to all levels of clinical speciality.

24. Outline sources of financing: GoK

#### Project 11 13. Project name: 300 bed private hospital 14. Project geographic location: KNH 15. Project Type/Category : Mega project 16. Implementing organization (s): KNH 17. Counties covered: Nairobi 18. Project Purpose: The project purpose is to attract clients who can afford to pay for services rendered at a premium rate. Revenue so generated will in turn support the operations and maintenance expenses of the main hospital. This facility will offer both outpatient and inpatient services for all specialities. The facility will offer specialized healthcare aimed at promoting medical tourism as outlined in the Vision 2030. 19. Brief description of the project. The project involves the construction of a 300 bed hospital equipped with modern and state of the art facilities within the wider KNH complex. It will include specialised services like cardiology, nephrology, neurology and neurosurgery, oncology and gastroenterology among other specialisations. The project will generate revenue, promote medical tourism and create a forum for regional multidisciplinary clinical management integration. On completion, the sustainability of the facility will be through implementation of the fee for service. 20. Project stage : New Project ( Conceptualisation stage ) 21. Estimated project duration: 60 months FY2016/17 FY2017/18 FY2018/19 FY2019/20 22. Estimated project cost: KSh. 3 billion FY2015/16 KSh 50,000,000 KSh 0 KSh 0 KSh KSh 50,000,000 23. Outline economic and social benefits: The economic benefits of the project will include; attracting foreign exchange earnings, reduced reliance on the exchequer, providing a wider pool of medical specialists (capacity for the Nation). It will bring in expertise (in financial risk, project management and investment expertise) which would not be otherwise available in the country The social benefits include promoting medical tourism, provide a wider option for medical care and reduce the cost of medical care. Outline sources of financing: GoK (for transaction advisor and monitoring costs) and Public Private Partnership.

Pro	ject 12						
14.	14. <b>Project name</b> : Accommodation, Training and conference facility						
15.	15. Project geographic location: KNH						
16.	Project Type/Category: Mega project						
17.	Implementing organization (s): KNH						
18	Counties covered: Nairobi						
	Project Purpose:						
15.	Currently, the hospital is experiencing	a critical shorta	ge of residential	and training facili	ties The situation	is nunctuated by existing	
	funding gaps. By putting up this proje	5	•	Ũ			
	doctors, nurses and medical tourists;	· ·		•			
	resources to sustain accessible health		•				
	facilities. The project will enhance t						
	envisioned in Medium-Term Plan of th						
20.	Brief description of the project						
	This will involve construction of a 2,0	00 accommodatio	on units, a trainin	g and conference	e facility within the	wider KNH complex. The	
	project will generate revenue to brid			-	•	-	
	facilities for students, doctors, nurse	s and patients o	n medical touris	n and the relativ	es accompanying t	hem. The project will be	
	implemented through a PPP arrangem						
	sustenance and providing extra revenue	ue for the main ho	ospital.		-	-	
21.	Project stage : New project						
22.	Estimated project duration: 60 Month	ns years					
23.	Estimated project cost: KSh. 5	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20	
	billion						
	GoK( Transaction advisors and M&E	KSh	KSh 0	KSh	KSh 50,000,000	KSh 0	
	)			50,000,000			
24.	Outline economic and social benefits			_			
	The economic benefits of	the project	will include;	0	foreign exchange	0	
	on the exchequer, providing a wider				-	xpertise (in financial risk,	
	project management and investment of	expertise) which v	would not be othe	rwise available in	the country.		
	The social benefits include promoting	medical tourism	nrovide a wider o	ntion for medical	care and reduce the	cost of medical care	
25.	Outline sources of financing: GoK (for	transaction advis	or and monitoring	costs) and Public	c Private Partnership	).	

