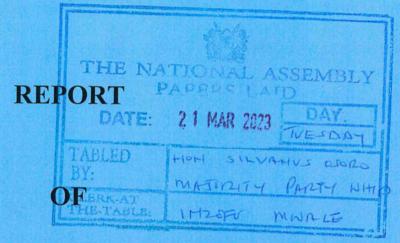




Enhancing Accountability



THE AUDITOR-GENERAL

ON

KENYA NATIONAL TRADING CORPORATION LIMITED

FOR THE YEAR ENDED 30 JUNE, 2022





KENYA NATIONAL TRADING CORPORATION LTD

REPORTS AND FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED JUNE 30, 2022

Prepared in accordance with the Accrual Basis of Accounting Method under the International Financial Reporting Standards (IFRS)



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KEY ENTITY INFORMATION

Background information

The Kenya National Trading Corporation Ltd was established under the Companies Act (Cap 486) in 1965. At cabinet level, the Corporation is represented by the Cabinet Secretary for the Ministry of Agriculture Livestock, Fisheries & Cooperatives who is responsible for the general policy and strategic direction of the Corporation. The Corporation is domiciled in Kenya and has branches in Nairobi, Kisumu, Karatina, Eldoret, Nakuru, Machakos, Kitale and Meru.

Our Vision: To be a leading agent for trade and Socio-economic transformation of Kenya.

Our Mission: 'To provide customers within the region with quality products and services through an efficient distribution network, Partnerships and Innovation'.

Our Mandate:

The mandate of KNTC is operationalized through the performance of the following core functions:

- 1. Participating in the promotion of wholesale, retail business and e-trade in line with Vision 2030, the medium-term plan and the parent Ministry's Strategic Plan.
- 2. Promoting the development of SME markets, expansion and diversifications of trade in line with the Government Policy.
- 3. Partnering with other key players to avail relevant products/input for the agricultural sector.
- 4. Improving and strengthen supply chain and distribution systems for both the formal and informal sector.
- 5. Stabilizing consumer commodity prices by ensuring balance in supply and demand through availability of stocks/goods in the country.
- 6. Being a Procurement Agent for the Government and general public at a minimum fee.
- 7. Participating in distribution of goods and services in special economic zones.

Directors

The Directors who served the Corporation during the year/period were as follows:

1. Peter Kaberia - Chairman of the Board (Up to 14th December 2021) 2. Pamela Mutua - Managing Director Non-Executive Director (Up to 14th December 2021) 3. George Kuria Murathe - Non-Executive Director (Up to 14th December 2021) 4. Silas Onyango Okwiry - Non-Executive Director (Up to 14th December 2021) 5. Magdalene Nzisa Munyao 6. Dr. Dorothy Muthoni Mituki Non-Executive Director (Reappointed in May 2022) 7. Dr. Daniel K. Kirui - Non-Executive Director (Reappointed in May 2022) - Non-Executive Director (Appointed in May 2022) 8. John Miano Ndirangu 9. Dr. Rose Jepkorir Ronoh - Non-Executive Director (Appointed in May 2022)

10.Benedicta Mworia – Non-Executive Director (Appointed in May 2022)

11. Kennedy Oyaro Nyokwoyo – Alternate to The PS State Department of Trade (From January 2021)

12. Herman Gacugi – Alternate to the Executive Director KDC (from December 2021)

13. Aggrey Wambaya Kituyi – Alternate to The PS The National Treasury (From January 2021)



Company Secretary

Mrs. Grace Magunga P.O. Box 12665,Nairobi

Registered Office KNTC Yarrow Road Complex

Yarrow Road off Nanyuki Road, Industrial Area, P.O.Box 30587-00100 Nairobi, Kenya

Corporate Headquarters

P.O. Box 30587-00100 KNTC Yarrow Road Complex Yarrow Road off Nanyuki Road, Industrial Area,

Corporate Contacts

Tel: (020) 2430824 Fax: (020) 556331 Mobile: 0736-563912, 0714563911 Website: <u>www.kntc.co.ke</u> E-mail: <u>kntc@kntc.go.ke</u>

Corporate Bankers

- Co-operative Bank of Kenya Industrial Area
 P.O Box 18119-00500, Nairobi, Kenya.
- ABSA Bank Kenya Lungalunga Road, P.O. Box 18060-00500, Nairobi, Kenya
- National Bank of Kenya Harambee Avenue
 P.O Box 41862-00100, Nairobi, Kenya.

Independent Auditors

The Auditor General Office of the Auditor-General Anniversary Towers, University Way P.O. Box 30084 GOP 00100 Nairobi, Kenya

Principal Legal Advisers

The Attorney General State Law Office P.O. Box 40112 City Square 00200 Nairobi, Kenya





THE BOARD OF DIRECTORS



Dr. Daniel Kirui Independent Non-Executive Director

Position: Daniel was re-appointed to the Board in May 2022 having already served his first term from 14th December 2018 to 13th December 2021. He is the Chairperson audit committee and member Technical Committee. He was born in the year 1967.

Skills and experience: Dr. Kirui holds a PhD in Business Management from the Oklahoma state University, a Masters in International Business Management from Pondicherry University and a Bachelors' degree in Business Management Finance from Moi University. He has over 20 years' experience as a Senior Lecturer at Moi University School of Business and Economics.



Pamela Nduku Mutua Managing Director

Position: Pamela was appointed as the Managing Director from 20th January 2021

Skills and experience: She holds an MBA in Strategic Management (2004) from University of Nairobi and a Bachelor of Education Degree (1997) from Kenyatta University. She has over 19yrs experience working in commercial roles specifically brand and marketing for various organizations namely Safaricom, CMC Motors, Danone Baby Nutrition, Coca-Cola, GlaxoSmithKline and Standard Chartered Bank.



Dr. Dorothy M. Mungiria Independent Non-Executive Director.

Position: Dorothy was re-appointed to the Board in May 2022 having already served his first term from 14th December 2018 to 13th December 2021.Chairperson of Techinical Committee and member Finance and Administration Committee.She was born in the year 1971

Skills and experience: Dr Dorothy holds a PhD in Nutritional Sciences, from Egerton University, a masters in Foods Nutrition & Dietetics and a Bachelors degree in Education. She has over 10 years' experience in Food and Nutrition Security Research, policy formulation and review. She is a lecturer at Egerton University and a member of Kenya Nutrition and Dietetics Institute.



Benedicta Mworia Independent Non-Executive Director

Position: Benedicta was appointed to the board in May 2022. She is a member of the Finance and Administration committee and Audit Committee. She was born in 1977

Skills and experience: She holds a Bachelor of Arts in marketing and has over 12 years' experience in marketing management, brand connection, merchandising, event management, project management and budget control.



CPA, John Miano Ndirangu Independent Non-Executive Director

Position: John was appointed to the Board in May 2022. He is a member of the Finance and Administration Committee and the Technical Committee.He was born in 1988

Skills and experience: He holds a Bachelor of Commerce Finance Option from the University of Nairobi and a Certified Public Accountant with from KCA University. He has over 10 years' wealth of experience in Accounting, Auditing, Projec Management, Business Development and Taxation. He is the Lead Practitioner Managing an Audit and Business process Consultancy Firm and a board member is several Companies.



Dr. Rose Jepkorir Ronoh Independent Non-Executive Director

Position: Rose was appointed to the Board in May 2022. Chairperson Finance and Administration Committee and member Technical Committee. She was born in the year 1975.

Skills and Experience: Rose has over 25 years' experience in Sales & Human Resource Management. She holds a PHD and Masters in Human resource Management and a Bachelors degree in business administration and management. She has served as director and chairperson HR and Finance Committees at Kenya Institute for Public Policy Research and Analysis and is a lecturer at KCA University and Kenya East Assemblies of God University. She is a practicing member of the Institute of Human Resource management (IHRM) in good standing.



Kennedy Oyaro Nyokwoyo Alternate to the PS, State Department of Trade

Position: Mr. Oyaro was nominated to the Board in November 2020 as the Alternate to the Principal Secretary State Department of Trade & Enterprise Development. He is a member of the Finance and Administration Committee, Technical Committee and Audit Committee.

Skills and experience: Kennedy has over 29 years' experience in Trade matters gained at the Ministry of Industrialization, Trade and Enterprise Development. He holds a Masters of Business Administration – Strategic Management and Leadership from St. Paul's University and a Bachelors' of Commerce degree in Business Administration from University of Nairobi.



Mr. Herman Gacugi Alternate to the Executive Director, KDC

Position: Herman was nominated to the Board in November 2021 as the Alternate to the Executive Director, KDC. He is a member of the Finance and Administration Committee, Technical Committee and Audit Committee. He was born in the year 1983.

Skills and experience: Mr. Gacugi holds a Master of Science degree in Information Communications Technology (ICT) and a Bachelor of Commerce degree in accounting. He is also a Certified Public Accountant (CPAK) and a Certified Information Systems Auditor (CISA).

He has over 15 years' experience in Financial and Commercial Services, with profound involvement in automated processes, e-commerce, corporate governance, enterprise risk management, financial services regulatory and policy frameworks, accounting, external and internal audit processes.





Position: Mr Kituyi was nominated to the Board in January 2021 as the Alternate to the Principal Secretary, The National Treasury. He is a member of the Finance and Administration Committee, Technical Committee and Audit Committee.

Mr. Aggrey Kituyi Wambaya Alternate to the PS, The National Treasury



Jesca Nyamwaya Company Secretary & Manager Legal Services

Position: Jesca joined the Corporation in the position of Company Secretary & Manager Legal Services in September 2022. She spearheads strategic leadership for the Office of the Company Secretary & Legal Services.

Skills and experience: She holds a Masters of Law (LLM), Post Graduate Diploma in Law from Kenya School of Law and is an Advocate of the Hight Court of Kenya. She has over 10 years work experience .She also holds professional membership with the Law Society of Kenya (LSK), Law Society of East Africa as well as the Institute of Public Secretaries of Kenya.



III. MANAGEMENT TEAM



Pamela Mutua Managing Director

Position: Pamela was appointed as the Managing Director beginning 20th January 2021

Skills and experience: She holds an MBA in Strategic Management (2004) from University of Nairobi and a Bachelor of Education Degree (1997) from Kenyatta University. She has over 19yrs experience working in commercial roles specifically brand and marketing for various organizations namely Safaricom, CMC Motors, Danone Baby Nutrition, Coca-Cola, GlaxoSmithKline and Standard Chartered Bank`



Ms. Lucy M. Anangwe
Head of Finance & Accounts

Position: Lucy was appointed as the Finance & Accounts Manager from April 2016

Skills and experience: Lucy holds an MSc in Finance from The University of Nairobi, a Bachelor's degree in Economics and Business Studies from Kenyatta University, CPA-K and a member of ICPAK. She has over15 years' experience in Finance.



Jesca Nyamwaya Company Secretary & Manager Legal Services

Position: Jesca joined the Corporation in the position of Company Secretary & Manager Legal Services in September 2022. She spearheads strategic leadership for the Office of the Company Secretary & Legal Services.

Skills and experience: She holds a Masters of Law (LLM), Post Graduate Diploma in Law from Kenya School of Law and is an Advocate of the Hight Court of Kenya. She has over 10 years work experience .She also holds professional membership with the Law Society of Kenya (LSK), Law Society of East Africa as well as the Institute of Public Secretaries of Kenya.



Lawrence Bengat Head of ICT

Position: Lawrence was appointed the ICT Manager and Head of ICT from May 2018.

Skills and experience: Lawrence holds a Bachelors' degree in Business Management & Information Technology and has certification in CCNA. He has over 10 years' experience in ICT.



Jeremiah Opata
Ag. Head, Human Resource
&Administration

Position: Jeremiah was appointed Acting head of Human Resource & Administration in May 2022.

Skills and experience: He holds a bachelors degree in Human Resource Management with over 10 years' experience in HR and Administration. He is a member of the Institute of Human Resource Management IHRM



Joyce Chepkemboi Ag. Head, Sales & Marketing

Position: Joyce was appointed acting head of Sales & marketing in May 2019.

Skills and experience: She holds a bachelors' in Commerce Marketing option, and a higher diploma in HRM. She has over 20 years' experience in sales & marketing and has served in various capacities in the Corporation.



Jack Oyieke Ag. Head, Supply Chain Management& Logistics

Position: Jack was appointed Acting head of Supply chain Management in November 2021

Skills and experience: He holds a Bachelors degree in Supply chain Management and is a practicing member of KISM.



Bernard Lucheli g. Head, Strategy, Risk Management & Compliance

Position: Bernard was appointed acting head of Strategy Risk management & Compliance in June 2022.

Skills and experience: Bernard holds an MBA in Finance and Bachelors Degree in Commerce. He has over 10 years' experience in Finance & strategy and is a member of the Institute of Certified Public Accountants of Kenya (ICPAK).



Kepher M. Murumbutsa Ag. Head of Internal Audit

Position: Kepher was appointed acting head of internal Audit in April 2022.

Skills and experience: He holds a bachelors' degree in Commerce Finance specialization and is a member of the Institute of Certified Public Accountants of Kenya (ICPAK).



IV. CHAIRMAN'S STATEMENT



Foreword

It is with great pleasure that I present to you the Annual Report and Financial Statements for Kenya National Trading Corporation Ltd for the year ending 30th June 2022.

Business Environment

The country experienced a stable business environment with real GDP growing by an estimated 5.9%. Prior to the COVID-19 Pandemic, Real GDP had been projected to grow at 6% in 2021 and 6.2% in 2022. These have

been revised downwards to only 3% in 2021 and 4.2% in 2022. Key drivers for economic recovery will include increased private consumption, a pick-up in industrial activity and strong performance in the services sector because most of Kenya's GDP is generated by services, especially travel and tourism. Agriculturewhich contributes about a third to GDP is also expected to recover fast. Inflation is expected to remain within the target range while the current account deficit is projected to remain manageable. Growth willalso be driven by ongoing investment by the Government and the Private sector to support implementation of the Big 4 development agenda. As an industry, we need to be adequately prepared to positively face the challenges posed by the COVID-19 Pandemic.

Financial Performance

I am pleased to note that we have delivered impressive results during the year under review. Sales revenues registered commendable growth from 999 million to 2.7 billion, an increase of 200%. This has seen our profit before tax grow from Ksh 13.7 million in 2021 to a profit of Ksh 96.35 million in 2022. The growth is attributed to the Government's intervention through KNTC to purchase locally produced rice directly from farmers Cooperatives for onward selling to Government institutions. This intervention will go a long way in promoting the Big 4 Development agenda on Food Security. There was a slight increase in our Asset base from Ksh 3.637 billion in 2021 to Ksh. 3.682 billion in 2022, the Shareholders funds increased from Ksh 2.6 Billion in 2021 to Ksh 2.69 Billion in 2022.

Strategic Focus

With the constant economic challenges and unforeseen market disruptions that continue to affect the way we operate our business; we have creatively designed our five-year strategy plan to counter and exploit the interruptions. The COVID-19 pandemic presents a special opportunity to reassess further these challenges. This, we believe, will help us drive the growth of our Sales which is the core of our business. We shall continue looking at new opportunities that can offer market diversification for our customers' needs.

The Year Ahead

Our focus in the year ahead will be to ensure the Corporation's long-term sustainability as we continue to adapt to the challenges and opportunities of the COVID-19 environment. Our priorities will be on the health and well being of our employees, ensuring safe working practices; supporting our communities and the evolving needs of our customers and suppliers; and preserving our financial strength so that we are well-placed to benefit from new opportunities for products and services as they arise.

Although we expect the year ahead to be challenging, we have an agile business model and disciplined focus on our market niches, combined with a robust financial position. These strategic attributes should enable us to deliver a resilient performance in the shorter term and to benefit from the opportunities that our markets offer over the medium and longer term.





Board Changes

During the year, the term of the board ended on 18th December 2021. A new board was appointed on 5th May 2022 with Dr. Daniel Kirui and Dr. Dorothy Mituki being re-appointed for a second term. I wish to congratulate them on their appointment and wish them all the best as they take up their roles.

Appreciation

I take this opportunity to offer my sincere gratitude to the Government of Kenya, our shareholders, our stakeholders, regulatory authorities and agencies that provide support to the Corporation. To our valued customers, we appreciate your sustained support and confidence in us. We value your business and continued partnership. I wish to convey my utmost appreciation to my colleagues in the Board for their invaluable contributions and unwavering dedication, the management and staff for their tireless effort and steadfast commitment to ensure the Corporation achieves its mandate.

God Bless you all.

Chairman of the Board



V. REPORT OF THE MANAGING DIRECTOR



Over the past year, we have embarked on transformative journey to re-invigorate KNTC's operations to become the leading agent for trade and socio-economic transformation in Kenya. We have made decisive changes to make the Corporation fit for purpose in serving the country's dynamic needs as the country works towards economic recovery from the impact of the ongoing COVID-19 pandemic, and getting back on track to realize the Government's Big Four Agenda and the Kenya Vision 2030.

To this end, we have made structural and policy adjustments to be able to fully execute our eight-pronged mandate geared to strengthening the regional supply chain, stabilizing quality of essential commodities and enhancing distribution systems for the Nation. This renewed focus, will be reflected in our new Strategic Plan, which will guide the corporation's operations to ensure KNTC is competitive. The Strategic Plan will keep us on track and guide our reporting along specific milestones, that will ensure the Corporation's turnaround.

The long-term health of our balance sheet will be determined by our continued ability to improve profitability and generate profit. Within this reporting period, we have built a strong sales momentum and invested in building competitive pricing frameworks which has restored confidence in KNTC in the essential supply chains of cement, rice and sugar. We have also improved in our service-delivery and continuing to invest in expanding our human resource and infrastructure to ensure we meet the growing demand for our goods and services. We have begun to reap the benefits of the transformation agenda, as we report a net profit of Ksh. 96 million from Ksh. 13 million last year, with over Ksh. 300 million gross profit from Ksh. 116 million last year. To ensure that KNTC is viable as a business, we retained a gross margin of 11.5% which saw a turnover growth of 171%.

Delayed issuance of trade guarantees significantly affected our operations during the year, resulting to underperformance of our depots due to insufficient working capital. We have however, begun addressing these challenges with support from the Cabinet Secretary of Agriculture, Livestock, Fisheries and Cooperatives, and in consultation with the National Treasury. The Corporation has also committed to invest in continuous improvement, research and development and spearheaded an ongoing review of processes to ensure that our processes and strategies are up-to-date and relevant to the evolving needs of the market. Customer needs and satisfaction assessments are also underway to guide us as we rebuild trust in the KNTC brand.

I seek to promote team spirit among all our staff, both at the head office in Nairobi and across our depots through quarterly forums of the MD's Baraza and yearly team building activities for staff. I am grateful for the support and commitment from staff which has led to the successful performance we are closing the year on. I look forward to the launge of the Corporations Strategic Plan which serve as an orientation to our new strategic direction and our new Brand Promise, which is essential in rebuilding trust with our customers, and reaffirming our competitiveness in the market as we commence the new year.

Pamela Mutua Managing Director





I. STATEMENT OF PERFOMANCE AGAINST PREDETERMINED OBJECTIVES FOR FY 2021/2022

Section 81 Subsection 2 (f) of the Public Finance Management Act, 2012 requires the accounting officer to include in the financial statement, a statement of the national government entity's performance against predetermined objectives.

Kenya National Trading Corporation Ltd has 3 Key Result Areas and 10 Strategic objectives within its Strategic Plan for the FY 2019/2020 - 2022/2023.

These pillars are as follows:

Pillar 1: Domestic Trade Development and Promotion

Pillar 2: Strengthened Organization Capacities and Resource Management

Pillar 3: Technology & Innovation for effective & efficient service delivery

KNTC develops its annual work plans based on the above 3 pillars. Assessment of the Board's performance against its annual work plan is done on a quarterly basis. The Corporation achieved its performance targets set for the FY 2021/2022 period for its strategic pillars, as indicated in the table below:

	Strategic Objective	Strategies	Activities	KPI	Target		Achievement
Key Result Area					Target for 5 Years	Target for Year 2021/2022	Achievement
	To Position KNTC as the main Supplier of strategic bulk commodities in the Country.	Position KNTC as the preferred supplier and distributor of Agricultural Inputs inthe country	Form strategic Partnerships and distribute at least 40,000 tonnes of fertilizer in the plan period	Tonnes distributed	40,000	8,000 Tonnes	8,188 Tonnes
			Form strategic Partnershipsand distribute at least 30 tonnes of seeds in the plan period	Tonnes distributed	30 Tonnes	6 Tonnes	6.9 Tonnes
			Enhance sales turnover of Farm equipment and implements to kshs. 100 million in the plan period.	Amount sold	100mn	Kshs. 20 Million	Kshs. 1.4 million
Trade Development and Promotion		Enhance supplies toPublic & private organizations.	Grow business with the existing government agencies& Counties by 10% annually.	% Annual Growth	10%	12%	162%
elopment ar			Engage at least fifty institutions for trade	No. of New institution sengaged	50	10	16
Trade Dev			Grow business with the existing private organizationsby 5% annually.	% Annual Growth	5%	5.3%	8.30%
	To enhance MSMEs access to Markets	Provide Market Access for Micro, Small & Medium Enterprises (MSMEs)	Link MSMEs to markets	No of linked MSMEs	50	10	10
		Venture into light Manufacturing in partnership with theprivate sector	Engage at least 3 partners, sign contracts or Mou	No of Contract ssigned	3	1	0



		Strategies			T	arget	
Key Result Area			Activities	КРІ	Target for 5 Years	Target for Year 2020/2021	Achievement
		Upgrade and modernize existing warehouses.	Refurbish and equip the warehouses to international standards.	No. of refurbished warehouses	41	2	1 (Ongoing)
		Establish new modern warehouses in counties	Construct new warehouses on KNTCs unutilized land	counties with new warehouses	3	1	0
	To enhance storage and distribution of surplus produce by farmers	Provide Warehouse Receipting Services (WRS) and ensure seamless connectivity between WRS and KOMEX trading.	Develop, implement, integrate and commission automated WRS for warehousing processes	Functional WRS system	1	1	0
		Provide Collateral Management services	Authorize, monitor and regulate transfer of warehouse receipts between trading parties	Policy	1	1	0
Strengthened Organization Capacities and Resource Management	To Maintain a positive work environment and strong employee engagement	Attract, develop and retain skilled employees	Implement a competitive Remuneration Structure	New structure adopted	1	1	i
efficient	To offer integrated on-lineservices in an efficient and effective way	Develop and implement a clearly defined Business Application Architecture (BAA)	Integrate E-Procurement system with the Enterprise Resource Planning (ERP)	E- Procurement module operational	100%	75%	50%
Technology & innovation for effective & efficient service delivery			Integrate Customer Relationship Management System (CRM) with the Enterprise Resource Planning (ERP)	CRM Module operational	100%	75%	100%
			Implement an Integrated Board Management Solution (IBMS)	Operational IBMS	100%	100%	80%
Technology &		Enhance availability of business systems and ensure continuity of business operations	Upgrade and Maintain ICT Infrastructure	Upgraded infrastructure	100%	50%	70%





VII. CORPORATE GOVERNANCE STATEMENT

Corporate governance is the process by which corporate bodies are directed and controlled with the objective of increasing stake/shareholders value and satisfying them. This is achieved by establishing a system of clearly defined authorities and responsibilities, which result in a system of internal controls that is regularly tested to ensure effectiveness.

At Kenya National Trading Corporation, the Board places a high degree of importance on maintaining a sound control environment and applying the highest standards of business integrity and professionalism in all areas of the Board's activities.

We engage the society on the basis of strong principles of governance and compliance that provide the framework of how we do business. The chairman and the MD ensure good governance at board level and below.

The board regularly reviews its governance on the basis of new legal requirements and best practices. It helps us maintain trust with the employees, suppliers, government, customers and other stakeholders. The Board is responsible for the governance of the Corporation and conducts the business and operations of the Corporation with integrity and in accordance with generally accepted corporate practices, in a manner based on transparency, accountability and responsibility.

Board of Directors

The composition of the Board is compliant with good corporate governance practices. The role of the Chairman and the Managing Director are segregated. The Managing Director is in charge of the day to day running of the business of the Corporation and the Chairman of the Board acts as non-executive director. The current Board is composed of ten Members who possess broad range of expertise, diverse professional background. They are drawn from various ministries and business sectors. The remuneration is based on guidelines on terms and conditions of service for State Corporation's circular of 23rd November 2008.

Board Meetings

Board Meetings are held every quarter except with exceptional circumstances. During their meetings the Board reviews the Company performance against the planned strategies and also approves issuesof strategic nature

Board Committees

The Board has three committees of which are guided by clear terms of reference. The committees are instrumental in monitoring the corporation operations, conduct of business, systems and internal controls. The committees are as follows:

- 1. Technical Matters Committee
- 2. Finance and Administrative Committee
- 3. Audit Committee



Code of Conduct

The corporation has a code of conduct which seeks to guide employees in ethical conduct of business. All directors, management and employees are expected to observe high standards of integrity and ethical conduct when dealing with customers, staff, suppliers and regulators.

Internal Controls

The effectiveness of the corporation internal control is monitored on a regular basis by the Internal Auditfunction. The Internal Audit function reviews the corporation compliance with the laid down policies and procedures as well as assessing the effectiveness of the internal control structures.

The Internal Audit function focuses their attention on areas that the corporation could be exposed to greatest risks. The Internal Audit function reports to the Audit Committee of the Board. The corporation has established operational procedures and controls to facilitate proper safeguard of assets and accurate financial reporting.

Conflicts of Interest

All directors and management are under duty to avoid conflict of interest. The directors are required to disclose outside business interests that would conflict with the corporation business.

Going Concern

The directors confirm that the corporation has adequate resources to continue in business for the foreseeable future and therefore to continue to use the going concern basis when preparing the financial statements



VIII. MANAGEMENT DISCUSSION AND ANALYSIS

Operational and Financial Performance

1. Share capital

KNTC has only one class of shares – Ordinary shares of par value Kshs. 20 each. The share capital balance as at 30th June 2022 amounted to Kshs 32,000,000 which is the same as the previous year.

2. Reserves and Surplus

Retained Earnings

The net profit from the previous year ended 30th June 2021 amounting to Kshs. 13,688,673 was transferred to the retained earnings, bringing the accumulated loss to Kshs. 241,697,571 as at 30th June 2021. As at 30th June 2022 profit for the year was Kshs 96,359,757 reducing the accumulated loss further to Kshs 145,337,814

Shareholders' funds

The total shareholders' fund was Kshs. 2,697,304,964 as at 30th June 2022 compared with Kshs. 2,600,945,207 as at 30th June 2021.

3. Trade and Other Receivables

The trade and other receivables amounted to Kshs. 691,936,235 as at 30th June 2022 (net of provision for doubtful debts amounting to Kshs 69,415,607), compared to Kshs. 411,249,548, as at 30th June 2021 (net of provision for doubtful debts amounting to Kshs 42,131,735). Except for the specific debts provided for, these debts are considered good and realizable.

4. Inventories

Inventories amounted to Kshs. 102,968,549 as at 30th June 2022 (net of provision for obsolesce amounting to Kshs 584,376), compared to Kshs. 397,926,876 as at 30th June 2021 (net of provision for obsolesce amounting to Kshs 549,708) in the previous year. The Corporation was able to dispose of excess inventories of rice in this financial year. Also the low stocking levels of rice is as a result of poor harvest due to persistent drought in the year.

5. Cash and cash equivalents

The balance in our current accounts stands at Kshs 284,955,133 as at 30th June 2022 as compared to Kshs 209,214,041 as at 30th June 2021. The Corporation did not invest in short term deposits as at 30th June 2022.



Results of our Operations

1. Income

All of the revenues for the year ended 30th June 2022 were domestic revenues. Our revenues are generated primarily from sales of products and rent from our leased warehouses. The total income, net of costs was Kshs 405,822,653 compared with Kshs 193,609,068 from the previous year representing a 110% growth.

Gross profit

The gross profit for the year ended 30th June 2022 was Kshs. 311,611,723 compared to Kshs.116,481,220 for the year ended 30th June 2021.