# National Aids Control Council(NACC)

15	Project name: Roll out of	Auolescence	Strategy at N	ational and Cou	unty level as directe	a by HE. the President				
13.	5. Project geographic location: National									
16.	Project Type/Category:	Large								
17.	Implementing organizat	ion (s): NACO	2							
18.	<b>Counties covered:</b> 47									
19.	Project Purpose: The pro	ject aims to re	ach out to add	olescents (15-24	vears) who are vul	nerable to contracting				
	HIV, 21% of new HIV int	6			•	•				
	generation by year 2030.				-					
	messages in order to reali	-		0 0	5	1				
<u></u>	Dwief deservices of the	main at The	moi o of	immlant anta 1 '	a all the $47$	and dimensional large LTT (1)				
	Brief description of the president. All the adalases	• •		•		•				
	president. All the adolesce				-					
	stakeholders will engage a			-						
	vulnerable to contracting	•			•	outh(s) will be engaged				
	through various interventi	•		• •						
	• Reach 10 million y									
			ple receive in	nteractive one of	on one mentorship	and learning through the				
	Maisha Digital Pla	Maisha Digital Platform.								
	• Test 1 million young people for HIV.									
	• Test I million you		HIV.							
	• Test I million you:		HIV.							
71	_		HIV.							
21.	Test I million you Project stage: 25%		HIV.							
	_	ng people for								
22.	Project stage: 25%	ng people for		FY2017/18	FY2018/19	FY2019/20				
22.	Project stage: 25% Estimated project durat	ng people for i	6 years.	FY2017/18	FY2018/19	FY2019/20				
22.	Project stage: 25% Estimated project durat	ng people for i	6 years. <b>FY2016/1</b>	<b>FY2017/18</b> KSh	<b>FY2018/19</b> KSh	<b>FY2019/20</b> KSh.				
22.	Project stage: 25% Estimated project durat	ng people for i ion (months): FY2015/16 KSh15,000,	6 years. FY2016/1 7 KSh							
22.	Project stage: 25% Estimated project durat	ng people for i ion (months): FY2015/16	6 years. <b>FY2016/1</b> <b>7</b> KSh 24,000,00							
22.	Project stage: 25% Estimated project durat	ng people for i ion (months): FY2015/16 KSh15,000,	6 years. FY2016/1 7 KSh	KSh	KSh	KSh.				

24. **Outline economic and social benefits**: - The project will contribute significantly to the vision of an HIV-free generation in Kenya. This will ensure that girls and boys will be healthy and productive. The HIV and AIDS has pushed more Kenyans into poverty as funds are diverted from investment to financing HIV-related illnesses. The country will save billions of shillings every year, Kenya AIDS Spending Assessment (KNASA) survey showed that over KSh 60 billion are spent on HIV and AIDS yearly.

#### 25. Outline sources of financing: GOK Grant

**Project 2** 

1.	Project name: Ending stigma and discrimination through advocacy campaign.
2	Project geographic location: National

Project geographic location: National
 Project Type/Category : Large

4. Implementing organization (s): NACC

5. Counties covered: 47

- 6. **Project Purpose:**Change of Attitude, Acceptance and support for PLHIVs
- 7. **Brief description of the project:** The HIV stigma is the main barrier for young people to HIV testing and ARV treatment. Available statistics show that 58% of young people do not have correct knowledge of HIV transmission; 46% of young women and 58% of young men have never been tested. Every day 97 young people (15-24) get HIV infected

8. Project stage: 25%

9.	<b>Estimated project duration:</b> 6 years.	

10. Estimated cost:	project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20
		KSh	KSh	KSh	KSh	KSh 125,000,000
				125,000,000	125,000,000	
				125,000,000	125,000,000	

26. **Outline economic and social benefits**: - The project will contribute significantly to the vision of an HIV-free generation in Kenya. The HIV and AIDS has pushed more Kenyans into poverty as funds are diverted from investment to financing HIV-related illnesses. The country will save billions of shillings every year, Kenya AIDS Spending Assessment (KNASA) survey showed that over KSh 60 billion are spent on HIV and AIDS yearly.

26. Outline sources of financing: GOK Grant

### Project 3

13. **Project name**: Situation Room System.

14. Project geographic location: National

15. Project Type/Category : Large

16. Implementing organization (s): NACC

17. Counties covered: 47

18. Project Purpose: The project provides real time data for planning and decision making at both national and county levels. HIV and AIDS is very dynamic, every county has unique challenges that contribute to the spread of HIV, uptake and adherence to ART including nutrition. Provision of real time data will boost HIV and AIDS programming at both levels of government. The project will enhance ownership of the national response to HIV and AIDS by both levels of government

19. Brief description of the project: Provision of real-time data and information on HIV and AIDS for policy and

20. Project stage: 30%					
21. Estimated project du	ration (months)	: 3 years.			
22. Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20
cost:	KSh	KShs145,000,000	KSh 95,500,000	KSh 50,000,000	KSh 100,000,000
23. Outline economic and	social benefits:	The Project will help			DS in real time,
lessen new HIV infection	ons, improve hea	lth of PLHIV and ma	ke them more j	productive ecor	nomically. The number
of HIV and AIDS relate	d deaths will de	crease as well as the	number of orph	ans and OVCs.	The project will
enhance ownership of the	ne response to H	IV and AIDS at both	levels of gover	mment, taking i	nto account that
Kenya has become a Lo	wer Middle Inco	ome Country (LMIC)	after rebasing.	As a result of r	ebasing, Kenya will
not be able to produre A	RVs and related	l commodities at the	pre-negotiated l	low prices mean	nt for poor countries