2. Expenditure

a) Personnel Emoluments

Personnel Emoluments relate to salaries and benefits paid to employees. During the year ended 30th June 2022, they amounted to Kshs. 73,885,163 which represented 18% of revenues compared to 64,799,385 for the year ended 30th June 2021.

b) Administration expenses

Administration expenses amounted to Kshs 92,654,925 as at 30th June 2022 compared to Kshs 53,378,806 for the year ended 30th June 2021. This represents an increase of 89%, the expansion of KNTC's sales contributed to the growth in administration costs and selling costs.

c) Selling & Marketing Costs

Marketing, Selling & distribution costs amounted to Kshs 55,686,341 in the year ended 30th June 2022 compared to Kshs. 19,974,840 incurred in the previous year.

d) Directors Emoluments

Directors' emoluments decreased to Kshs. 11,575,550 as at 30th June 2022 from Kshs 12,380,173 as at 30th June 2021.

3. Operating profits

KNTC made an operating profit before interest & tax of Kshs. 139,585,573 for the year ending 30th June 2022 compared to Kshs 19,387,997 for the year ending 30th June 2021.

4. Earnings per Share (EPS)

Basic Earnings Per Share was 60 during the year ended 30th June 2022 while the previous year was 8.55. The outstanding shares used in computing the basic EPS were 1,600,000 shares.

5. Liquidity

Our growth has been financed largely through cash generated from financing activities. The net cash generated by our operations was Kshs 129,788,624. The Net cash used for investing activities was Kshs. 5,407,332 while Net cash used for financing activities was Kshs.48,640,200 for the year ended 30th June 2022.





IX. CORPORATE SOCIAL RESPONSIBILITY STATEMENT

KNTC exists to transform lives. This is our purpose; the driving force behind everything we do. It's what guides us to deliver our strategy, which is founded on 3 pillars:

- · Putting the customer/Citizen first,
- · Effective and efficient delivery of relevant goods and services, and
- Improving operational excellence.

Below is a brief highlight of our achievements in each pillar

1. Sustainability strategy and profile

At KNTC, we aspire "to use our warehouse network, our products and our services to transform the lives of Kenyans". Our vision is based on responsible, ethical business and transformational products and services

KNTC has integrated sustainability into our corporate strategy. In making the SDGs a central pillar of our business, we have made sustainable development a part of the Corporation's business culture. We continue to translate our sustainability goals into concrete plans, from the medium-term objectives to simple daily activities that could be put into practice throughout the Corporation. The Board of Directors is responsible for ensuring that sustainability is at the heart of our business strategy. The management assumes the responsibility of leading, implementing, monitoring and reporting on sustainability initiatives into the day-to-day operations of the Corporation

During the year under review, the sustainability priorities of the Corporation were keeping KNTC customerfocused. We established and continue to establish numerous partnerships to enable us to achieve our goals and have begun integrating the goals into our employees' annual performance targets.

2. Environmental performance

Reducing the environmental impacts of what we do is a key priority for us. At KNTC, we believe that reforestation will play a crucial role in reducing our carbon footprint and in curbing air pollution. We have therefore made a strategic decision to become a major partner in the afforestation and reforestation programmes in Kenya. We have set an ambitious target of planting 100,000 trees by 2025, and are working closely with the Ministry of Environment and Forestry to help the country achieve the goal of 10% forest cover by 2022. In May 2022, 1,000 trees were planted at the Corporations head office.

3. Employee welfare Corruption Prevention

We recognise that corruption drives inequality by preventing fair access to economic power and basic social needs. Therefore, we take steps to cultivate awareness and put anti-corruption monitoring and corrective measures in place, and drive behaviour change in the society through collective action initiatives. We have taken steps to cultivate awareness and put anti-corruption monitoring and corrective measures in place, and drive behaviour change in society through collective action initiatives. In FY2021/22, anti-corruption training of contract and full-time staff was conducted. We also provided customised anti-corruption training on a department-by-department basis.

4. Market place practices

Our year-on-year tax remittances have contributed to the country's economic growth. Over the past five years.

Community Engagements-

Meeting the society's expectations of the Corporation involves playing a positive role in communities where we operate and in wider society. As a corporation, we make a conscious effort to participate in and contribute to the development of the communities in which we operate. We do this by creating jobs and using local SME manufacturers and suppliers under the Buy-Kenya-Build-Kenya initiative. We currently generate direct and indirect employment and business opportunities for more than 1,000 Kenyans in farming, manufacturing and distribution.



X. REPORT OF THE DIRECTORS

The Directors submit their report together with the audited financial statements for the year ended 30th June 2022 which show the state of the Corporation's affairs.

Principal activities

The principal activities/mandate of the Corporation are:

- 1. Participating in the promotion of wholesale, retail business and e-trade in line with Vision 2030and big 4 agenda, the medium-term plan and the parent Ministry's Strategic Plan.
- 2. Promoting the development of SMEs markets, expansion and diversifications of trade in linewith the Government Policy.
- 3. Partnering with other key players to avail relevant products/input for the agricultural sector.
- 4. Improving and strengthening the supply chain and distribution systems for both the formal and informal sector.
- Stabilizing consumer commodity prices by ensuring balance in supply and demand through availability of stocks/goods in the country.
- 6. Being a Procurement Agent for the Government and general public at a minimum fee.
- 7. Participating in distribution of goods and services in special economic zones.

Results

The results of the Corporation for the year ended 30th June 2022 are set out on page 1-31

Dividends

The Directors do not recommend the payment of dividends for the year.

Directors

The members of the Board of Directors who served during the year are shown on page i,iii and iv.

Auditors

The Auditor General is responsible for the statutory audit of KNTC Ltd in accordance with Article 229of the Constitution of Kenya and the Public Audit Act 2015.

By Order of the Board

Jesca Nyamwaya
Company Secretary
Date.....



XI. STATEMENT OF DIRECTORS' RESPONSIBILITIES FOR THE YEAR ENDED 30TH JUNE 2022

Section 81 of the Public Finance Management Act, 2012 and section 14 of the State Corporations Act, require the Directors to prepare financial statements in respect of the Corporation, which give a true and fair view of the state of affairs of the Corporation at the end of the financial year/period and the operating results of the Corporation for that year/period. The Directors are also required to ensure that the Corporation keeps proper accounting records which disclose with reasonable accuracy the financial position of the Corporation. The Directors are also responsible for safeguarding the assets of the Corporation.

The Directors are responsible for the preparation and presentation of the KNTC's financial statements, which give a true and fair view of the state of affairs of the Corporation for and as at the end of the financial year ended 30th June 2022. This responsibility includes:

- I. Maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period;
- II. Maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the corporation;
- III. Designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud;
- IV. Safeguarding the assets of the corporation;
- V. Selecting and applying appropriate accounting policies; and
- VI. Making accounting estimates that are reasonable in the circumstances.

The Directors accept responsibility for the Corporation's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Financial Reporting Standards (IFRS), and in the manner required by the PFM Act, 2012 and the State Corporations Act.

The Directors are of the opinion that KNTC's financial statements give a true and fair view of the state of the Corporation's transactions during the financial year ended 30th June 2022, and of the Corporation's financial position as at that date. The Directors further confirm the completeness of the accounting records maintained for the Corporation, which have been relied upon in the preparation of the financial statements as well as the adequacy of the systems of internal financial control.

Approval of the financial statements

The Kenya National Trading Corporation's financial statements were approved by the Board on September 2022 and signed on its behalf by:

Board Chairman

Pamela Mutua

Managing Director



REPUBLIC OF KENYA

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NAIROBI

Enhancing Accountability

REPORT OF THE AUDITOR-GENERAL ON KENYA NATIONAL TRADING CORPORATION LIMITED FOR THE YEAR ENDED 30 JUNE, 2022

PREAMBLE

I draw your attention to the contents of my report which is in three parts:

- A. Report on the Financial Statements which considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations which have a direct effect on the financial statements.
- B. Report on Lawfulness and Effectiveness in Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure Government achieves value for money and that such funds are applied for intended purpose.
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, the risk management environment, and the internal controls developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

An unmodified opinion does not necessarily mean that an entity has complied with all relevant laws and regulations, and that its internal controls, risk management and governance systems are properly designed and were working effectively in the financial year under review.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution, the Public Finance Management Act, 2012 and the Public Audit Act, 2015. The three parts of the report, when read together constitute the report of the Auditor-General.

REPORT ON THE FINANCIAL STATEMENTS

Qualified Opinion

I have audited the accompanying financial statements of Kenya National Trading Corporation Limited set out on pages 1 to 34, which comprise of the statement of financial

position as at 30 June, 2022, and the statement of profit or loss and other comprehensive income, statement of changes in equity, statement of cash flows and statement of comparison of budget and actual amounts for the year then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, except for the effect of the matters described in the Basis for Qualified Opinion section of my report, the financial statements present fairly, in all material respects, the financial position of Kenya National Trading Corporation Limited as at 30 June, 2022, and of its financial performance and its cash flows for the year then ended, in accordance with International Financial Reporting Standards and comply with the Public Finance Management Act, 2012 and Companies Act, 2015.

Basis for Qualified Opinion

1. Unsupported Leases

The statement of financial position and as disclosed in Notes 21, 30 and 31 to the financial statements reflects balances of Kshs.15,903,643; Kshs.14,435,919, Kshs.14,342,815, Kshs.1,389,871 in respect of right of use assets, rent leases, lease liabilities (non-current) and lease liabilities (current) respectively. However, as previously reported, the Management did not provide for audit, the lease agreements, contracts and other documents relating to the lease assets and liabilities reported in the statement of financial position as at 30 June, 2022.

In the circumstances, the accuracy, validity and completeness of the lease balances reflected in the financial statements could not be confirmed.

2. Property, Plant and Equipment

The statement of financial position reflects property, plant and equipment balance totalling Kshs.2,575,255,258. However, the following anomalies were noted;

2.1 Untitled Land

As disclosed in Note 20 to the financial statements, the property, plant and equipment balance includes an amount of Kshs.1,699,210,000 relating to land. However, as previously reported, title deeds for land valued at Kshs.55,204,510 located in Nairobi, Nanyuki, Nyahururu and Kapsabet were not presented for audit review. Further, other records of the Corporation indicate that, there is still an unresolved dispute between the Corporation and other parties in regard to ownership of a plot of land of undisclosed size and value located in Bungoma County. In addition, the Corporation's plots in Nanyuki, Nyahururu and Naivasha are not fenced to secure them from encroachment and land grabbing.

2

2.2 Unsupported Diminution of Land Value

As previously reported, Management made a provision for loss amounting to Kshs.63,390,540 in respect to plots located in Loita Street in Nairobi and in Nakuru. No plausible explanation was provided for the adjustments. Further, alleged approval granted by the Board of Directors and The National Treasury was not provided for audit review. As a result, it was not possible to confirm that the loss amounting to Kshs.63,390,540 resulting from the adjustment was valid and reasonable.

In addition, available information indicated that a section of the plot of land in Nakuru had been encroached upon and registered in the name of a third party. Further, Management disclosed that the plot on Loita Street was irregularly surrendered to the Commissioner of Lands. Management further indicated that the Cabinet Secretary, Ministry of Agriculture, Livestock, Fisheries and Co-operatives and the Directorate of Criminal Investigations were handling the matter. In the absence of relevant documentary evidence, the consideration and legality of the reported surrender of the plot to the Commissioner of Lands could not be confirmed.

In the circumstances, the ownership, valuation and completeness of the property, plant and equipment balance of Kshs.2,575,255,258 could not be confirmed.

3. Trade and Other Receivables

3.1 Long Outstanding Debts

The statement of financial position and as disclosed in Note 24 to the financial statements reflects trade and other receivables balance of Kshs.691,936,235. This balance represents an increase of Kshs.280,686,687 or 68% from the previous year balance of Kshs.411,249,548. As previously reported, included in the trade and other receivables balance is Kshs.16,001,702, Kshs.26,052,746, Kshs.9,334,817, Kshs.10,414,567 and Kshs.1,672,192, which relates to Government of Kenya (GOK) debts, private debts, claims receivable and bounced cheques respectively, which have been outstanding for more than one year. Similarly, as previously reported, the rent receivable balance of Kshs.126,313,370 includes rent arrears of Kshs.29,789,751 and Kshs.54,140,577, held by former tenants and Uchumi Supermarkets Limited, respectively.

In the circumstances, the recoverability of the receivables was doubtful.

3.2 Provision for Bad and Doubtful Debts

The statement of financial position and as disclosed in Note 24(b) to the financial statements reflects trade and other receivables of Kshs.691,936,235. This balance resulted from deduction of provision for doubtful debts of Kshs.69,415,607, from the gross amount of the receivables of Kshs.761,351,842. However, as previously reported, the provision for doubtful debts is not supported by any documentary evidence. In addition, the opening balance of Kshs.42,131,735 includes Kshs.28,690,320 which is historical and

therefore uncollectable, and it is not clear why Management with the approval of the Board, has not considered writing off the same by reducing the carrying amount, as provided for under International Financial Reporting Standards (IFRS) 9.

Further, the receivables balance of Kshs.691,936,235 includes an amount of Kshs.126,313,370 for rent receivable, which further includes an amount of Kshs.21,464,087 relating to rent receivables owed by tenants for more than two months contrary to paragraph 2(c) of the leases signed between the entity and the tenants.

In the circumstances, the completeness and accuracy of the trade and other receivables balance totalling Kshs.691,936,235 could not be confirmed.

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of the Kenya National Trading Corporation Limited Management in accordance with ISSAI 130 on Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, are of most significance in the audit of the financial statements. There were no key audit matters to report in the year under review.

Other Matter

1. Budgetary Control and Performance

The statement of comparison of budget and actual amounts reflects total revenue budget and actual on comparable basis amounts of Kshs.331,342,000 and Kshs.405,822,653 respectively, resulting to an over-collection of 74,480,653 or 23% of the budget. This implies that the Corporation under budgeted the revenues. Further, the Corporation spent an amount of Kshs.37,500,000 out of the approved capital expenditure budget of Kshs.75,000,000, resulting to an under expenditure of Kshs.37,500,000 or 50% of the approved expenditure budget.

The under-expenditure affected the planned activities of the Corporation and may have impacted negatively on service delivery to the public.

2. Unresolved Prior Year Audit Matters

In the audit report of the previous year, several issues were raised under the Report on Lawfulness and Effectiveness in Use of Public Resources, and Report on Effectiveness of Internal Controls, Risk Management and Governance. However, the Management

has not resolved the issues or given any explanation for failure to adhere to the provisions of the Public Sector Accounting Standards Board templates.

Other Information

The Management is responsible for the other information, which comprises key entity information, Chairman's statement, report of the Managing Director, statement of performance against predetermined objectives, corporate governance statement, management discussion and analysis, environmental and sustainability reporting, report of the directors and statement of Board of Directors' responsibilities. The other information does not include the financial statements and my auditor's report thereon.

My opinion on the Corporation's financial statements does not cover the other information and I do not express any form of assurance or conclusion thereon.

REPORT ON LAWFULNESS AND EFFECTIVENESS IN USE OF PUBLIC RESOURCES

Conclusion

As required by Article 229(6) of the Constitution, based on the audit procedures performed, except for the matters described in the Basis for Conclusion on Lawfulness and Effectiveness in Use of Public Resources section of my report, I confirm that, nothing else has come to my attention to cause me to believe that public resources have not been applied lawfully and in an effective way.

Basis for Conclusion

1. Lack of Board Meeting Minutes

The statement of profit or loss and other comprehensive income and as disclosed in Note 12 to the financial statements reflects directors' emoluments totaling Kshs.11,575,550. Review of records provided for audit revealed that an Annual General Meeting (AGM) and a Directors Board Meeting were held on 9 November, 2021 as evidenced by meeting notices dated 28 October, 2021 and attendance registers. However, the minutes of the two meetings were not provided for audit. This is contrary to Section 210 (1) of Companies Act, 2015 that states that a company shall ensure that minutes of all Minutes of directors' proceedings at meetings of its directors are recorded and a company shall keep the minutes of each meeting of its directors for at least ten years from the date of the meeting.

In the circumstances, Management was in breach of the law.

2. Long Outstanding Payables

The statement of financial position and as disclosed in Note 36 to the financial statements reflects trade and other payables totalling Kshs.147,049,802. Review of documents

provided for audit, revealed that payables totalling Kshs.39,209,572 have remained outstanding for a period of more than one year without settlement. This is contrary to Regulation 42(1)(b) of the Public Finance Management (National Government) Regulations, 2015 which states that debt payments shall be made whether or not they meet the general rules provided that the Cabinet Secretary reporting of any excess over appropriations, with full explanations of the circumstances, to Parliament in the next quarterly reporting cycle.

In the circumstances, Management was in breach of the Regulation.

The audit was conducted in accordance with ISSAI 4000. The standard requires that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements are in compliance, in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE

Conclusion

As required by Section 7(1)(a) of the Public Audit Act, 2015, based on the audit procedures performed, I confirm that, nothing has come to my attention to cause me to believe that internal controls, risk management and overall governance were not effective.

Basis for Conclusion

The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standards require that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal control, risk management and overall governance were operating effectively, in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

As required by the Companies Act, 2015, I report based on audit, that:

- I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit;
- ii. In my opinion, adequate accounting records have been kept by the Corporation, so far as appears from the examination of those records; and.
- iii. The Corporation's financial statements are in agreement with the accounting records and returns.

Responsibilities of Management and Board of Directors

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and for maintaining effective internal control as Management determines is necessary to enable the preparation of financial statements which are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal control, risk management and governance.

In preparing the financial statements, Management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management is aware of intention to liquidate the Corporation or to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them, and that public resources are applied in an effective way.

The Board of Directors is responsible for overseeing the Corporation's financial reporting process, reviewing the effectiveness of how Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to overall governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

Auditor-General's Responsibilities for the Audit

The audit objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report which includes my opinion in accordance with the provisions of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAls will always detect a material misstatement and weakness when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In addition to the audit of the financial statements, a compliance audit is planned and performed to express a conclusion about whether, in all material respects, the activities,

financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them and that public resources are applied in an effective way, in accordance with the provisions of Article 229 (6) of the Constitution and submit the audit report in compliance with Article 229 (7) of the Constitution.

Further, in planning and performing the audit of the financial statements and audit of compliance, I consider internal control in order to give an assurance on the effectiveness of internal controls, risk management and governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229 (7) of the Constitution. My consideration of the internal control would not necessarily disclose all matters in the internal control which might be material weaknesses under the ISSAIs. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts which would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Because of its inherent limitations, internal control may not prevent or detect misstatements and instances of non-compliance. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the Corporation's policies and procedures may deteriorate.

As part of an audit conducted in accordance with ISSAIs, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of the Management's use of the applicable basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions which may cast significant doubt on Company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in the auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner which achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information and business activities of the Corporation to express an opinion on the financial statements.
- · Perform such other procedures as I consider necessary in the circumstances.

I communicate with the Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls which are identified during the audit.

I also provide Management with a statement that I have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters which may reasonably be thought to bear on my independence, and where applicable, related safeguards.

CPA Nancy Gathungu CBS AUDITOR-GENERAL

Nairobi

24 February, 2023







STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 30^{TH} JUNE 2022

	Note	2021/2022	2020/2021	
REVENUES		Kshs	Kshs	
Sales	6	2,710,429,302	999,143,054	
Cost of Sales	7	(2,398,817,579)	(882,661,833)	
Gross Profit		311,611,723	116,481,221	
Commission Income	8	700 IN	54,000	
Trading Income		311,611,723	116,535,221	
Other Income	9	94,210,930	77,073,847	
Total Revenues		405,822,653	193,609,068	
OPERATING EXPENSES				
Administration Costs	10	92,654,925	53,378,806	
Personnel Emoluments	11	73,885,163	64,799,385	
Directors Emoluments	12	11,575,550	12,380,173	
Selling & Distribution Costs	13	55,686,341	19,974,890	
Depreciation of Property &				
Equipment	14	32,242,593	23,474,703	
Other Expenses	15	192,508	213,114	
Total Operating Expenses		266,237,080	174,221,071	
Operating Profit/(Loss)		139,585,573	19,387,997	
Finance Costs	16	1,928,778	1,275,741	
Profit/(Loss) Before Taxation		137,656,796	18,112,256	
Income Tax Expense/(Credit)	17	41,297,039	4,423,582	
Profit/(Loss) After Taxation	=	96,359,757	13,688,674	
OTHER COMPREHENSIVE INCOME				
(Loss)/Profit for the Year		96,359,757	13,688,674	
Grants from National Government	18	37,500,000	120,000,000	
Total Comprehensive income/(Loss)		133,859,757	133,688,674	
Earnings per share – Basic and diluted	19	60	8.55	
Dividends per Share		-		



XIV. STATEMENT OF FINANCIAL POSITION AS AT 30TH JUNE 2022

		2021/2022	2020/2021
ASSETS	Note	Kshs	Kshs
Non-Current Assets			
Property, plant and equipment	20	2,575,255,258	2,585,378,148
Right of Use of Assets	21	15,903,642	12,556,443
Intangible assets	22	11,324,248	16,726,172
Total Non-Current Assets		2,602,483,148	2,614,660,762
Current Assets			
Inventories	23	102,968,548	397,926,876
Trade and other receivables	24	691,936,235	411,249,548
Income Tax Recoverable	25	5.	4,688,721
Bank and cash balances	26	284,955,133	209,214,041
Total Current Assets	-	1,079,859,916	1,023,079,186
Total Assets	_	3,682,343,064	3,637,739,948
EQUITY AND LIABILITIES			
Capital and Reserves			
Share Capital	27	32,000,000	32,000,000
Revaluations Reserve	28	2,810,642,777	2,810,642,777
Retained Earnings	29	(145,337,814)	(241,697,571)
Capital and Reserves		2,697,304,963	2,600,945,206
Long Term Liabilities			
Rent Lease Deposits	30	14,435,919	13,623,155
Lease Liabilities (Non-Current Portion)	31	14,342,815	10,134,694
Deferred Tax Liability	32	116,851,471	47,897,364
Rice Fund	36	660,000,000	660,000,000
Total Non-Current Liabilities		805,630,205	731,655,213
Current Liabilities			
Lease Liabilities (Current Portion)	31	1,389,871	2,294,056
Finance Leases	35	-	1,686,722
Trade and other payables	36	147,049,801	219,531,751
Deferred Income (Grant)	34	30,968,224	81,627,000
Total Current Liabilities		179,407,896	305,139,529
TOTAL EQUITY AND LIABILITIES		3,682,343,064	3,637,739,948

The financial statements were approved on ______ 2022 and signed on its behalf by:

Lucy M. Anangwe

Finance & Accounts Manager ICPAK Reg No. 9600 Pamela Mutua

Managing Director

Chairman of the Board



XV. STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30TH JUNE 2022

	SHARE CAPITAL	REVALUATIONS RESERVE	RETAINED EARNINGS	TOTAL
	Kshs	Kshs	Kshs	Kshs
Balance as at 1st July 2020	32,000,000	2,810,642,777	(255,386,244)	2,587,256,533
Net Profit/(Loss) for the year			13,688,674	13,688,674
Balance as at 30th June 2021	32,000,000	2,810,642,777	(241,697,571)	2,600,945,207
Balance as at 1st July 2021	32,000,000	2,810,642,777	(241,697,571)	2,600,945,207
Net Profit/(Loss) for the year			96,359,757	96,359,757
Balance as at 30th June 2022	32,000,000	2,810,642,777	(145,337,814)	2,697,304,964



XVI. STATEMENT OF CASHFLOWS FOR THE YEAR ENDED 30TH JUNE 2022

	Note	2021/2022	2020/2021
CASHFLOWS FROM OPERATING ACTIVITIES		Kshs	Kshs
Net cash generated from/(used in) operating activities	40(a)	129,788,624	(15,211,034)
CASHFLOWS FROM INVESTING ACTIVITIES			
Acquisition of Computers & Office Equipment	20	(6,220,096)	(7,402,748)
Buildings refurbishment Work in Progress	20	2	(8,562,539)
Purchase of Computer Software	22	-	-
Increase/(Decrease) in Rent lease deposits	30	812,764	5,561,511
Net cash generated from/(used for) investing activities		(5,407,332)	(10,403,776)
Cashflows from Financing Activities			
Proceeds from Borrowings (Finance Leases)	35	11,559,139	6,054,922
Repayment of Borrowings (Finance Leases)	35	(13,748,684)	(16,142,453)
Recurrent grant Received	18	=	120,000,000
Payments in relation to grant income	34	(88,158,776)	(38,373,000)
Development Grant Received	18	37,500,000	=
Increase in Non-Current Lease Liabilities	31	4,208,121	4,172,985
Net cash generated from/(used in) financing activities		(48,640,200)	75,712,454
Increase/(Decrease) In Cash & Cash Equivalents		75,741,092	50,097,645
Cash & Cash Equivalents at the beginning of the Year	26 _	209,214,041	159,116,397
Cash & Cash Equivalents at the end of the Year	26 _	284,955,133	209,214,041



xvíi. STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE PERIOD ENDED 30TH JUNE 2022

	Original budget	Adjustments	Final budget	Actual on comparable basis	Performance difference	Performance Difference	Note
	2021-2022	2021-2022	2021-2022	2021-2022	2021-2022	2021-2022	
	Kshs	Kshs	Kshs	Kshs	Kshs	%	
Revenue							
Sales	1,449,625,000	600,000,000	2,049,625,000	2,710,429,302	660,804,302	32%	1
Cost of Sales	(1,268,611,000)	(546,216,000)	(1,814,827,000)	(2,398,817,579)	(583,990,579)	32%	2
Net Sales	181,014,000	53,784,000	234,798,000	311,611,723	76,813,723	33%	3
Rental Income	93,544,000		93,544,000	91,508,356	(2,035,644)	-2%	
Transport Income	2,800,000		2,800,000	1,445,172	(1,354,828)	-48%	4
Other Income	1,220,000	(1,020,000)	200,000	1,257,402	1,057,402	529%	5
Total Income	278,578,000	52,764,000	331,342,000	405,822,653	74,480,653		
Expenses							
Personnel Emoluments	118,055,000	-	118,055,000	73,885,163	44,169,837	37%	6
Administration Costs	65,268,000	28,634,000	93,902,000	92,847,433	1,054,567	1%	
Board Expenses	13,616,000	(140,000)	13,476,000	11,575,550	1,900,450	14%	7
Selling & Distribution Costs	27,606,000	16,774,000	44,380,000	55,686,341	(11,306,341)	-25%	8
Depreciation	35,025,000	2,218,000	37,243,000	32,242,593	5,000,407	13%	9
Finance Cost	1,800,000	1,350,000	3,150,000	1,928,777	1,221,223	39%	10
Taxation	5,162,000	838,000	6,000,000	41,297,039	(35,297,039)	-588%	11
Total Expenditure	266,532,000	49,674,000	316,206,000	309,462,896	6,743,104		
Surplus for the Period	12,046,000	3,090,000	15,136,000	96,359,757	67,737,549		
Government Grants – Development	25,000,000	50,000,000	75,000,000	37,500,000	(37,500,000)	-50%	12

BUDGET VS ACTUAL PERFORMANCE NOTES

- 1. Sales: The forecast sales to the end of the year were over achieved by 32% as a result of improved uptake of rice by Government institutions, increased sales to county Governments. Product lines that had the highest contribution to the sales were rice with 83%, fertilizers 9%, Sugar and Other products at 4% and 4% respectively.
- **2. Cost of Sales;** Budgeted cost of sales amount of Ksh. 1,268,611,000 was adjusted upwards to Ksh. 1,814,827,000. This budget was surpassed by 32% as a result of increased sales.
- **3. Net Sales**: This represents the gross profit earned from sale of products. In the original budget, net sales had been projected at Ksh. 181 million but was adjusted upwards to ksh. 234.8 million. The Corporation realized a final gross profit of Ksh 311.6 million which represented an over performance of 33%. This was attributed to the overperformance on sales
- **4. Transport Income**; Actual performance fell short of the budgeted amount by ksh. 1.4 million. Transport income majorly relate to soda ash delivery charges to Nairobi water and sewerage company. The poor performance was attributed to shortage of Magadi stocks during the year which led to low supplies.