Pro	ject 4					
13.	Project name: V2030 Rese	earch Hub				
	Project geographic locat					
	Project Type/Category:	<b>v</b>				
16.	Implementing organizati	ion (s): NACC				
17.	Counties covered: 47					
18.	Project Purpose: The pur	pose of the Re	esearch Hub for	HIV and AID	S that is to provi	de evidence-based data
	for policy making at count	ty and national	levels. It is exp	pected to boost	research and co	mmunication on issues
	relating to HIV and AIDS	programming.	The Hub (web	site) will provi	de a "one-stop-s	hop" for quality data from
	scientific researches for th	e countries in	the region and	all over the wo	rld.	
19.	Brief description of the p	project: The p	roject involves	development o	f a research Hub	at Nairobi that will serve
	as a Centre for research or	n HIV and AID	S for Kenya ar	nd countries in	the region. Keny	a has partnered with other
	countries in the search for	a vaccine (cur	e) for HIV and	AIDS for over	a decade. The re	esearch Hub will attract
	scientists from neighbouri	ng countries a	nd from all ove	r the world the	reby promoting 1	medicaltourism.
20.	Project stage: 40%					
21.	Estimated project durati	ion (months):	6 years.			
22.	Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20
		KSh	KSh	KSh	KSh	KSh125,500,000
			31,000,000	47,000,000	100,500,000	
			, ,	, ,	, ,	
23.	Outline economic and so	cial benefits:	The project wi	ll elevate Keny	a as a Centre/ H	ub for research on HIV
	and AIDS and promote me	edical tourism.	Kenya will be	mapped with o	other countries of	f the world that have
	contributed to scientific m	ilestones in the	e search for cur	e for HIV and	AIDS. Once the	vaccine for HIV is
	developed it will improve	health of Keny	yans as well as	alleviate pover	ty levels. The wo	orld scientists who will
	visit Kenya for purposes o	of carrying out	researches on H	HIV and AIDS	will generate for	reign exchange for the
	country.					
24.	Outline sources of finance	cing: GOK Gra	ant			

## **Project 5** 15. Project name: Training and capacity building framework for the public sector 16. **Project geographic location**: National 17. Project Type/Category: Large 18. Implementing organization (s): NACC 19. Counties covered: 47 20. Project Purpose: The framework will guide MCDAs in implementation and mainstreaming of HIV//AIDS Programs as part of performance contracting delivery. 21. Brief description of the project: Capacity building for the public sector to improve the system's ability to transfer clients and improving reverse referral and feedback information system by the ACUs as part of Maisha Certification and performance contracting requirements for Public Sector Institutions. The performance of Institutions will be assessed at various levels (level 1-4). 22. Project stage: 25% on Level 1 23. Estimated project duration (months): More than one year. 24. Estimated project cost: FY2015/16 FY2016/17 FY2017/18 FY2018/19 FY2019/20 KSh..... KSh..... KSh KSh 40,000,000 KSh 40,000,000 40,000,000 25. Outline economic and social benefits: Improved productivity and competency development in the public sector by mainstreaming and reporting on HIV/AIDS in the sectors. 26. Outline sources of financing: GOK Grant

### **Project 6**

15. Project name: Acquisition of space by the National AIDS Control Council

16. Project geographic location: National

17. Project Type/Category : Large

18. Implementing organization (s): NACC

19. Counties covered: Nairobi

20. **Project Purpose:**The project aims at providing office space for NACC thereby strengthening it for effective coordination of the national response to HIV and AIDS. The NACC spends KSh 60 million annually on office rentals, this money will be saved once the Institution acquires own office. Acquisition of office space by the NACC will be in line with the Second Medium-Term Plan of the Vision 2030 objective of reducing total expenditure to 26.6 % of the GDP.

21. **Brief description of the project**: The project of constructing offices for NACC will be phased out, phase 1 will involve acquisition / purchase of land, construction will be finalized in three Financial Years. Currently the NACC is housed in private premises and there are other challenges like availability of parking space. The NACC holds meetings with various stakeholders including development partners, public sector, Diplomats, NGOs and members from the civil society organizations, parking slots are inadequate at the private premises.

22. **Project stage:** New (yet to be funded-0%)

## 23. Estimated project duration (months): 4 years.

24. Estimated project cost:	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20
	KSh	KSh 400,000,000	KSh 400,000,000	KSh 400,000,000	KSh 400,000,000

25. **Outline economic and social benefits**: - Acquisition of own office space will make the NACC a competitive and responsive Authority able to attain her mission and mandate. The country will save KSh 60 million annually on rentals which will be available for programmes.