- **5. Other Income;** Other income was adjusted from ksh. 1.2 million to Ksh. 0.2 million. Actual performance was ksh. 1.2 million. This was attributed to decrease in provision for leave of 0.8 million.
- **6. Personnel costs :** Personnel costs were adjusted upwards by ksh. 32 million to cater for severance pay of employees who were to be converted from Permanent and Pensionable terms to Contract. Despite the staff being converted to contracts, the severance pay wasn't paid out resulting to the variance.
- 7. Board Expenses realized savings of Kshs. 1.9 million which was 14% of the budgeted amount. This was due to the expiry of the terms of the board of directors and the Chairman in December 2021 and delay in subsequent appointment of a new board.
- 8. Selling and Distribution costs: Selling and distribution costs were adjusted upwards by ksh. 23.9 million because of the expected sales outlook. The actual expenditure exceeded the budget by ksh. 11 million or 25%. This was as a result of improved sales due to the extensive market outreach and promotional activities that were undertaken during the year.
- **9. Depreciation:** Depreciation had been budgeted on the basis that the planned valuation of assets would be complete and new asset values adopted. As at 30th June 2022, the valuation report was yet to be approved by the board for adoption.
- **10. Finance Cost:** Finance costs were adjusted downwards by Ksh.1.35 million to Kshs 3.15 million to cater for the additional borrowing occasioned by the staff medical scheme. As at 30th June 2022, the budget had been underspent by Ksh.1.2 million or 39% as the Corporation realized savings in interest from full payment of the loan with ICDC.
- 11. Taxation: The Corporation reduced provision for taxation by ksh. 0.8 million due to the anticipated reduction in budgeted profits. Provision for taxation however surpassed the budgeted amount by ksh.35.29 million due to the good performance that resulted to an increase pre-tax profits.
- **12. Government Grants: Development;** During the year, the Corporation received a grant of Ksh. 37.5 million to be utilized for refurbishment of its warehouses and Head Office renovations against a revised budget estimate of Kshs 75 million representing a 50% shortfall. This was as are sult of budget cuts by The National Treasury.



XVIII. NOTES TO THE FINANCIAL STATEMENTS

1. GENERAL INFORMATION

The Kenya National Trading Corporation Ltd was established under the Companies Act (Cap 486) in 1965. At cabinet level, the Corporation who is represented by the Cabinet Secretary for the Ministry of Agriculture, Livestock Fisheries & Co-operatives is responsible for the general policy and strategic direction of the Corporation. The principal activity of the Corporation is to Promote and increase wholesale and retail trade. The Corporation also participates in the distribution of a wider range of products such as; Cement, Lime, Fertilizer, Magadi Salts, Paints, Building Materials, Human Salt, Farm inputs and products, Plastic ware, Sugar etc.

For Kenyan Companies Act reporting purposes, the balance sheet is represented by the statement of financial position and the profit and loss account by the statement of profit or loss and other comprehensive income in these financial statements

2. STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION

The financial statements have been prepared on a historical cost basis except for the measurement at revalued amounts of certain items of property, plant and equipment, marketable securities and financial instruments at fair value, impaired assets at their estimated recoverable amounts and actuarially determined liabilities at their present value. The preparation of financial statements in conformity with International Financial Reporting Standards (IFRS) allows the use of estimates and assumptions. It also requires management to exercise judgment in the process of applying the Corporation's accounting policies. The areas involving a higher degree of judgment or complexity, or where assumptions and estimates are significant to the financial statements, are disclosed in the Notes

The financial statements have been prepared and presented in Kenya Shillings, which is the functional and reporting currency of the Corporation.

The financial statements have been prepared in accordance with the PFM Act, the State Corporations Act, and International Financial Reporting Standards (IFRS). The accounting policies adopted have been consistently applied to all the years presented.



3. APPLICATION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS (IFRS)

i) Relevant new standards and amendments to published standards effective for the year ended 30 June 2022

Standard/Amendmen Effective		Impact
t to a standard	date	
IFRS 16: Leases (Issued 13 January 2016)	On or after1 Jan 2019	IFRS 16 introduces a new lessee accounting model, which requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. A lessee is required to recognise a right-of-use asset representing its right to use the underlying leased asset and a lease liability representing its obligation to make lease payments. Application of IFRS 16 requires right-of-use assets and lease liabilities to be recognised in respect of most operating leases where the Company is the lessee. The provisions of IFRS 16 have been applied in these financial that the provision is the lessee in the lessee is required to recognise a right-of-use assets and lease liabilities have been applied in these financial that the provision is the lessee.
		statements. Assessments for Right of use assets and lease liabilities have been recognised with a corresponding decrease of the net amount in retained earnings.
IFRIC 23: Uncertainty Over income tax treatments	On or after1 Jan 2019	The interpretation addresses the determination of taxable profit (tax loss) tax bases, unused tax losses, unused tax credits and tax rates, when there is uncertainty over income tax treatments under IAS 12. It specifically considers: • Whether tax treatments should be considered collectively • Assumptions for taxation authorities' examinations • The determination of taxable profit (tax loss), tax bases, unused tax losses, unused tax credits and tax rates • The effect of changes in facts and circumstances The application of this amendment did not result in any impact on the financial statements.
Amendments to IFRS 9: Prepayment Features with NegativeCompensation (issued in October 2017)	On or after1 Jan 2019	The amendments allow entities to measure prepayable financial assets with negative compensation at amortised cost or fair value through othe comprehensive income if a specified condition is met. The application of this amendment did not result in any impact on the financial statements.
Amendments to IAS 28:Long-term Interests in Associates and Joint Ventures (issued in October 2017)	On or after 1 st Jan 2020	The amendments clarify that clarify that an entity applies IFRS 9, rathe than IAS 28, in accounting for long-term interests in associates and join ventures. The application of this amendment did not result in any impac on the financial statements.
Amendments to IAS 23: Annual Improvements toIFRSs 2015–2017 Cycle ssued in December2017)	On or after 1 st Jan 2019.	The amendments clarify that the costs of borrowings made specifically for the purpose of obtaining a qualifying asset that is substantially completed can be included in the determination of the weighted average of borrowing costs for other qualifying assets. The application of this amendment did not result in any impact on the financial statements



Standard/Amendment toa standard	Effective date	Impact
Amendments to IAS 1 and IAS8: Definition of material	On or after 1 st Jan 2019.	The amendments are intended to make the definition of material in IAS 1 easier to understand and are not intended to alter the underlying concept of materiality in IFRS Standards. The concept of 'obscuring' material information with immaterial information has been included as part of the new definition. The threshold for materiality influencing users has been changed from 'could influence' to 'could reasonably be expected to influence'. The definition of material in IAS 8 has been replaced by a reference to the definition of material in IAS 1. In addition, the IASB amended other Standards and the Conceptual Framework that contain a definition of material or refer to the term 'material' to ensure consistency. The amendments are applied prospectively for annual periods beginning on or after 1 January 2020, with earlier application permitted. The application of this amendment did not result in any impact on the financial statements.

ii) New and amended standards and interpretations in issue but not yet effective in the year ended 30 June 2020

Standard	Effective Date	Impact
IFRS 17 Insurance Contracts(Issued 18 May 2017)	1 Jan 2021	IFRS 17 requires insurance liabilities to be measured at a current fulfillment value and provides a more uniform measurement and presentation approach for all insurance contracts. These requirements are designed to achieve the goal of a consistent, principle-based accounting for insurance contracts. IFRS17 supersedes IFRS 4 <i>Insurance Contracts</i> as of 1 January 2021.
Amendments to Referencesto the Conceptual Framework in IFRS Standards (Issued 29 March 2018)	1 Jan 2020	Together with the revised <i>Conceptual Framework</i> published in March 2018, the IASB also issued <i>Amendments to References to the Conceptual Framework in IFRS Standards</i> . The document contains amendments to IFRS2, IFRS 3, IFRS 6, IFRS 14, IAS 1, IAS 8, IAS 34, IAS 37, IAS 38, IFRIC 12, IFRIC 19, IFRIC 20, IFRIC 22, and SIC-32. Not all amendments, however update those pronouncements with regard to references to and quotes from the framework so that they refer to the revised <i>Conceptual Framework</i> . Some pronouncements are only updated to indicate which version of the framework they are referencing to (the IASC framework adopted by the IASB in 2001, the IASB framework of 2010, or the new revised framework of 2018) or to indicate that definitions in the standard have not been updatedwith the new definitions developed in the revised <i>Conceptual Framework</i>

The Directors do not plan to apply any of the above until they become effective. Based on their assessment of the potential impact of application of the above, they do not expect that there will be a significant impact on the company's financial statements.

iii) Early adoption of standards

The Corporation did not early - adopt any new or amended standards in year 2021.



4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these financial statements are set out below:

a) Revenue recognition

Revenue is recognized to the extent that it is probable that future economic benefits will flow to the Corporation and the revenue can be reliably measured. Revenue is recognized at the fair value of consideration received or expected to be received in the ordinary course of the Corporation's activities, net of value-added tax (VAT), where applicable, and when specific criteria have been met for each of the Corporation's activities as described below.

- i) Sale of goods and services is recognized in the year in which the Corporation delivers products to the customer, the customer has accepted the products and collectability of the related receivables is reasonably assured.
- ii) **Rental income and warehousing** income is recognized in the income statement as it accrues using the effective lease agreements.
- iii) Commission income is recognized as it accrues.
- iv) Interest income comprises interest receivable from bank deposits, and is recognised in profit or loss on a time proportion basis using the effective interest rate method.
- v) **Parking income** and **transport income** is recognized in the income statement as it accrues.
- oi) Grants from National Government are recognised in the year in which the Corporation actually receives such grants. Recurrent grants are recognized in the statement of comprehensive income. Development/capital grants are recognized in the statement of financial position and realised in the statement of comprehensive income over the useful life of the assets that has been acquired using such funds.

b) In-kind contributions

In-kind contributions are donations that are made to the Corporation in the form of actual goods and/or services rather than in money or cash terms. These donations may include vehicles, equipmentor personnel services. Where the financial value received for in-kind contributions can be reliably determined, the Corporation includes such value in the statement of comprehensive income both as revenue and as an expense in equal and opposite amounts; otherwise, the contribution is not recorded.

c) Property, plant and equipment

All categories of property, plant and equipment are initially recorded at cost less accumulated depreciation and impairment losses. Certain categories of property, plant and equipment are subsequently carried at revalued amounts, being their fair value at the date of re-valuation less any subsequent accumulated depreciation and impairment losses. Where re-measurement at re-valued amounts is desired, all items in an asset category are re-valued through periodic valuations carried outby independent external valuers.

Increases in the carrying amounts of assets arising from re-valuation are credited to other comprehensive income. Decreases that offset previous increases in the carrying amount of the same asset are charged against the revaluation reserve account; all other decreases are charged to profit or loss in the income statement.

Gains and losses on disposal of items of property, plant and equipment are determined by comparing the proceeds from the disposal with the net carrying amount of the items, and are recognized in profitor loss in the income statement.





Depreciation and impairment of property, plant and equipment

Freehold land and capital work in progress are not depreciated. Capital work in progress relates mainly tothe costs of ongoing but incomplete works on buildings and other civil works and installations.

Depreciation on property, plant and equipment is recognized in the income statement on a straight-line basis to write down the cost of each asset or the re-valued amount to its residual value over its estimated useful life. The annual rates in use are:

Buildings and civil works 2%

Machinery & Office Equipment 15%

Motor vehicles 20%

Computers and related equipment 33.33%

Furniture and fittings 15%

Depreciation charge is recognized partly in the year of asset purchase and partly in the year of asset disposal. Items of property, plant and equipment are reviewed annually for impairment. Where the carrying amount of an asset is assessed as greater than its estimated recoverable amount, an impairment loss is recognised so that the asset is written down immediately to its estimated recoverable amount.

e) Intangible assets

Intangible assets comprise purchased computer software, licenses and website development which are capitalized on the basis of costs incurred to acquire and bring to use the specific software. These costs are amortized over three years from the year that they are available for use.

f) Amortization and impairment of intangible assets

Amortization is calculated on the straight-line basis over the estimated useful life of computer software of three years. All computer software is reviewed annually for impairment. Where the carrying amount of an intangible asset is assessed as greater than its estimated recoverable amount, an impairment loss is recognized so that the asset is written down immediately to its estimated recoverable amount.

g) Investment property

Buildings, or part of a building (freehold or held under a finance lease) and land (freehold or held under an operating lease) held for long term rental yields and/or capital appreciation, and which are not occupied by the Corporation, are classified as investment property under non-current assets.

Investment property is carried at fair value, representing open market value determined periodically by independent external values. Changes in fair values are included in profit or loss in the income statement.



NOTES TO THE FINANCIAL STATEMENTS (Continued)

h) Leases

The Corporation has leases for the godowns/depots in Kitale, Machakos, Wote and Meru. With the exception of short-term leases and leases of low-value underlying assets, each lease is reflected on thebalance sheet as a right-of-use asset and a lease liability. Variable lease payments which do not depend on an index or a rate (such as lease payments based on a percentage of sales) are excluded from the initial measurement of the lease liability and asset. The Corporation classifies its right-of-use assets in a consistent manner to its property, plant and equipment (see Note 21).

i) Inventories

Inventories are stated at the lower of cost and net realisable value. The cost of inventories comprises purchase price, import duties, transportation and handling charges, and is determined on the First in first out (FIFO) method.

j) Trade and other receivables

Trade and other receivables are recognised at fair values less allowances for any uncollectible amounts. These are assessed for impairment on a continuing basis. An estimate is made of doubtful receivables based on a review of all outstanding amounts at the year end. Bad debts are written off after all efforts at recovery have been exhausted.

k) Taxation

Current income tax

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the area where the Entity operates and generates taxable income. Current income tax relating to items recognized directly in net assets is recognized in net assets and not in the statement of financial performance. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognized for all taxable temporary differences, except in respect of taxable temporary differences associated with investments in controlled entities, associates and interests in joint ventures, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized, except in respect of deductible temporary differencesassociated with investments in controlled entities, associates and interests in joint ventures, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.



The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

1) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and cash at bank. Bank account balances include amounts held at the various commercial banks at the end of the financial year.

m) Borrowings

Interest bearing loans and overdrafts are initially recorded at fair value being received, net of issue costs associated with the borrowing. Finance charges are accounted for on accrual basis and are added to the carrying amount of the instrument to the extent that they are not settled in the period in which they arise. Loan interest accruing during the construction of a project is capitalized as part of the cost of the project.

n) Trade and other payables

Trade and other payables are non-interest bearing and are carried at amortized cost, which is measured at the fair value of contractual value of the consideration to be paid in future in respect of goods and services supplied, whether billed to the Corporation or not, less any payments made to the suppliers.

o) Retirement benefit obligations

The Corporation operates a defined contribution staff retirement scheme for its current employees. The scheme is administered by Insurance Company of East Africa (ICEA). The Corporation's contributions to the defined contribution retirement benefit scheme are charged to the income statement account in the year to which they relate. The assets of funded scheme are held independently in a separate trustee administered funds account.

The Corporation also contributes to the National Social Security Fund (NSSF). The company's contributions to the defined contribution scheme and NSSF are charged to the profit & loss account in the year to which they relate. The corporation's obligation under the scheme is limited to specific contributions legislated from time to time and is currently at Kshs. 200 per employee per month.

p) Provision for staff leave pay

Employees' entitlements to annual leave are recognized as they accrue at the employees. A provision is made for the estimated liability for annual leave at the reporting date.



NOTES TO THE FINANCIAL STATEMENTS (Continued)

q) Budget information

The original budget for FY 2021-2022 was approved by The National Assembly in April 2021. Subsequent revisions or additional appropriations were made to the approved budget in accordance with specific approvals from the appropriate authorities. The additional appropriations are added to the original budget by the Corporation upon receiving the respective approvals in order to conclude the final budget. Accordingly, the Corporation recorded additional appropriations on the 2021-2022 budget following the Board of Directors' approval.

The Corporation's budget is prepared on a different basis to the actual income and expenditure disclosed in the financial statements. The financial statements are prepared on accrual basis using a classification based on the nature of expenses with the exception of grant income which is recognised on a receipts basis in the statement of financial performance, whereas the budget is prepared on a cash basis. The amounts in the financial statements were recast from the accrual basis to the cash basis and reclassified by presentation to be on the same basis as the approved budget. A comparison of budget and actual amounts, prepared on a comparable basis to the approved budget, is then presented in the statement of comparison of budget and actual amounts.

In addition to the Basis difference, adjustments to amounts in the financial statements are also made for differences in the formats and classification schemes adopted for the presentation of the financial statements and the approved budget.

r) Comparative figures

Where necessary comparative figures for the previous financial year have been amended orreconfigured to conform to the required changes in presentation.

s) Subsequent events

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2022.



5. SIGNIFICANT JUDGMENTS AND SOURCES OF ESTIMATION UNCERTAINTY

The preparation of the Corporation's financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

Estimates and assumptions

The Corporation based its assumptions and estimates on parameters available when the financial statements were prepared. However, existing circumstances and assumptions about future developments may change due to market changes or circumstances arising beyond the control of the Corporation. Such changes are reflected in the assumptions when they occur.

Useful lives and residual values

The useful lives and residual values of assets are assessed using the following indicators to informpotential future use and value from disposal:

- The condition of the asset based on the assessment of experts employed by the Corporation
- The nature of the asset, its susceptibility and adaptability to changes in technology and processes
- The nature of the processes in which the asset is deployed
- Availability of funding to replace the assets
- Changes in the market in relation to the asset

Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions is included in the notes.

Provisions are measured at the management's best estimate of the expenditure required to settle the obligation at the reporting date, and are discounted to present value where the effect is material.

Provision for Staff Leave Pay: Employees' entitlements to annual leave are recognised as they accrue to the employees.

Provision for Bad & Doubtful Debts: The estimated provision for doubtful debts is based on the period for which the debt was outstanding.

Provision for stocks obsolescence: The provision for stocks obsolescence is based on the condition of the stock item and whether the corporation stands to recover its investment from the stock item.



NOTES TO THE FINANCIAL STATEMENTS (Continued)

6	SALES	2021/2022		2020/2021
	Product Category			
	Fertilizer	234,212,140		290,958,757
	Rice	2,256,681,094		490,961,390
	Sugar	100,232,449		-
	Magadi Salts	50,279,867		71,749,910
	Cement	25,648,525		31,018,798
	Hardware & Special Orders	31,790,972		37,662,917
	Farm Inputs & Implements	11,364,890		75,508,619
	Plastic Wares	219,364	_	1,282,663
	TOTAL	2,710,429,302	_	999,143,054
7	COST OF SALES			
	Product Category	2021/2022	_	2020/2021
	Fertilizer	209,499,779		264,815,567
	Rice	2,003,474,309		432,416,164
	Sugar	86,956,760		
	Magadi Salts	43,418,943		64,234,105
	Hardwares & Special Orders	21,750,432		30,427,563
	Cement	23,754,162		28,476,179
	Farm Inputs & Implements	9,793,539		61,165,887
	Plastic Wares	169,653		1,126,368
	TOTAL	2,398,817,579	_	882,661,833
	COMMISSION INCOME	2024/2022		2020/2021
8		2021/2022	3	2020/2021
	Commission Income	, -		54,000
	Less Handling Costs TOTAL		-	54,000
9	OTHER INCOME	2021/2022	-	2020/2021
2.5	Rent Income	91,508,356		71,062,558
	Warehousing Income	*		
	Interest Income			2,942,466
	Transport Income	1,445,172		2,820,548
	Parking Income	372,414		248,276
	Decrease in Provision for leave	884,988		2
	TOTAL	94,210,929	-	77,073,847



10 ADMINISTRATION COSTS

2021/2022	2020/2021
17,853,136	6,743,048
7,720,650	1,402,054
20,095,678	12,748,367
4,207,571	2,649,656
3,222,602	593,089
17,457,727	14,209,695
4,588,854	6,802,539
4,460,754	3,037,568
10,532,468	2,210,447
1,450,835	2,008,950
1,064,649	973,393
92,654,925	53,378,806
	17,853,136 7,720,650 20,095,678 4,207,571 3,222,602 17,457,727 4,588,854 4,460,754 10,532,468 1,450,835 1,064,649

11 PERSONNEL EMOLUMENTS

	2021/2022	2020/2021
Salaries & Wages	65,897,009	61,179,049
Pension & Gratuity	7,988,154	3,438,949
Provision for Staff Leave	-	181,387
TOTAL	73,885,163	64,799,385

The number of Employees at the end of the year was;

	2021/2022	2020/2021
Permanent Employees – Management	49	55
Permanent Employees – Unionisable		
Temporary & Contract Employees	11	2
TOTAL	60	57

12 DIRECTORS' EMOLUMENTS

TOTAL	11,575,550	12,380,173
Board General Expenses	847,723	342,520
Board Medical Cover	660,081	621,022
Chairman's Honoraria & Telephone	428,000	1,044,000
Board Training fees	-	
Board Sitting Allowance	5,160,000	5,140,000
Board Travel & Subsistence Costs	4,479,746	5,232,631
	2021/2022	2020/2021



13 SELLING & DISTRIBUTION COSTS

		2021/2022	2020/2021
	Marketing & Promotional expenses	6,071,816	409,322
	Repairs & Maintenance of trucks	3,140,345	4,652,296
	Telephone for Sales Staff	110,689	526,692
	Travelling & Subsistence for Sales	14,994,193	6,038,655
	Fuel for Trucks	3,716,147	2,594,205
	Provision for Bad Debts	27,283,872	5,180,631
	Provision for Stock Obsolenscense	34,668	47,027
	Tendering Costs	4,000	36,263
	Fumigation of Warehouses	330,612	489,798
	Total Selling & Distribution Expenses	55,686,341	19,974,890
14	DEPRECIATION	2021/2022	2020/2021
	Depreciation of Property plant & Equipment	24,713,044	22,712,203
	Amortization of Intangible Assets	5,401,924	120,000
	Depreciation of Right-of-Use Assets	2,127,625	642,500
	Total Depreciation	32,242,593	23,474,703
15	OTHER EXPENSES	2021/2022	2020/2021
	Corporate Social Responsibility	82,508	200,000
	Donations	110,000	¥
	Interest & Penalties	*	13,114
	TOTAL	192,508	213,114
16	FINANCE COSTS	2021/2022	2020/2021
	Interest on Loans & Finance leases	1,906,916	1,269,207
	Interest on Lease Liabilities	21,861	6,534
	Bank Charges & Interest	_	-
	Total Finance Costs	1,928,777	1,275,741



17) Reconciliation of Tax Expense /(credit) to the expected tax based on Accounting Profit

Profit before tax	137,656,796	18,112,255
Tax at applicable tax rate 30% (Previous 30%)	41,297,039	5,433,677
Current tax: 2020/2021 under provision	-	
Tax effects on expenses not deductible for tax purposes	~	(8,671,019)
Tax effects on income not taxable	-	-
Tax effects of excess capital allowances over depreciation	:#i	7,660,925
	41,297,039	4,423,582

18. GRANTS FROM NATIONAL GOVERNMENT

Development grant received from the National Government for the purpose of refurbishing the properties.

Name of the Entity sending the grant	Amount recognizedin the Statement of Comprehensiv e Income KShs	Amount deferred under deferred income KShs	Amount recognized incapital fund.	2021 - 2022 KShs	2020-2021 KShs
State Department of Co-operatives	37,500,000			37,500,000	120,000,000
Total	37,500,000			37,500,000	120,000,000

19 EARNINGS PER SHARE

The earnings per share is calculated by dividing the profit after tax by the average number of Ordinary shares in issue during the year of 1,600,000. There were no dilutive or potentially dilutive ordinary shares as at the reporting date. The corporation reported a profit of Ksh. 96,359,757 during the financial year.

Kenya National Trading Corporation Ltd

Reports and Financial Statements For the year ended June 30, 2022

Kenya National Trading Corporation Ltd.

20. SCHEDULE OF PROPERTY, PLANT AND EQUIPMENT

			WORKIN	MACHINERY AND OFFICE	COMPUTERS &	FURNITURE &	MOTOR	
DESCRIPTION	LAND	BUILDINGS	PROGRESS	EQUIPMENT	ICT EQUIPMENT	FITTINGS	VEHICLES	TOTAL
COST OR VALUATION								
As at 1st July 2020	1,699,210,000	1,000,612,200	(13,206,987)	4,209,385	5,838,515	3,901,910	34,400,000	2,734,965,022
Additions	•	•	8,562,539	2,154,635	5,098,013	150,100		15,965,286
Loita Street & Nakuru Plots)	63,390,540			*	•		•	63,390,540
Less Provision for Loss (Loita Street & Nakuru Plots)	(63,390,540)							(63,390,540)
As at 30th June 2021	1,699,210,000	1,000,612,200	(4,644,448)	6,364,020	10,936,528	4,052,010	34,400,000	2,750,930,309
DEPRECIATION								
As at 1st July 2020	•	100,061,220		2,266,981	3,641,586	2,470,172	34,400,000	142,839,958
Charge for the year		20,012,244		623,972	1,488,824	587,163	,	22,712,203
As at 30th June 2021	,	120,073,464	•	2,890,953	5,130,410	3,057,334	34,400,000	165,552,161
NET BOOK VALUE								si .
As at 30th June 2021	1,699,210,000	880,538,736	(4,644,448)	3,473,067	5,806,118	994,676	9	2,585,378,147
FY 2020/2021								
COST OR VALUATION								
As at 1st July 2021	1,699,210,000	1,000,612,200	(4,644,448)	6,364,020	10,936,528	4,052,010	34,400,000	2,750,930,309
Additions	•	3,725,610	4,644,448	78,510	4,207,983	1,933,603	- 1	14,590,154
Loita Street & Nakuru Plots)	63,390,540	٠					•	63,390,540
Less Provision for Loss (Loita Street & Nakuru Plots)	(63,390,540)							(63,390,540)
As at 30th June 2022	1,699,210,000	1,004,337,810	(0)	6,442,530	15,144,511	5,985,613	34,400,000	2,765,520,462
DEPRECIATION								
As at 1st July 2021	•	120,073,464		2,890,953	5,130,410	3,057,334	34,400,000	165,552,161
Charge for the year		20,012,244		861,123	3,226,731	612,947	363	24,713,044
As at 30th June 2022	•	140,085,708	3	3,752,076	8,357,141	3,670,281	34,400,000	190,265,205
NET BOOK VALUE								

a) Loita Street plot LR.209/103430 valued at ksh 30,462,543.5 in the accounts was irregularly transferred to commissioner of lands.

b) Part of Nakuru plot LR.6/158 was irregularly acquired by a private developer and a godown constructed on it.

c) Nairobi plot LR.209/8607 is charged against the loan and trade guarantees with KDC Ltd.

d) The Corpration received a grant of Kshs 37.5 million for the refurbishment of the Head Office Complex.