26. Outline sources of financing: GOK Grant

Pro	ject 7						
1.	Project name:	Beyond Ze	ero Campaign				
2.	Project geogra	aphic loca	tion: National				
3.	Project Type/	Category					
4.	Implementing	g organiza	tion (s): NAC	С			
5.	<b>Counties cove</b>	<b>red:</b> 47					
6.							ally those who reside in
		• •					ect also provides mobile
						cases countryv	vide. The number of new
	infection amon	ig children	has reduced b	y 50% between 20	14 and 2016.		
7.	Brief descript	ion of the	project: The	project involves pr	ocuring of spe	cial Trucks and	equipping them to act as
	clinics. The Tr	ucks are p	artitioned like	a clinic i.e. examin	nation room, la	boratory, dispe	ensing/ dressing room etc.
	All counties w	ill be prov	rided with the	special Trucks, star	rting with the n	eedy ones (cou	inties situated on arid and
	semi-arid areas	s). This pro	oject is being l	ed by the office of	the First Lady		
8.	Project stage	: 50%					
9.	Estimated pro	oject dura	tion (months)	: 6 years.			
10.	Estimated	project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20
	cost:						
			KSh	KSh35,000,000	KSh	KSh	KSh45,000,000
					45,000,000	45,000,000	

27. **Outline economic and social benefits**: The project promotes health of mothers and children in general, prevents transmission of HIV from HIV+ mothers to their new-borns, immunization of children as well as reaching out to needy cases in the hard-to-reach areas. The project has achieved milestones in preventing maternal and child morbidity and mortality, prevented deaths and alleviated sufferings of mothers and children country wide.

28. Outline sources of financing: GOK Grant

1. <b>Project name</b> : Implementation and monitoring of County HIV and AIDS plans and structures
2 Project geographic location. National
2. Project geographic location: National
3. Project Type/Category: Large
4. Implementing organization (s): NACC
5. Counties covered: 47
6. <b>Project Purpose:</b> Designing an harmonized and progressive resource mobilization strategy targeting all sour of funds and efficient allocation and utilization of resources for HIV/AIDs at the county.
7. Brief description of the project
The Counties to develop, launch disseminate and implement their CASPs Framework 2014/15-2018/19 at
County and sub county levels. The Counties are supposed to domesticate KASF and develop county spec
HIV strategic plans.
8. Project stage : 30%
<ul> <li>9. Estimated project duration (months): 5 years.</li> </ul>
10. Estimated project cost:         FY2015/16         FY2016/17         FY2017/18         FY2018/19         FY2019/20
KSh KSh KSh KSh 360,000,000
360,000,000 360,000,000
27. Outline economic and social benefits:

Pro	vject 9
1.	Project name: Institutional strengthening for effective coordination.
2.	Project geographic location: National
3.	Project Type/Category: Large
4.	Implementing organization (s): NACC
5.	Counties covered: Headquarters

accountability and	d reporting for	r the HIV respon		le NACC to deliv	, resource mobilization, ver on its mandate of of results		
				<u> </u>	l developmental, social		
and economical agenda. In order to consolidate the gains made so far in the HIV and AIDS response, the NACC							
	is charged with the coordination of the response has to continuously be strengthened in order to succeed in						
attaining its manda	ate. It requires t	focus and a clear ro	badmap to get to wh	here it needs to be.			
8. Project stage : 50	%						
9. Estimated project	t duration (mo	onths): 5 years.					
10. Estimated	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20		
project cost:							
	KSh	KSh99,000,000	KSh99,000,000	KSh99,000,000	KSh99,000,000		
					of the NACC Strategic		
	-	•	•••		is on the functions and		
		•	•		synergy of the various		
		the achievement	of the overall Visio	n of a Kenya free o	f HIV infections, stigma		
and AIDS related							
26. Outline sources	s of financing:	GOK Grant					

13. Project name: Strengthe	ning and Integr	ration of ICT system	ns		
14. Project geographic loca	tion: National				
15. Project Type/Category:	Medium				
16. Implementing organizat	tion (s): NACC	2			
17. Counties covered: 47					
18. Project Purpose: The IC	Γ infrastructure	e will enable the N	ACC to achieve	her mandate of	f coordination of
National response to HIV	/AIDS				
19. Brief description of the	project:				
Data for the NACC is h		lifferent databases	such as SAP,	Inspire people	, Teammate, HIPORS,
financial systems. The system					
data redundancy and time	wastage in dat	a collection. This p	roject aims at h	armonizing and	d creating one data base
for reporting of HIV/AIDS	information a	nd data.			
20 <b>D</b> rucio et ete en e 500/					
20. Project stage : 50%					
21. Estimated project durat	tion (months):	6 years.			
22. Estimated project	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20

cost:	KSh	KSh50,000,000	KSh	KSh	KSh50,000,000
			50,000,000	50,000,000	
23. Outline economic and s ensure a comprehensive		• ·			• •
24. Outline sources of finan	cing: GOK Gr	ant			