2,575,255,257

2,315,332

6,787,370

2,690,454

(0)

864,252,102

1,699,210,000

As at 30th June 2022

22

23



21 RIGHT-OF-USE ASSETS

13,198,943 10,327,200 -5,580,000 17,946,143 642,500 2,127,625	10,630,800 13,198,943 -10,630,800 13,198,943 6,378,480
-5,580,000 17,946,143 642,500	-10,630,800 13,198,943 6,378,480
17,946,143 642,500	13,198,943 6,378,480
642,500	6,378,480
2,127,625	
	642,500
(727,625)	(6,378,480)
2,042,500	642,500
15,903,643	12,556,443
2021/2022	2020/2021
16,726,172	16,906,172
(5,401,924)	(180,000)
11,324,248	16,726,172
2021/2022	2020/2021
31,079,384	363,899,748
46,797,038	21,049,205
1,514,081	1,197,372
	1,197,372
4,702,842	3,885,109
3,148,505	2,201,363
16,311,075	6,243,787
(584,376)	(549,708)
102,968,549	397,926,876
	2,042,500 15,903,643 2021/2022 16,726,172 (5,401,924) 11,324,248 2021/2022 31,079,384 46,797,038 1,514,081 4,702,842 3,148,505 16,311,075 (584,376)



24 TRADE & OTHER RECEIVABLES

(A-143)		2021/2022	2020/2021
, ,		2021/2022	2020/2021
(a)	TRADE RECEIVABLES		
	Government Debtors	92,469,923	124,146,553
	Rice Debtors	482,134,134	155,700,476
	Private Debtors	26,076,146	25,340,973
	Total Trade Receivables	600,680,203	305,188,002
(b)	OTHER RECEIVABLES		
	Rent Receivable	126,313,370	100,888,173
	Staff Purchase Scheme	48,300	157,610
	Receivable bank Guarantees	1,000,000	1,000,000
	A/c Receivable D.I.T.	603,182	603,182
	Salary advance	27,576	201,667
	Staff Imprests	834,900	689,729
	Claims Receivable	9,436,978	9,334,871
	Bounced Cheques receivable	1,672,192	1,672,192
	Prepaid Expenses	27	32,781,000
	Deposit for Motor Vehicles	18,230,000	-
	Deposits	874,540	661,442
	Prepaid Stock	762,934	(4)
	VAT & Withhplding VAT Recoverable	867,667	203,416
	Total Other Receivables	160,671,639	148,193,281
	Total Trade & Other Receivables	761,351,842	453,381,283
	Less Provision for Doubtful debts (Note38)	(69,415,607)	(42,131,735)
	Net Trade & Other Receivables	691,936,235	411,249,548

As at 30th June 2022, the ageing analysis of the receivables was as follows:

	2021/2022	2020/2021
Less than 30 days	439,629,231	181,724,392
Between 31 and 60 days	101,179,927	27,931,698
Between 61 and 90 days	42,096,928	67,829,075
Between 91 and 120 days	19,021,928	27,669,040
Over 120 days	159,423,828	148,103,598



25 TAX RECOVERABLE

	2021/2022	2020/2021
At the beginning of the year	(4,688,721)	(8,291,694)
Income tax Charge/(Credit) for the year-note 17	41,297,039	4,423,582
Under/(over) provision in prior years		
Tax Paid during the year	(190,695)	(820,609)
At the end of the year	36,417,623	(4,688,721)

26 BANK AND CASH BALANCES

	2021/2022	2020/2021
Cash at Bank	283,185,381	209,018,717
Cash in Hand	1,769,752	195,324
Call Deposits	4	Ramman and the same of the sam
	284,955,133	209,214,041

All of the cash at bank was held at Cooperative Bank, ABSA Bank Plc and National Bank, the Corporation's main bankers..

The make – up of bank balances and short-term deposits is as follows:

Fi		2021/2022	2020/2021
Financial institution	Account number	KShs	KShs
a) Current account			
ABSA Bank	0701788990	27,186,105	12,226,906
National Bank	01003002924900	459,011	559,598
Co-operative Bank	01136028861700	3,318,815	9,230,482
Co-operative Bank	01136028861701	231,549,950	187,001,732
ABSA Bank	2046098318	20,671,500	
Sub-total		283,185,381	209,018,717
b) On-Call Deposits			
		2	
Sub-total		-	
c) Others			
Petty Cash Balances			195,324
Undeposited Funds		324,780	
M-Pesa Till Balances		1,444,972	
Sub-total		1,769,752	
Grand total		284,955,133	209,214,041

27	SHARE CAPITAL	2021/2022	2020/2021
	Ordinary shares Issued and fully paid		
	1.6million shares of ksh.20 each	32,000,000	32,000,000

28 REVALUATIONS RESERVE

The revaluation reserve relates to the revaluation of certain items of property, plant and equipment. As indicated in the Statement of Changes in Equity, this is stated after transfer of excess depreciation net of related deferred tax to retained earnings. Revaluation surpluses are not distributable.

	2021/2022	2020/2021
Balance as at 1st July 2021	2,810,642,777	2,810,642,777
Balance as at 30th June 2022	2,810,642,777	2,810,642,777

29 RETAINED EARNINGS

The retained earnings are as per the statement of changes in Equity.

30	RENT LEASE DEPOSITS	2021/2022	2020/2021
	Rent lease deposits b/f	(13,623,155)	(8,061,644)
	Deposits by tenants	(812,764)	(6,085,511)
	Refunds paid to Tenants		524,000
	Rent lease deposits c/f	(14,435,919)	(13,623,155)

31 LEASE LIABILITY

	2021/2022	-	2020/2021
	Kshs		Kshs
Maturity Analysis			
2025/26	5,707,695		12,556,443
2027/28	10,197,200		
	15,904,895		12,556,443
Less: unearned interest	(172,209)		(127,692)
	15,732,686	-	12,428,750
Analysed as:			
Non-Current	14,342,815		10,134,694
Current	1,389,871		2,294,056

32 DEFERRED TAX LIABILITY

Deferred tax is calculated on all temporary differences under the liability method using the enacted tax rate, currently 30%. The net deferred tax liability at year end is attributable to the following items:

	2021/2022	2020/2021
	Kshs	Kshs
Accelerated Capital Allowance	4,224,137	3,782,377
Tax losses carried forward	43,601,344	10,434,133
Provisions	69,025,990	33,680,854
Net deferred tax liability	116,851,471	47,897,364



The movement on the deferred tax account is as follows:

Balance at end of the year	116,851,471	47,897,364
Income statement charge/(credit)	18,699,550	(8,546,400)
Under provision in prior years	50,254,557	(8,079,112)
Credit to revaluation reserve		
Balance at beginning of the year	47,897,364	64,522,876

33 RICE FUND

This Represents grants received to purchase rice from farmers for onward selling

Balance c/f	660,000,000	660,000,000
Drawings from the fund	-	-
Grants Received	(E)	660,000,000
Balance b/f	660,000,000	-
	2021/2022	2020/2021

34 DEFERRED GRANT INCOME

Deferred grant income relates to capital contributions received from the National Treasury.

		2021/2022		2020/2021
	Opening Balance	81,627,000		
	Recurrent grant received (Note 19)	37,500,000		120,000,000
	Payments	(88,158,776)		(5,592,000)
	Prepayment	(-)		(32,781,000)
	Balance as at 30th June 2022	30,968,224		81,627,000
35	BORROWINGS			
	Finance Leases	2021/2022	-	2020/2021
	Balance at the beginning of the year	1,686,722		10,505,046
	Interest Accrued during the year	502,823		1,269,207
	Additional Borrowing during the year	11,559,139		6,054,922
	Repayments during the year	(13,748,684)	-	(16,142,453)
	Finance Lease balance at end of the year		1976	1,686,722
	Less Amounts Due within 1 Year (Current)	:00		1,686,722
	Amounts Due after 1 Year (Non-Current)	-		1-
	The analyses of the Finance leases is as follows:			
	Kshs 24.18 million Finance Lease from KDC		-	1,686,722
	Total		-	1,686,722

Reports and	Financial Statements
For the year	ended June 30, 2022

36	TRADE & OTHER PAYABLES	2021/2022	2020/2021
	Trade Payables	60,242,103	153,558,230
	Accrued Charges	41,387,328	54,236,765
	Income Tax Payable	29,856,499	ū.
	Accrued Audit Fees	1,350,000	2,300,000
	Claims Payable	129,288	129,288
	Accrued Leave Days	4,612,242	5,497,230
	Salary Withholdings	1,180,495	1,111,700
	Accrued Directors Fees	1,180,000	274,000
	Accrued Gratuity/Pension	5,402,945	490,639
	Statutory Creditors	1,708,901	1,495,963
	VAT Payable	-	437,937
	TOTAL	147,049,801	219,531,751

37 PROVISION FOR STAFF LEAVE PAY

2021/2022	2020/2021
5,497,230	5,315,843
4,786,797	4,599,108
(5,671,784)	(4,417,721)
4,612,242	5,497,230
	5,497,230 4,786,797 (5,671,784)

Provision for annual leave pay is based on services rendered by full-time employees up to the end of the year.

38	PROVISION FOR BAD DEBTS	2021/2022	2020/2021
	Provision for bad debts b/f	42,131,735	36,951,104
	Additional provision at end of year	27,283,872	5,180,631
	Provision for bad debts c/f	69,415,607	42,131,735
39	PROVISION FOR INVENTORIES	2021/2022	2020/2021
	Provision for Inventories b/f	549,707	502,680
	Additional provision at end of year	34,668	47,027
	Provision for inventories c/f	584,375	549,707



40 NOTES TO THE STATEMENT OF CASHFLOWS

40(a) Reconciliation of operating profit/(loss) to cash generated from/(used in) operations

		2021/2022	2020/2021
Net Profit for the year		96,359,757	13,688,673
Adjustment for;			
Provision for Staff Leave pay	9	(884,988)	181,387
Depreciation of Property Plant & Equipment	14	24,713,044	22,712,203
Interest & Penalties	15	*	13,114
Interest Expense	16	1,906,916	1,269,207
Interest on Lease Liabilities	16	21,861	6,534
Income Tax Expense /(Credit)	17(a)	41,297,039	4,423,582
Amortization of ROU (Right of Use) Assets	21	2,127,625	642,500
Amortization of Intangible Assets	22	5,401,924	120,000
Provision for bad & Doubtful debts	38	27,283,872	5,180,631
Provision for Stock Obsolescence	39	34,668	47,027
Deficit/Surplus before working capital changes		198,261,718	48,284,859
Decrease/(Increase) in Trade & Other Receivables		(280,686,687)	(210,461,548)
Decrease/(Increase) in Inventories		294,958,327	85,679,403
Increase/(Decrease) in Trade & Other Payables		(72,481,950)	94,142,915
Increase/(Decrease) in Current Lease Liabilities	-	(904,185)	381,587
Cash Generated from Operations		139,147,224	18,027,216
Income Tax Paid	25	(190,695)	(820,609)
Provision for Leave Paid/Utilized	37	(5,671,784)	(4,417,721)
Interest Paid	40(b)	(3,496,121)	(6,320,560)
Inventory adjustments	40(c)		(21,679,360)
Net cash generated from/(used in) operating activities		129,788,624	(15,211,034)
40(b) Analysis of Interest Paid			
	2021	/2022	2020/2021
Arrears of interest b/f	1,5	89,205	6,640,557
Interest charge for the year	1,9	06,916	1,269,207
Interest Paid for the Year	(3,49	06,121)	(6,320,560)
Arrears of interest c/f			1,589,205
40(c) Inventory Adjustment			
Inventory Value before adjustment			419,606,236.57
Inventory Value c/f		-	397,926,876.46
Adjustment		- (:	21,679,360.11)



NOTES TO THE FINANCIAL STATEMENTS (Continued)

41	TRANSACTIONS WITH RELATED PARTIES	2021/2022	2020/2021
	Sales to Related Parties		-
	Sales of goods to Employees	92	345,148
	Sales of goods to Government MDAs	2,388,640,410	797,690,131
	Lease of Buildings to Government MDAs		
	Total	2,388,640,410	798,035,279
	Grants from the Government		
	Grants from the National Government	37,500,000	120,000,000
	Borrowings from Govt Institutions		
	ICDC Finance Lease	20	1,686,722
	Expenses incurred on behalf of Related Parties		
	Payments to Defined contribution pension scheme	7,988,154	3,137,949
	Payments for staff welfare	20,095,678	12,725,967
	Total	28,083,832	15,863,916
	Key management compensation		
	Directors' Remuneration	11,575,550	12,380,173
	Compensation to Key Management	19,216,886	15,026,908
	Total	30,792,436	27,407,081

42. FINANCIAL RISK MANAGEMENT

The Corporation's activities expose it to a variety of financial risks including credit and liquidity risks and effects of changes in foreign currency. The company's overall risk management programme focuses on unpredictability of changes in the business environment and seeks to minimise the potential adverse effect of such risks on its performance by setting acceptable levels of risk. The company does not hedge any risks and has in place policies to ensure that credit is only extended to customers with an established credit history.

The corporation's financial risk management objectives and policies are detailed below:

(i) Credit risk

The Corporation has exposure to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Credit risk arises from cash and cash equivalents, and deposits with banks, as well as trade and other receivables and available-for-sale financial investments.

Management assesses the credit quality of each customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external assessment in accordance with limits set by the directors. The amounts presented in the statement of financial position are net of allowances for doubtful receivables, estimated by the company's management based on prior experience and their assessment of the current economic environment.

	Total amount	Fully Performing	Past due	Impaired
At 30 June 2021	Kshs	Kshs	Kshs	Kshs
Receivables from non- exchange transactions	453,381,283	277,578,645	133,670,903	42,131,735
Cash & Cash Equivalents	209,214,041	209,214,041		
Total	662,595,324	486,792,686	133,670,903	42,131,735
At 30 June 2022				
Receivables from non-exchange transactions	761,351,841	582,906,085	109,030,149	69,415,607
Cash & Cash Equivalents	284,955,133	284,955,133		
Total	1,046,306,974	867,861,218	109,030,149	69,415,607



The customers under the fully performing category are paying their debts as they continue trading. The credit risk associated with these receivables is minimal and the allowance for uncollectible amounts that the company has recognised in the financial statements is considered adequate to cover any potentially irrecoverable amounts.

The Corporation has significant concentration of credit risk on amounts due from government institutions. The board of directors sets the corporation's credit policies and objectives and lays down parameters within which the various aspects of credit risk management are operated.

ii) Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the Corporation's directors, who have built an appropriate liquidity risk management framework for the management of the Corporation's short, medium and long-term funding and liquidity management requirements. The Corporation manages liquidity risk through continuous monitoring of forecasts and actual cash flows.

The table below represents cash flows payable by the Corporation under non-derivative financial liabilities by their remaining contractual maturities at the reporting date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, as the impactof discounting is not significant.

	Less than 1 month	Between 1-3 months	Over 5 months	Total
	Kshs	Kshs	Kshs	Kshs
At 30 June 2021				
Trade payables	153,558,230			153,558,230
Other Payables	4,669,509	5,065,317	51,086,154	57,782,641
Current portion of borrowings	1,686,722			1,686,722
Employee benefit obligation	3,465,819			3,465,819
Total	163,380,280	5,065,317	48,047,815	219,531,751
At 30 June 2022				
Trade payables	60,242,103		•	60,242,103
Other Payables	76,792,513			76,792,513
Current portion of borrowings				
Employee benefit obligation	10,015,186			10,015,186
Total	147,049,802			147,049,802

(iii) Market risk

The board has put in place an internal audit function to assist it in assessing the risk faced by the Corporation on an ongoing basis, evaluate and test the design and effectiveness of its internal accounting and operational controls.

Market risk is the risk arising from changes in market prices, such as interest rate, equity prices and foreign exchange rates which will affect the Corporation's income or the value of its holding of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. Overall responsibility for managing market risk rests with the Audit and Risk Management Committee.

The corporation's Finance Department is responsible for the development of detailed risk management policies (subject to review and approval by Internal Audit Committee) and for the day-to-day implementation of those policies.

There has been no change to the Corporation's exposure to market risks or the manner in which it manages and measures the risk

iv). Capital Risk Management

The objective of the Corporation's capital risk management is to safeguard the Corporation's ability to continue as a going concern. The Corporation capital structure comprises of the following funds:

	2021/2022	2020/2021
	Kshs	Kshs
Revaluation reserve	2,810,642,777	2,810,642,777
Retained earnings	(145,337,814)	(241,697,571)
Share Capital	32,000,000	32,000,000
Total funds	2,697,304,963	2,600,945,206
Total borrowings		1,686,722
Less: cash and bank balances	284,955,133	209,214,041
Net debt/(excess cash and cash equivalents)	(284,955,133)	(207,527,319)
Gearing	0%	8%

43 INCOPORATION

The Corporation is incorporated in Kenya under the Kenyan Companies Act and is domiciled in Kenya.

44 CONTIGENT LIABILITIES

The Corporation also discloses the following: -

Tax assessments by KRA of Kshs. 108 million have been disputed by the Corporation. The same has been disclosed as a contingent liability

45 EVENTS AFTER THE REPORTING PERIOD

There were no material adjusting and non-adjusting events after the reporting period.

46 CURRENCY

The financial statements are presented in Kenya Shillings (Kshs).



XIX. PROGRESS ON FOLLOW UP OF AUDITOR RECOMMENDATIONS

The following is the summary of issues raised by the Auditor General and management comments that were provided to the auditor. The Corporation nominated focal persons as shown below with the associated timelines within which the issues are expected to be resolved.

No	Issue/Observations from the Auditor General	Management Comments	Status	Time Frame
1	Unsupported Leases The statement of financial position reflected balances of Kshs.8,061,644, Kshs.5,961,709, Kshs.1,912,469 and Kshs.6,378,480 in respect of rent leases, lease liabilities (non-current), lease liabilities (current) and right of use asset balances respectively. Management did not provide the lease agreements, contracts and other documents relating to the Lease assets and liabilities for audit verification. By the time of concluding the audit in May 2022, there was no evidence that this prior year audit issue was resolved.	The corporation has executed legally binding heads of terms for (Machakos, Kitale and Meru) properties. The Heads of terms are binding contracts between the parties pending the registration of the Lease documents. With the heads of terms in place the Corporation is not at any risk, and the landlord has no legal rights to change operating instructions by denying the corporation use of the property. Management has drafted and shared lease documents with its landlords, awaiting registration.	Not Resolved	By 30 th June 2023
2.1	Property Plant and Equipment Untitled Land a) Three Parcels of land situated in Nairobi, Nanyuki, Nyahururu and Kapsabet valued at Kshs. 55,204,540 dinot have ownership documents. b) There are unresolved disputes between the Corporation & other parties in regard to ownership of aplot of land in Bungoma county. c) The plots in Nanyuki, Nyahururu& Naivasha are not fenced.	a) The management has sought the help of our lawyers, the Kenya Railways Corporation, National LandsCommission and the EACC to ensure the ownership documents are obtained. b) The matter is awaiting determination at the Bungoma Law Courts c) The Corporation has engaged KenyaRailways to obtain title deeds for the parcels to be allowed to fence. d) Management following up with our lawyers, the Kenya Railways Corporation, National Lands Commission and the EACC to ensure the ownership documents are obtained.	Not Resolved	Continous
2.2	in respect of Loita Streetand Nakuru of Kshs 63,390,540. There was no documentary evidence to support the surrender of the Loita street plot to the	The Corporation continues to engage the EACC, DCI & NLC through regular correspondences. Management following up with our lawyers, National LandsCommission and the EACC to ensure the ownership documents are obtained.	Not Resolved	Continous



3	Trade & OtherReceivables			
3.1	Long Outstanding Debts As previously reported, the statement of financial position reflects trade and other receivables of Kshs. 411,249,548. This balance represents an increase of 109% from the previous year balance of Kshs. 197,185,027. Included in the trade and other receivables balance is Kshs. 5,417,733, Kshs. 24,816,297, Kshs. 9,334,817, Kshs. 65,025,910 and Kshs. 1,672,192, which relates to Government of Kenya (GOK) debts, private debts, claims receivable and bounced cheques respectively, which have been outstanding for more than one year. Similarly, as previously reported, the rent receivable balance of Kshs. 65,025,910 includes rent arrears of, Kshs. 3,198,930 and Kshs. 44,726,594, held by former tenants and Uchumi Supermarkets Limited, respectively. It is not clear whether and when the outstanding amounts, will be recovered. Provision for bad and doubtful debts Trade and other receivables of Kshs. 411,249,548 resulted from deduction of provision for doubtful debts of Kshs. 42,131,735, from the gross amount of the receivables of Kshs. 453,381,283. However, the provision for doubtful debts is not supported by any documentary evidence. In addition, the opening balance of Kshs. 36,951,104 includes Kshs. 28,690,320 which is historical and therefore uncollectable and it is not clear why management with the approval of the Board, has not considered writing the same off by reducing the carrying amount, as provided for under International Financial Reporting Standards (IFRS) 9.	The increase in receivables was attributed to the additional credit sales to Government institutions who rely on exchequer funding. Delayed disbursements by The National Treasury attributed to high receivables at the end of the financial year. The Corporation is still pursuing the remaining Government institutions for the overdue payments Long outstanding rent receivables amounting to Ksh. 77.3 million relate to old tenants and Uchumi Supermarket. Uchumi moved to court for protection against eviction. The Corporation has since evicted Uchumi and has filed legal suits against Parker radio and Palmy Enterprises and Kilimo feeds. Private debtors as at 30.06.2021 was Kshs. 25,340,973.Private debtors worth Kshs. 25,008,426 relate to long outstanding trade receivables which have been fully provided for in the books of accounts. Of the Ksh. 155.7 million rice receivables at 30.06.2021, Ksh. 154 million has been received. Ksh.124 million receivables relate to other supplies to Government institutions out which Ksh. 106 million has been received. Of the Ksh. 100.8 million rent receivables at 30.06.2021, Ksh. 14.9 million has been received. Requests for bad debts write offs will be submitted to the Board for concurrence in quarter three of 2022/2023 financial year then forwarded to the National Treasury for final approval of write off. Management has developed a bad debts write off policy and credit policy which has been approved by the Board of directors.		Continuos
4 4.1	Irregularities in Board Expenses Transport and Mileage for Board Members Review of documents provided for audit revealed that a Board member was paid mileage allowance of Kshs. 44,648 for every meeting attended, all totalling Kshs.714, 371 for the year under audit. This is contrary to the circular ref. OP/CAB.9/1A issued in March 2020 which caps mileage allowance at Kshs. 35,000 per Board/Committee attended, resulting to an overpayment of Kshs. 9,648 for every meeting attended and a total of Kshs.154, 371 for the whole year. Further, there was no approval for the excess allowance paid as	Mileage of Kshs. 44,648 was in relation to the board Chairman whose appointment was in October 2018. As at the date of appointment, board mileage allowance had not been capped. With the March 2020 circular, the directors pay slip was already in place. Management has adhered to the Circular on all subsequent board appointments Management has adhered to the Circular on all	Resolved	

1				
4.2	Budget and Board Expenses The statement of profit or loss and other comprehensive income reflects directors' emoluments of Kshs.12, 380,173. The circular no. OP/CAB.9/1A. issued on Management of State Corporation on 11 March 2020 caps Board budget at Kshs. 30,000,000 or 5% of the Corporation's operations and maintenance budget, whichever is less. However, 5% of the Corporation's total expenditure of Kshs.174,221,071, amounts to a board budget of Kshs. 8,711,054, resulting to an excess expenditure of Kshs.3, 669,119. There was no evidence that approval was sought and	The extra spending was as a result of an urgent need to fill senior management positions for the position of Managing Director, Human Resource & Administration manager and Company Secretary. Baord meetings were held for the shortlisting and interviews for the vacant positions. Management has adhered to the Circular on all subsequent board budget and expenses.	Resolved	
	obtained from the parent Ministry for the excess			
4.3	expenditure. Control of Board Meetings Review of documents related to Board expenses revealed that the Board held seven (7) instead of maximum of six (6) meetings allowed under the State Corporation Advisory Committee circular no. OP/CAB.9/1A of 11 March 2020, resulting to an excess on one (1) full board meeting. There was no evidence that approval was sought and obtained from the Cabinet Secretary, for the excess meeting, as required under sub-section 3 of the Circular.	The extra meeting had been occasioned by the urgency created by the expiring rice. Although management had made plans to dispose the rice before expiry, the partial implementation of the presidential directives by MDAs forced the management to seek board approval to mitigate imminent loss. Management has adhered to the Circular on all subsequent board meetings.	Resolved	
4.4	Board Medical Expenses			
	During the year under review, the Board medical cover was renewed at Kshs. 607,729 which differs with the previous year's amount of Kshs. 434,276, resulting to a variance of Kshs. 173,453 or 40%. However, fresh procurement of the services was not carried out as required by section 139 (6) of the Public Procurement and Asset Disposal Act 2015.In addition, the policy documents/ contract provided for audit verification were not binding since they were not signed by both parties.	The contract had an option for renewal after the end of the first year, Board members complained that the cover had not been sufficient and requested for an enhancement. There was an urgent risk that board members would not be medically covered during the procurement of the new medical cover, issuing new cards, hospitals registration process Management is adhering to the Public Procurement and Asset Disposal Act 2015 in subsequent procurements		
5	Refurbishment of Kisumu Warehouse The statement of financial position reflects Property, Plant and Equipment of Kshs. 2,585,378,148. Included in this figure is addition to work in progress of Kshs. 8,562,539. During the year under review, the Kisumu warehouse was refurbished vide a labour contract at a cost of Kshs. 2,416,700, which was discounted to Kshs. 2,166,700. The contract was terminated due to non-performance. The unsatisfactory work resulted in damage of some of the rice stored in the warehouse which was rained on, for which the contractor was charged Kshs. 210,000. However, under unclear circumstances, the contractor was paid Kshs.1,625,573 during the year under review. Consequently, the Corporation did not get value for the money spent on the terminated contract.	The Corporation only made payments to the contractor after valuation by the State Department of Public works who advised on the correct value of works completed. The variance between the amount quoted by Tarime Kshs 3,950,519 and the amount in the notification letter arose because of variations brought up by the supplier before commencement of the works. The variations had no impact on the outcome of the evaluation Management has obtained Certificate of completion of works for the works from public works. They support the payment done to the contractor.	Resolved	



and Human Resource Manager. However, review of documents provided for audit had the following observations; i) Minutes of the interview meeting in respect of position for Managing Director by the Board of Directors with recommendations of best candidates were not provided for audit review. ii) The score sheets for the panellists and the ranking criteria were not provided for audit review.			By 30 th June 2023
In view of the above, the Board was in breach of the State Corporation Advisory Committee guidelines on recruitments.	l a		
20,487,308 and Kshs. 13,269,370 relate to Nairobi City County and Kenya Railways respectively. However, major parts of the two accounts comprise of interests and penalties levied on the long outstanding arrears which would otherwise have been avoided had the Management settled the debts on time.	condition that the Corporation clears the principal amount by 31st December 2021. As at 31st December 2021, the principal amount had been fully repaid.	Not Resolved	By 30 th June 2023
Records at the Registrar of Companies Audit review of the records of the corporation with the registrar of companies as at 28 April 2022 revealed the following observations; i) Annual returns for the year 2021 was not filed and the last return was filed for 2010	The Corporations share certificates are held by KDC. The Corporations Annual returns have been filed up to 2017		By 30 th June 2023
There were two shares held by a nominee but	Production and the second		
 iii) The records of the Corporation with the registrar of company does not reflect the current directors of the corporation. 			
This is contrary to the company's act section 138 which states the duty of the company is to notify the registrar any change of directors and section 705 which requires the submission of returns once every year.			



XX. Appendix 1: PROJECTS IMPLEMENTED BY THE CORPORATION

Projects

Projects implemented by the State Corporation/ SAGA Funded by development partners

Project title	Project Number	Donor	Period/ duration	Donor commitment	Separate donor reporting required as per the donor agreement (Yes/No)	Consolidat edin these financial statements (Yes/No)
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Status of Projects completion

Project	Total project Cost	Total expended to date	Completi on %to date	Budget	Actual	Sources of funds
N/A						



Appendix 2: INTER-ENTITY TRANSFERS

Break down of Transfers from the State Department of Co-operatives FY 2021/2022

Development Grants

	Bank Statement Date	Amount (KShs)	FY to which the amountsrelate
Refurbishment of wearehouses	29.10.2021	37,500,000	2021/2022
Total			

The above amounts have been communicated to and reconciled with the parent Ministry

Finance & Accounts Manager	Head of Accounting Unit
Kenya National Trading Corporation Ltd	State Department of Co-operatives
Sign:	Sign:

The above amounts have been communicated to and reconciled with the parent Ministry



XXI. Appendix 3: TRANSFERS FROM OTHER GOVERNMENT ENTITIES

Name of the MDA/Donor	Date received	Nature:	Total		When	Where Recorded/Recognized	gnized		Total
Transferring the funds	asper bank statement	Recurrent/ Developme nt/Others	Amount - KES	Statement of Financial Performance	Capital	Deferred Income	Receivables	Assets	Transfers during the Year
State Department of Cooperatives	29.10.2021	Development	37,500,000			>			37,500,000
Total									37,500,000