# MOI TEACHING AND REFERRAL HOSPITAL FUNDED PROJECTS FOR FY 2016/17

2.	Project name: Equipping of Cancer	& Chronic Disease	Management Centre	Э				
Ζ.	Project geographic location: Eldor		Ŭ					
3.	Project Type/Category - Category 2							
4.	Implementing organization(s): Mo	i Teaching and Refe	erral Hospital					
5.	Counties covered: National							
6.	Project Purpose:							
	This project will address treatment of cancer which has increased incidence in the country. It is expected that the project shall enable ear							
	diagnosis of cancer and hence e							
	Relationship to Medium Term							
-	This is a flagship project outlined	IN MIP II OF THE KE	enya vision 2030.					
7.	Description of Project The Building works for Cancer &	Chronic Discoso M	Innagoment Contro	has been completed	with 100% doport	funding However no equipm		
	installed by donors. This allocation is needed to buy Linear Accelerator with 3D Conformational Treatment Unit, CT Simulator, Treatment Pla and all other accessories.							
	Expected Results/Output							
	Sustainability The Hospital will charge nomina	l fees (cost shared)	to ensure self-susta	inability of the projec	xt.			
3	The Hospital will charge nomina	l fees (cost shared)	to ensure self-susta	inability of the projec	:t.			
	The Hospital will charge nomina Project stage - <b>Ongoing</b>	. ,	to ensure self-susta	inability of the projec	xt.			
	The Hospital will charge nomina	. ,	to ensure self-susta	inability of the projec	xt.			
9.	The Hospital will charge nomina Project stage - <b>Ongoing</b> Estimated project duration - <b>48 mont</b>	hs						
9.	The Hospital will charge nomina Project stage - <b>Ongoing</b> Estimated project duration - <b>48 mont</b> Estimated project cost: KSh.	hs FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20		
9.	The Hospital will charge nomina Project stage - <b>Ongoing</b> Estimated project duration - <b>48 mont</b> Estimated project cost: KSh. 1.193Billion	hs				FY2019/20 KSh		
).	The Hospital will charge nomina Project stage - <b>Ongoing</b> Estimated project duration - <b>48 mont</b> Estimated project cost: KSh. 1.193Billion (Construction Phase - KSh. 450	hs FY2015/16 KSh 20	FY2016/17 KSh 20	FY2017/18 KSh 703	FY2018/19			
9.	The Hospital will charge nomina Project stage - <b>Ongoing</b> Estimated project duration - <b>48 mont</b> Estimated project cost: KSh. 1.193Billion	hs FY2015/16	FY2016/17	FY2017/18	FY2018/19			
	The Hospital will charge nomina Project stage - <b>Ongoing</b> Estimated project duration - <b>48 mont</b> Estimated project cost: KSh. 1.193Billion (Construction Phase - KSh. 450	hs FY2015/16 KSh 20 Million (GOK)	FY2016/17 KSh 20	FY2017/18 KSh 703	FY2018/19			
9. 10.	The Hospital will charge nomina Project stage - <b>Ongoing</b> Estimated project duration - <b>48 mont</b> Estimated project cost: KSh. 1.193Billion (Construction Phase - KSh. 450 Million paid by donor)	hs FY2015/16 KSh 20 Million (GOK) ts:	FY2016/17 KSh 20 Million (GOK)	FY2017/18 KSh 703 Million (GOK)	FY2018/19			
ə. 10.	The Hospital will charge nomina Project stage - <b>Ongoing</b> Estimated project duration - <b>48 mont</b> Estimated project cost: KSh. 1.193Billion (Construction Phase - KSh. 450 Million paid by donor) Outline economic and social benefit	hs FY2015/16 KSh 20 Million (GOK) ts: specialized and qua	FY2016/17 KSh 20 Million (GOK)	FY2017/18 KSh 703 Million (GOK)	FY2018/19			

Pro	oject 2					
1.	Project name: Equipping of the Children Hospital					
2.	Project geographic location: Eldoret					
3.	Project Type/Category - Category 3/ Medium					
4.	Implementing organization(s): Moi Teaching and Referral Hospital					
5.	Counties covered: National					
6.	Project Purpose:					
	To provide comprehensive care for children					
	Relationship to Medium Term Plan of Vision 2030					

7.	Description of Project The Project will provide comprehensive care for sick children. This project is the first public children Hospital in East and Central Africa with a bed capacity of 120. This allocation is needed to buy Equipment for 2 Theatres, 12 Paediatric ICU & HDU and Burns unit.								
	Expected Results/Output								
	It will provide comprehensive care for children with 9,000 inpatient admissions and 80,000 outpatients for specialized services per year.								
	Sustainability								
	The Hospital will charge nominal fee	es (cost shared) to e	nsure self-sustainab	ility of the project					
<u></u>									
3.	Project stage - Ongoing								
9.	Estimated project duration - 24 mor	iths							
10.	Estimated project cost: KSh. 680	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20			
	Million Construction KSh. 250 Million (Donor – KSh. 200 Million, GOK KSh. 50 Million) Equipping GOK – KSh. 410 Million for FY 2016/17	KSh. 20 Million (GOK)	KSh 40 Million (GOK)	KSh 160 Million (GOK)	KSh	KSh			
11.	Outline economic and social benefit Access to comprehensiv A healthy and productive	e healthcare for Chil	dren						

Pro	vject 3
1.	Project name: Equipping of Maternity Hospital (Mother & Baby Hospital)
2.	Project geographic location: Eldoret
3.	Project Type/Category - Category 3/ Small
4.	Implementing organization(s): Moi Teaching and Referral Hospital
5.	Counties covered: National
6.	Project Purpose: To meet demand for services to mothers under the Free Maternity Services
	Relationship to Medium Term Plan of Vision 2030
	This project is a strategic priority of the Jubilee Administration and geared towards attainment of the Kenya Vision 2030.
7.	Description of Project The Project is geared towards provision of free maternity services. It's a 164 Bed Unit with 100 beds for mothers and 64 beds for new-borns. The project gives free maternity services to mother'si.e. antenatal care, delivery and postnatal care with a view of reducing maternity related mortalities and neonatal mortality. This allocation is needed to buy Equipment for the second maternity theatre, Maternal ICU, Neonatal ICU and the new born unit (Neonatal Incubators, Phototherapy Units, Neonatal Monitors, CPAPetc.).

Expected Results/Output Free maternity services to 14,000 mothers expected to deliver per year. Sustainability The Hospital will charge nominal fees (cost shared) to ensure self-sustainability of the project. 8. Project stage - Ongoing 9. Estimated project duration - 48 Months FY2015/16 FY2016/17 FY2017/18 FY2018/19 FY2019/20 **10.** Estimated project cost: KSh. 120 Million KSh 10 Million Kshs.50 KSh. 50 KSh..... KSh..... Million Million **11.** Outline economic and social benefits: Access to free maternity services Reduction of Maternal and Neonatal Mortality 12. Outline sources of financing - GOK

Pro	oject 4
1.	Project name:Phase II Equipping of ICU
2.	Project geographic location: Eldoret
3.	Project Type/Category - Category 3 / Medium
4.	Implementing organization(s): Moi Teaching and Referral Hospital
5.	Counties covered: National
6.	Project Purpose: To provide the WHO recommended ICU & HDU beds to meet the demand. The Hospital requires 40 ICU & HDU beds (5% of 800 bed capacity). The Hospital currently has only 6 ICU beds leading to the Hospital outsourcing the service from private hospitals. 200 patients are referred for ICU care in other facilities every year. This allocation shall enable expansion and equipping of ICU to enable patients access service affordably.
	Relationship to Medium Term Plan of Vision 2030
	This is a flagship project outlined in MTP II of the Kenya Vision 2030 for Modernization of Equipment at MTRH. It also fulfils the constitutional obligations on provisions of healthcare to Kenyan Citizens.
7.	<b>Description of Project</b> To Procure ICU & HDU Beds, Patient Monitors, Suction Machines, Defibrillators, Mechanical Ventilators and Infusion Pumps.
	Expected Results/Output
	Project is geared towards giving access to specialized healthcare as enshrined in the Kenya Constitution 2010. All patients in need of ICU/HDU service will receive it at the Hospital without need to refer.
	Sustainability
	The Hospital will charge nominal fees (cost shared) to ensure self-sustainability of the project.
8.	Project stage - Ongoing
Ĺ	196

10.	Estimated project cost: KSh. 235	FY2015/16	FY2016/17	FY2017/18	FY2018/19	FY2019/20			
	Million	KSh 10	KSh 30	KSh	KSh	KSh			
		Million	Million	200Million					
<ul> <li>Access to specialized healthcare</li> <li>Reduce referral of referred cases to other Hospitals including Private Hospitals</li> <li>Improved Clinical Outcomes</li> </ul>									

## KENYA MEDICAL TRAINING (KMTC)

Project 1											
Project Name: Construction of Buildings											
1.Project geographical location: National											
2. Type/Categor	2. Type/Category										
3.Implementing	organization: KM	ТС									
4.Counties Cov	ered:13										
5. Project Purpo	ose: 13 new constitu	uent colleges have	been started which	require physical ir	nfrastructure						
particularly the	tuition facilities	-									
6. Brief Descrip	tion of The Project	t: construction of t	uition blocks comp	ose of classrooms,	libraries in each						
college											
7.Project stage:	on going										
8.Estimated pro	ject duration: More	e than a year									
9.Estimated	FY2015/2016	FY2016/17	FY2017/2018	FY2018/19	FY2019/20						
Project cost	Kshs1,200,000	Kshs3,941,793	Kshs1,580,050	Kshs1,630,215	KSh						
			ase training opportu	inities to meet the c	lemand for middle						
	rkers in the country										
11.Outline sour	ces of financing: G	OK Grant									

Project 2										
Project Name: Purchase of teaching and medical equipment										
1.Project geographical location: National										
2. Type/Category										
3.Implementing or	rganization: KMT	C								
4.Counties Covere	ed:13									
5. Project Purpose	: 13 new constitue	ent colleges have	been started which	h require physical	infrastructure					
particularly the tui	ition facilities									
6. Brief Description	on of The Project:	this is to provide	equipment for qu	ality training						
7.Project stage: on	ı going									
8.Estimated project	et duration: More	than a year								
9.Estimated	FY2015/2016	FY2016/17	FY2017/2018	FY2018/19	FY2019/20					
Project cost	Kshs300,000	Kshs180,000	Kshs139,730	Kshs140,310	KSh					
					140,310					
	10.Outline economic and social benefits : These are material used for training in line with the modern training									
requirements										
11.Outline sources	s of financing: GC	OK Grant								

# KEMSA

Project 1											
11. Project name: Purchase of the Embakasi Supply Chain Center											
27. Project geographic location: Embakasi-Nairobi County											
28. Project Type/Category	28. Project Type/Category: Category1-Mega Project										
29. Implementing organization (s):Kenya Medical Supplies Authority											
	30. Counties covered :Nairobi										
31. <b>Project Purpose:</b> 80% of the KEMSA Inventory is held in Embakasi warehouse which is under lease with annual rental fee of KSh 100M. This cost is high not to mention that it is reviewed every year. Procurement of the Embakasi warehouse will address; the problem of warehouse space and administration block, the savings incurred will translate to cheaper medical commodities. The warehouse will also be renovated/upgraded as per required standards for storage of medical commodities e.g. Temperature regulations, Cold rooms, ranking systems.											
Brief description of the	e project: In	Financial year 2	2015/16, KEM	SA procured	the Embakasi						
supply chain centre p	- /	5		1							
Management thought it	-		-								
with the adjacent land to	-	-			0						
32. Project stage; Almost	Complete.										
33. Estimated project dur	<b>ation-</b> Two Year										
34. Estimated project	FY2014/15	FY2015/16	FY2016/17	FY2017/18	FY2018/19						
cost: KSh 2,250,000,000	KSh	KSh 1,980,000,000	KSh 270,000,000	KSh	KSh						
35. <b>Outline economic and social benefits:</b> There will be savings on annual rental expenses. The warehouse will facilitate proper management of medical commodities. This will also lead to a reduction in the cost of medical commodities.											
36. <b>Outline sources of financing:</b> This project was financed from Internal Revenue Reserves to a tune of KSh 1.98B in 2015-16, and in 2016/17 KSh 270M is expected to be incurred towards the completion of the purchases of the Warehouse.											

1	Dro	viact nam	no Mair	tonan	00.00	d Do	novation	of KEN	ICA roaio	no1 1170	rehouse.	

3. <b>Project Type/Category</b>	3. <b>Project Type/Category</b> :Category 4-Small project								
4. Implementing organization (s):Kenya Medical Supplies Authority									
5. Counties covered : Mo	5. Counties covered : Mombasa, Kisumu, Eldoret, Nakuru, Nyeri, Kakamega								
medical commodities a	6. <b>Project Purpose:</b> The renovation of the regional warehouses will ensure effective supply and access to medical commodities as they are the regional distribution hubs for the counties.								
7. Brief description of th making them semi-au commodities.									
8. <b>Project stage:</b> Ongoing	project								
9. Estimated project dura	ation-Continuous	5							
10. Estimated project	FY2014/15	FY2015/16	FY2016/17	FY2017/18	FY2018/19				
cost:	KSh	KSh	KSh	KSh	KSh				
KSh 166,300,000	27,300,000	64,000,000	30,000,000	25,000,000	20,000,000				
11. <b>Outline economic and social benefits:</b> As regional hubs for the supply of medical commodities to the counties, the warehouses will make the medicals commodities easily accessible to health facilities with the region, this will also held KEMSA achieve the targeted order fill rate and order turnaround.									
	12. <b>Outline sources of financing:</b> So far the project has been financed from Development grants from the Ministry of Health and donations from KEMSA strategic partners.								

Pro	vject 3
	1. <b>Project name:</b> Procurement of Warehouse Equipment.
2.	Project geographic location: Embakasi-Nairobi County
3.	Project Type/Category : Category 4-Small project
4.	Implementing organization (s):Kenya Medical Supplies Authority
5.	Counties covered :Nairobi
6.	<b>Project Purpose:</b> The new warehouse Machines are meant to provide support in the day to day operations in handling medical commodities. This will provide efficiency and effective handling of medical commodities. The Machines will support the supply chain in areas of warehousing (arrangement of medical commodities) and in distribution section (loading and offloading). This will help in achieved our target of order turnaround and order fill rate by saving time used on these activities.

7. **Brief description of the project**: The machines to be procured are 3 reach trucks and 3 forklifts and Pallet trucks for warehouses ,at a cost of KSh 58.9M.The estimates cost of one reach truck/forklift is KSh 8.5M.

8.	Project stage: Tender Evaluation									
9.	9. Estimated project duration-48 Months									
10.	Estimated project cost:	FY2014/15	FY2015/16	FY2016/17	FY2017/18	FY2018/19				
	KSh 58,900,000	KSh	KSh 4,900,000	KSh 15,000,000	KSh 18,000,000	KSh 21,000,000				
11.	11. <b>Outline economic and social benefits:</b> The will be improved efficiency and effectiveness in the supply chain process. The new warehouse Machines will provide support in the day to day operations in handling medical commodities. The Machines will support the supply chain in areas of warehousing and in the distribution section. This will help in achieving our target of order turnaround and order fill rate by saving time used on these activities.									
12.	<b>Outline sources of finar</b> KEMSA's Strategic partr	<b>U</b> 1 )	ect will be finan	ced from Revenu	e reserves and d	lonations from				

# Kenya medical research institute (KEMRI)

Project 1					
1. <b>Project name:</b> Perimeter fer	ncing around K	EMRI parcels	of land		
2. Project geographic location	: Nairobi, Tave	eta, Busia, Kiri	nyaga		
3. Project Type/Category (see	Para 6 above	): Medium			
4. Implementing organization	(s): KEMRI				
5. Counties covered: Nairobi, 7	Faveta, Busia,	Kirinyaga			
6. Project Purpose		· -			
The institute needs to secure it	s land by fenci	ing them to avo	id encroaching	and potential l	and grabbing.
7. Description					
The institute intends to put	a stone wall a	around its parc	cels of land. T	The Nairobi ca	mpus is 90%
complete, We propose to	fence the 100	acre in Kiriny	aga in next 20	016/17 financial	vear and the
Busia plot in the 2017/201		5	6		5
8. Project stage (see Annex 1 ab		5			
9. Estimated project duration (n	nonths) Three y	years			
10. Estimated project cost: KSh 435M	FY2014/15	FY2015/16	FY2016/17	FY2017/18	FY2018/19
	KSh 99M	KSh 46 M	KSh 5M	KSh 150M	KSh 140 M
11. Outline economic and socia research, create jobs for scien neighbourhood					
12. Outline sources of financing	g: GoK				

Pro	oject 2
1.	Project name: Sample Storage facility
2.	Project geographic location: Nairobi
3.	Project Type/Category (see Para 6 above): Mega
4.	Implementing organization (s): <b>KEMRI</b>
5.	Counties covered: Nairobi
6.	Project purpose
	The USA Government through Defence Threat Reduction Agency (DTRA) is constructing a sample
	storage facility in the institute at a cost of KES 1.2 Billion. The GoK is expected to put up the security
	and CCTV for the facility and this requires KSh. 50M and 40M for purchase and running of software

for 5 years. KEMRI has many multiple biological organisms' and other materials that are stored in many labs (in fridges and frozen in nitrogen chambers) within the Institute. These poses a great threat to the community as organism can accidently, by purpose or by natural disaster, leak to the community and cause havoc. Criminals or terrorists can also use them for their evil intention, we therefore take this project seriously

- 7. This will reduce the chemical and biological threat to the country.
- 8. Project stage (see Annex 1 above): on-going
- 9. Estimated project duration (months) Five years

10. Estimated project cost:	FY2014/15	FY2015/16	FY2016/17	FY2017/18	FY2018/19
KSh 2200M					KSH
GOK					
	KSh	KSh	KSh 20M	KSh 180M	
				11011 100111	
USA Government			KSh 1,000	KSh 1,000	
			-	-	
			Μ	M	
11. Outline economic and social benefits:					

Greatly reduce expensive man made epidemic, Earn feed collected from stored organisms of sponsored studies or from other facilities. Ability to do further studies in future and even trace time and place of new disease entities.

12. Outline sources of financing: GoK 10% cost and USA government 90%

Project 3					
1. Project name: Expansion of research facilities for neglected diseases					
2. Project geographic location:	Nairobi				
3. Project Type/Category (see I	Para 6 above): I	Large			
4. Implementing organization (	s): <b>KEMRI</b>				
5. Counties covered: Nairobi					
6. <b>Project purpose:</b> KEMRI is constructing a research and training facility through funding by Drug and Neglected Disease initiative (DNDi) to enhance the capacity to carry out research in neglected diseases. The Institute is required to give counterpart funding of KSh 50Million.					
7. The building will avail more space for research activities in neglected diseases.					
8. Project stage (see Annex 1 above): New					
9. Estimated project duration (months) Two years					
10. Estimated project cost: KSh 550M	FY2014/15	FY2015/16	FY2016/17	FY2017/18	FY2018/19
GoK					

	KSh 0	KSh 0	KSh 0	KSh 50M	KSh 0
Donor				KSh 100M	KSh 100M
11. Outline economic and social benefits: reduction of neglected diseases such as leishmaniasis, tryponosomiasis and filariasis which affects mostly the poor. Control of this diseases could elevate the economic status of the affected communities.					
12. Outline sources of financing:	GoK				